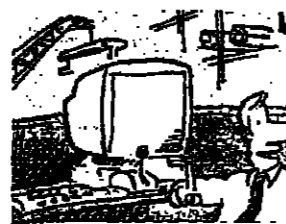


FINANCIAL TIMES



Spectroscopy
Infra-red window on the brain
Technology, Page 6



Preparing for Emu
Must bank holidays be harmonised too?
Page 2

Aids
How Uganda has curbed 'slim'
Page 8



FT Interview
Lord Weinstock on government
Page 8

World Business Newspaper <http://www.ft.com> TUESDAY DECEMBER 31 1996/WEDNESDAY JANUARY 1 1997

Up to 300 dead or hurt in blast on Indian train

Up to 300 people are feared dead or injured in a bomb explosion on a crowded train in India's north-eastern state of Assam. Four carriages and the locomotive of the Delhi-bound Brahmaputra Mail were wrecked as the train left the small town of Kokrajhar. Rescue work was hampered by the remoteness of the location. No organisation had yet claimed responsibility for the attack, but suspicion fell on activists seeking a separate homeland in the isolated state. Page 2

Agreement 'imminent' on Hebron
Israel and the Palestinian Authority said they were on the brink of an agreement on Israeli redeployment from most of the Israeli-occupied West Bank town of Hebron. Israeli defence minister Yitzhak Mordechai (left) said he expected an accord soon if Israeli and Palestinian negotiating teams could resolve the few remaining issues. This would pave the way for a summit meeting between Israeli prime minister Benjamin Netanyahu and Palestinian Authority president Yasser Arafat. Page 3

Kinkel accusing of meddling: Politicians of all UK parties accused German foreign minister Klaus Kinkel of interfering in British internal affairs when he suggested the British people should vote for further European integration in next year's general election. Page 10

Foreign banks may get US tax refunds: Foreign banks and insurance companies could reclaim billions of dollars in overpaid US taxes after a court defeat for the Internal Revenue Service this month threw into question the way it has been assessing tax on branch operations. Page 3

France Télécom in sell-off move: France Télécom is to be transformed from an arm of the French government administration into a company with an initial share capital of FF25bn (\$4.75bn) as a step towards its partial privatisation. Page 11

Italians offered car incentives: Italy's centre-left government introduced incentives for the purchase of new cars, as part of a package designed to raise L4,305bn (\$2.82bn) as part of the 1997 budget. Page 10

Light in \$2.5bn merger: Long Island Lighting Company, the quoted US utility that charges the US's highest electricity rates, is set to merge with the neighbouring Brooklyn Union Gas Company in a \$2.5bn deal. Page 11

Aegon makes \$3.5bn US purchase: Shares in Dutch insurance group Aegon rose 11 per cent as it announced the \$3.5bn acquisition of the insurance operations of Provident of the US. The deal lifts Aegon from 17th to 12th among listed life insurers. Page 11; Lex, Page 10

Cheaper US domestic air fares likely: Cheaper air fares for business travellers in the US are in prospect next year when Congress considers replacing a 10 per cent tax on the price of domestic air tickets with fixed user fees. Page 2

'Little prospect' of IRA ceasefire: Sinn Féin chief negotiator Martin McGuinness warned that there was "little prospect" of an IRA ceasefire in Northern Ireland in the short term. Page 4

Morgan Crucible plans Asia expansion: UK engineering and speciality materials group Morgan Crucible plans to accelerate its international expansion with a series of joint ventures and acquisitions in Asia and the Pacific Rim. Page 11

Series is drawn: The second and final cricket test between Zimbabwe and England in Harare was abandoned as a draw after heavy overnight rain meant no play was possible on the last day. The first match of the series had also been drawn.

The Financial Times will not be published on New Year's Day. The next issue will be on Thursday, January 2. We wish all our readers, advertisers and distributors a happy new year.

FT covers the FT web site provides online news, comment and analysis at <http://www.ft.com>

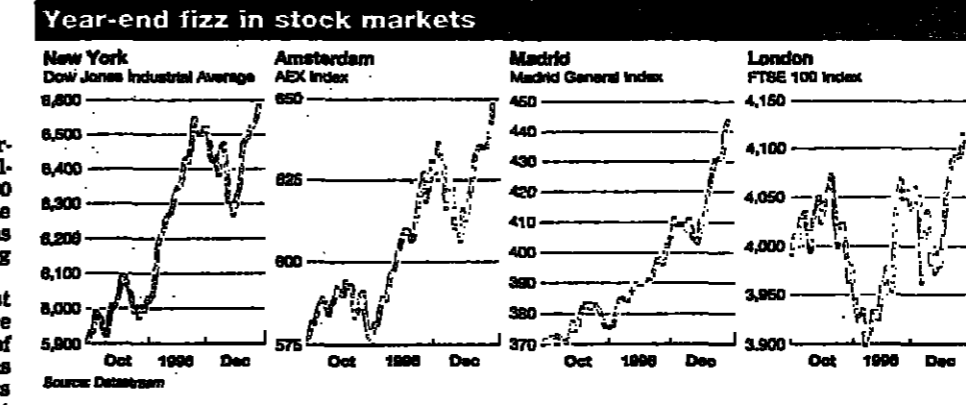
STOCK MARKET INDICES		GOLD	
New York Composite	6,880.13 (+18.22)	New York Gold	\$371.50 (\$71.10)
Dow Jones Ind. Ave.	6,880.13 (+0.26)	London Gold	\$388.40 (\$89.50)
NASDAQ Composite	1,292.00 (+0.22)		
EURO AND POUND		DOLLAR	
EUR/USD	1.6183 (+11.55)	New York Dollar	1.0000
GBP/USD	1.6183 (+11.55)	London Dollar	1.0000
FTSE 100	4,116.7 (+24.7)		
Nikkei	79,367.35 (-7.20)		
US BOND YIELD RATES		OTHER RATES	
3-month	5.13%	UK 3-1/2%	6.5%
6-month	5.13%	UK 10%	9.5%
1-year	5.13%	France 10%	105.54
2-year	5.13%	Germany 10%	108.21
3-year	5.13%	Japan 10%	108.21
5-year	5.13%		
10-year	5.13%		
US NORTH SEA OIL (per barrel)		STYRENE	
Brent	\$23.80 (\$2.60)	DM	2.6311 (\$2.800)

Prices move up in thin end-of-year trading as 10 exchanges follow Wall Street lead

Europe's markets hit new highs

FTSE sets record mark as DAX and CAC lag behind

By Connor Middlemann in London and Lisa Branstetter in New York
European equity prices sought new heights yesterday, boosted in part by further gains on Wall Street. By the end of trading, 10 markets had reached all-time highs. Amsterdam put on the strongest performance among European exchanges, following the announcement that the Dutch insurance company Aegon had agreed to buy the life operations of Provident Corporation, a US insurer. The AEX index rose 9.15 points, or 1.49 per cent, and closed at 645.34. The UK stock market also had a busy day with the FTSE 100 index hitting a closing record on surprisingly buoyant volume. Gains were spurred mainly by the continuing strength of the US stock market, as well as a series of bullish forecasts for the FTSE 100 for the coming year. At the close of trading, the index was up 24.7 points at a new closing and intraday peak of 4,116.7. Trading volumes on most European exchanges were thin, however, as is typical of the period between Christmas and New Year. Equity analysts said the gains did not reflect important investment flows. The Spanish market, which has gained 9.5 per cent in December and is up 41.8 per cent on the year, also hit a high as the Madrid General Index rose 0.7 per cent to 443.42. The market has been bolstered by optimism that Spain may be among the first countries joining Europe's single currency in 1999. This convergence theme has driven



Spanish bond yields sharply lower over recent months. "Convergence brings down interest rates and improves the relative valuation of equities," said Mr James Cornish, European strategist at NatWest Markets. Utility stocks, which offer high yields, and bank shares stand to benefit particularly from falling bond yields in Spain, he said. Scandinavian markets also reached new highs: the Danish KFX index rose 2.1 point to 136.13, up 1.6 per cent on the day. That was followed by Sweden, where the Affarsvariden General Index climbed 24.7 point to 2,402.9, up 1 per cent. In Norway, the Oslo Total index rose 0.8 per cent to 968.37 while Finland's Hex index rose by 0.6 per cent to 2,495.53. Other records were attained in Switzerland, where the SMI rose by 0.7 per cent to 3,948.3, and on the Lisbon and Budapest stock exchanges. Markets in Germany and France lagged slightly behind, having attained their peaks in early December. Germany's DAX index closed 30.85 points higher in after-hours trading at 2,890.07, while France's CAC 40 rose 11.85 points to 2,318.63. Blue chip shares in the US continued the "Santa Claus" rally begun in mid-December with the Dow Jones Industrial Average moving up 16.19 at 6,577.82 at mid-session. Ms Gail Dudack, chief investment strategist at UBS Securities in New York, said the modest uptick was normal for the end of the year as people invested year-end bonuses and holiday cash. She added that the traditional year-end rally obscured the general tone of the market and that it would be difficult to determine the market's true tone until the middle of January when new data on the economy and flows to mutual funds come out. "It's been an unconvincing rally so far," she said, adding that the Dow was outperforming broader indices perhaps because of the concentration of companies in it that have launched share buybacks. Lex, Page 10 World markets, Page 26

Bargain stake for Yung at Citic Pacific

By John Ridding in Hong Kong
Citic Pacific, Hong Kong arm of Beijing's flagship investment vehicle, announced that a management group led by Mr Larry Yung, its chairman and the son of China's vice-president, is paying HK\$10.85bn (\$1.4bn) for a 15.5 per cent stake in the company. "This looks like a very generous gift," said a conglomerate analyst at a European investment bank, referring to the HK\$33 per share being paid by management compared with the HK\$43.60 at which the shares closed last Friday. The deal strengthens Mr Yung's position as one of the most powerful businessmen in the territory, giving him a stake of 18.5 per cent in Citic Pacific, a growing conglomerate with interests from infrastructure to aviation and with alliances with some of Hong Kong's leading businesses. Citic Pacific described the move as a performance incentive and said it reflected the personal commitment of senior managers to the future of the company. It added that the group's Beijing-based parent company, which is selling the shares to Citic Pacific's management, will use the proceeds for mainland projects. But the conglomerate analyst added: "It raises the questions of why they need so much extra motivation, and whether this will cause resentment against Mr Yung." Information provided to the Hong Kong stock exchange showed that Mr Yung accounted for the large majority of the share purchases announced yesterday. Other participants came from a core group of senior managers including Mr Henry Fan, managing director, Mr Vernon Moore, deputy managing director, and Mr Robert Adams, executive director. Shares rose sharply on the news, gaining HK\$3 to close at HK\$45.60. The jump took the increase in the shares to more than 70 per cent this year. Continued on Page 10 Lex, Page 10; Yung tightens grip, Page 12



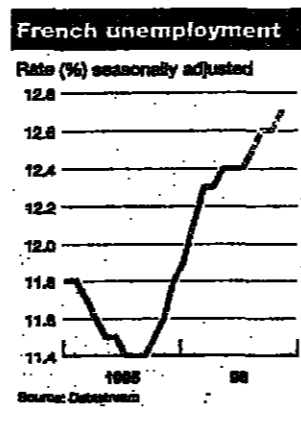
Students throw snow at each other in a light-hearted moment during an anti-government protest in Belgrade yesterday

Serb army chief fails to endorse Milosevic

By Paul Wood in Belgrade
Mr Slobodan Milosevic, the Serbian president, yesterday faced increasing signs of discontent within the Yugoslav army as the opposition prepared for a big anti-government demonstration tomorrow in Belgrade, the capital. General Momcilo Perisic, the army chief of staff, slapped down a call from a group of army officers to back the protests. But he pointedly refused to issue a declaration of support for Mr Milosevic, merely saying the army would ensure stability. "There are attempts at speculation, manipulation and unfounded allegations about the role of the army," a statement from the general staff said. "The aim is to draw its members and units into activities that are outside its established social status and constitutional role." The general staff of the army of Yugoslavia and the army in its entirety are united in their consistent execution of the set tasks." The statement appeared to Continued on Page 10

France's jobless rate at new high

By David Owen in Paris
French unemployment hit a post-war record of 12.7 per cent in November, reversing October's downturn and increasing pressure on the embattled government of Mr Alain Juppé, the prime minister. Figures released yesterday by the labour ministry put the total at 3.12m, a rise of nearly 21,000 or 0.7 per cent, after the unexpected 0.4 per cent fall in October. The rate is more than a full percentage point higher than a year ago. Unions reacted furiously to the figures, with the Communist-led CGT threatening to "rise up" against policies conducted in the name of "liberal economics and triumphant capitalism." "Inexorably, month after month, tens of thousands of people join the ranks of the millions of unemployed faced with exclusion and social misery," it said. "Though reaction was otherwise muted in the run-up to



the new year holiday, the figures seemed certain to put the increasingly unpopular government under more pressure to cut interest rates in an effort to stimulate the jobs market, even if it means allowing the franc to depreciate. The government has an opportunity later this week to signal whether any significant Continued on Page 10

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NEWS: INTERNATIONAL

Bonn chiefs rush to defend euro

By Peter Norman in Bonn

Germany's political class closed ranks around the euro yesterday following a warning from Mr Gerhard Schröder, the Social Democrat prime minister of Lower Saxony, about the dangers of European economic and monetary union.

Chancellor Helmut Kohl and his chief political rival, Mr Oskar Lafontaine, the SPD leader, used the same language to praise Emu "as an important building block" in creating the "European house". Mr Klaus Kinkel, at the centre of a controversy yesterday over his remarks about the importance for Europe of the forthcoming UK general election, was characteristically forthright. He likened critics of the single currency to the machine breakers who led a futile campaign against the industrial revolution in the early 19th century.

In an article for today's Handelsblat business newspaper, Mr Kohl said the euro would give a new impetus to European union and act as a "vitamin boost" for Europe's economy. "Only with Emu will the European single market of more than 370m people be able to develop in full its positive effects for growth and jobs," he declared. "A strong euro" would be able to strengthen the position of Germany and Europe against dollar and yen area competitors.

Mr Lafontaine warned that a delay to the start of Emu, as suggested by Mr Schröder, would throw the entire EU into crisis. Also writing

in Handelsblat, he qualified his enthusiasm by saying that the euro needed supporting through a European-wide "alliance for more growth and new jobs". He called for a concerted policy among Emu members to promote prosperity, steady growth, a high level of employment, foreign trade in balance and a stable currency. This would entail the creation of "a European economic government", lower taxes and social security contributions, stronger research and development, wage settlements that encouraged employment, harmonised corporate taxation, lower real interest rates and international accords on minimum social and environmental standards.

In a thinly disguised swipe at Mr Schröder, Mr Kinkel challenged "euro-moaners" finally to cease drawing scenes of doom and spreading fear of crisis. Opponents of the euro - variously condemned by Mr Kinkel as "irresponsible", "self-profilers" and "populists" - should say what they proposed instead. The single currency, he said, would attract investment and create jobs. To have 15 national currencies was not the right way for Europe to face regions of dynamic growth in Asia and the Pacific rim.

The chancellor, in a New Year message to be broadcast tonight, warns that Germans "cannot simply go on as before" and urges greater individual responsibility and initiative in 1997 to overcome the nation's social and economic ills.

Mr Lafontaine warned that a delay to the start of Emu, as suggested by Mr Schröder, would throw the entire EU into crisis. Also writing

Monetary union brings bank holiday union in its train

Tradition looks likely to take a back seat to market priorities



Preparing rency, St I for Emu

When European finance ministers sit down to discuss progress towards the single currency, the single currency looms large in their conversations. But, alongside the convergence of macroeconomic policies and the interlinking of national payment systems, the harmonisation of bank holidays such as St Ildore's Day, observed in Spain, may become one more grain of sand in the gearbox of monetary union.

There is, of course, no absolute requirement for every country to observe exactly the same bank holidays. After all, regional holidays such as St George's Day in Catalonia exist in many European Union countries. But, even without monetary union, many countries are slowly harmonising national holidays.

Scottish banks have decided this year to open on January 2, traditionally a holiday in Scotland, and close instead on Easter Monday, in line with their English counterparts. That, however, has prompted a one-day strike by members of the Banking, Insurance and Finance Union.

Anustria, too, is steadily abandoning the Feast of the Immaculate Conception in December, spurred by the flight of shoppers to neighbouring countries at the height of the Christmas season.

According to the Banking Federation of the European Union, only three days are shared as bank holidays by

Emu: who's going to make it

J P Morgan Calculator 30/12/96

Country	Yesterday	1 week ago	4 weeks ago
Germany	100%	100%	100%
France	100%	100%	100%
Belgium	100%	100%	100%
Spain	85%	78%	65%
Sweden	75%	77%	65%
Italy	57%	55%	57%
Denmark	48%	48%	47%
UK	40%	38%	45%

The Emu calculator provides a weekly snapshot of the probabilities which the financial markets place on selected currencies being willing and able to join Germany in forming a single European currency in 1998. Currency strategists at investment bank J P Morgan calculate the probabilities from the interest rate swaps market, in which investors swap floating rate interest payments on an investment for fixed-rate ones. Countries are selected if they have a fixed swap market which allows comparable probabilities to be calculated. Finland, Ireland and Portugal will be added to the Emu calculator in the coming weeks. The Netherlands is seen as having 100% certainty of joining Emu. Over the past week there has been little change in the market probabilities of Emu entry, though the gap between Spain and Italy has widened.

all member states: New Year's Day, Easter Monday and Christmas Day - although in the UK, Christmas Day is technically not a statutory holiday but a common law feast deriving from the Queen's non-statutory powers as head of the Church of England.

On December 26, all markets except France and Spain are closed, while on Good Friday and May 1 only three markets remain open. On another 51 days, at least one EU market is closed.

But bank holidays are not just a matter of deciding when to stay open. They carry exact legal ramifications on when payments are due. In the UK, for example, bank holidays were created

by act of parliament in 1871, subsequently revised in the Banking and Financial Dealings Act of 1971. Under the law, all bills of exchange falling due on a holiday are payable on the next business day.

Emu working parties are concerned with two bank holiday issues: arrangements for payments due on a holiday, and the need to harmonise trading days in EU financial markets.

On the first issue, the European Monetary Institute noted in a progress report on payment systems this summer that central banks currently use two different arrangements for handling regional bank holidays. Either the system can

be kept open for "passive participation" by local banks, which can receive payments on regional holidays but need not process outgoing payments; or payments can be rerouted to another branch which is not on holiday.

More simply, suggests the Banking Federation, "it could be stated that settlement is postponed to the following day if the standard settlement day is a bank holiday".

The harmonisation of trading days may be more difficult to resolve. The liquidity of the sterling or peseta markets, after all, is not severely affected if Scotland or Catalonia remain closed. The liquidity of the euro market, on the other hand, could be sharply altered by a holiday in Germany, and that could affect interest rates.

A bank in, say, Spain might find it more difficult to obtain funding in the markets on the May 8 Ascension Day holiday, when both Germany and France would be closed for business. Conversely, the Spanish bank might be nervous about leaving its trading desk unmanned on the national holiday on October 12, knowing that interest rates could move sharply that day in trading in Paris and Frankfurt.

But tinkering with traditional holidays runs the risk not just of industrial action but of much wider unrest. If European citizens believe they are being deprived of their holiday rights, the banking strike threatened for Scotland on Thursday may pale into insignificance.

George Graham

INTERNATIONAL NEWS DIGEST

Blast destroys Assam train

Between 100 and 300 people may have been killed last night in a bomb explosion on a crowded train in India's north-eastern state of Assam.

Police said three to four carriages and the locomotive of the Delhi-bound Brahmaputra Mail were destroyed as the train left the small town of Kokrajhar at about 7.15pm. Officials said each carriage was believed to be carrying at least 50 people. Early rescue work was hampered by the remoteness of the location.

No organisation has yet claimed responsibility for the attack but initial suspicion has fallen on activists within the Bodo tribe seeking a separate homeland in the isolated state. An extreme wing of the tribe, the Bodoland Army, has been fighting to establish a separate nation since 1988.

The blast came a day after Bodo rebels blew up a bridge forming the main link between India's north-east regions and the rest of the country. Tony Tassell, Bombay

Austrian bank bid rift grows

Austria's conservative People's party yesterday sparked a coalition crisis in its effort to stop a bid by Bank Austria, the country's biggest bank, for Creditanstalt, the second largest. Mr Andreas Khol, parliamentary faction leader for the junior partner in the government, said his party would introduce a bill on January 14 to force Mr Viktor Klima, Social Democrat finance minister, to make a public stock offering for the government's 70 per cent stake in Creditanstalt rather than carry out his tender plan.

Earlier this month Bank Austria topped a bid for Creditanstalt from an Italian-led consortium when it offered Sch836 a share, valuing the company at Sch18.7bn (\$1.5bn). The People's party had supported the consortium, and rejected Bank Austria's bid as a step towards the re-nationalisation of Creditanstalt; Bank Austria is controlled by the City of Vienna, which is run by Social Democrats. Eric Frey, Vienna

Europe's big freeze kills 90

A Europe-wide cold snap has killed at least 90 people in the past week and has brought road chaos and air traffic delays.

In Romania, about 20 people froze to death in blizzards, according to official sources, while unofficial reports said 24 people - mainly elderly, homeless and beggars - had died in Bucharest alone. Bulgaria was also badly hit, with nine people found frozen in snow storms on Sunday, bringing the toll there to 19 since Christmas Eve.

Poland reported its coldest weather for 10 years, with 17 deaths recorded in the past week. Scandinavia and Russia have seen colder weather and heavier snowfalls than in recent years. Tass news agency reported 10 people dead in Russia with 245 in hospital with frostbite. Up to 300 people have been trapped for days in a tunnel with their vehicles by avalanches in the southern Caucasus mountains.

In Italy's Alpine north, temperatures were down to -30° C. On the north-east coast, the lagoon on which the city of Venice is built froze over.

Forty flights had to be cancelled yesterday morning from Frankfurt airport in Germany, one of Europe's busiest airports, because of snow on the runways. Ice also brought shipping to a halt on the Elbe river in eastern Germany, on the Main-Danube canal and on the Danube river itself up to Germany's border with Austria. Reuter, London

Beijing expects 10.5% growth

China's economy is expected to grow 10.5 per cent in 1997 compared with 9.7 per cent this year, reflecting an easing of credit restrictions and the government's decision to stimulate economic activity selectively. In its annual review, the State Statistical Bureau forecast inflation would remain near this year's level of 6 per cent.

However, a build-up of inventories and so-called "triangular debt" between enterprises unable to pay each other for goods and services reveals the depth of state sector problems. At the end of October, inventories amounted to Yn540bn (\$85bn), Yn50bn more than in 1995. About 75 per cent of state enterprises have lost money this year, partly due to a lingering credit squeeze. Losses are up 45 per cent to Yn69bn.

China's exports are expected to exceed imports by \$16bn this year after a strong recovery in the second half. Two-way trade reached \$290bn, up 3.3 per cent on last year. Tony Walker, Beijing

Electric taxi venture in China

Peugeot Citroën of France is to help China develop mass-produced electric vehicles, including a taxi and minibus. Under the agreement with the Dong Feng Motor Company in Fubei province, the French group will co-operate in the research, design, production and distribution of electric vehicles, according to a report in the official China Daily.

Development efforts will focus on 30-25 seat minibuses, 3.5 ton vans, smaller delivery vans, five-to-six seat taxis and small vehicles capable of recharging themselves at special powered parking spots. Tony Walker

S Korea unions ease strike

South Korean unions partially eased nationwide strikes yesterday for a New Year break, but warned of worse to come unless the government repealed an unpopular labour law before Friday.

"Subways and some other public sectors are returning to work for the sake of public convenience over the New Year holiday," a union statement said, as Prime Minister Lee Soo-Sung pledged a special law to improve workers' welfare.

The militant Korean Confederation of Trade Unions (KCTU) statement said subway workers in Seoul and Pusan, the southern home city of President Kim Young-sam, had already returned to work. Hospital unionists would resume work tomorrow, the KCTU said. "But we will intensify our second-stage struggle unless the Kim Young-sam government nullifies the law by January 3," the statement said, demanding the president apologise and sack his cabinet.

The new labour law, rammed through parliament last week, gives management more latitude to sack workers and bans multiple unions for three years. AFP, Seoul

Indonesian trial to continue

An Indonesian court yesterday ruled that a prominent labour union leader should continue to stand trial on subversion charges, dismissing defence lawyers' arguments that the authorities were punishing him for his political views.

Mr Mochtar Pakpahan, chairman of the Indonesian Welfare Labor Union, which is not recognised by the government, was arrested earlier this year for allegedly inciting July's anti-government riots in support of the ousted opposition leader Mr Megawati Sukarnoputri. Prosecutors, however, did not refer to the riots in court.

Apparently finding no direct link between Mr Pakpahan and the riots, prosecution lawyers have now accused him of inciting unrest by publishing a book on the huge income gap between Indonesia's rich and poor and for advocating that President Suharto be charged with abuse of power. Mr Pakpahan faces the death penalty. His trial comes amid a wider crackdown on political opposition ahead of parliamentary elections scheduled for May. Marnela Saragosa, Jakarta

Big US airlines seek lighter safety burden

By Nancy Dunne in Washington

Cheaper air fares for business travellers in the US and a change in the way the cost of aviation safety is shared among airlines are in prospect next year.

A 10 per cent tax on the price of domestic air tickets, which indirectly helps fund the Federal Aviation Administration (FAA), expires at midnight tonight. At the urging of the seven largest airlines, Congress delayed renewing it and will consider replacing it with fixed user fees.

A recent report from the General Accounting Office, the investigative agency of Congress, concluded that replacing the ticket tax would

save the largest airlines nearly \$600m a year. At the same time, the cost to low-fare and small airlines would increase by nearly \$500m.

The users' fees would lower ticket prices for business travellers and other holders of high-priced tickets and shift costs to cheap ticket holders - mostly tourists and holidaymakers - by replacing a percentage charge with a fixed one.

Since 1970, the ticket tax has been paid into a trust fund, which supports about three-quarters of FAA operations. These include air traffic control, certifications of new aircraft and inspection of old ones. About 97 per cent of fund revenues

come from the ticket tax; it is also financed by a \$6 per passenger charge on international flights departing from the US.

The tax inadvertently lapsed for eight months last year during the budget conflict between Congress and the president. During that time, seven airlines - American, Continental, Delta, Northwest, Trans World, United and USAir - produced their proposal.

The seven argue that the ticket tax, "a relic of the regulation era", favours low-fare competitors unfairly. Under competitive pressures, prices vary widely, even for seats on the same flight, they say. But passengers should not have to pay widely varying taxes for identical FAA safety and air traffic control services.

The coalition has proposed a three-part formula for user fees: a \$4.50 charge per passenger; \$2 per seat on jet aircraft with 71 or more seats and \$1 per seat on jets and turboprop aircraft with 70 or fewer seats; and \$0.005 per non-stop passenger mile.

The GAO noted that most of the main commuter carriers are owned by, or affiliated with, one of the seven. They would thus benefit from the \$1 per seat charge for smaller aircraft. "While the ticket tax might provide low-fare airlines with a competitive advantage, other public policies favour some large carriers," it said. "For exam-

ple, a few large airlines control nearly all the takeoff and landing slots at the four 'slot-controlled' airports [in Chicago, Washington and New York]."

Mr Ron Hicks, a spokesman for Southwest Airlines, said although the cost of the new fees could be passed on to consumers, no-frills carriers such as his own company would be reluctant to do so for fear of driving away passengers.

According to the GAO, Southwest accounted for 6.3 per cent of airlines' payments under the ticket tax and 7 per cent of the aircraft miles flown in 1995. However, its contribution to the trust fund would rise to 10.3 per cent under the users' fees proposal.

'Dinner for One' hits Germans in the ribs

A British comedy sketch, televised each year since 1971, has assumed cult status, says Peter Norman

Ingrid Matthäus-Maier, the German Social Democratic party's front bench spokesperson on public finances, is a hard working legislator whose areas of expertise is rarely noted as a breeding ground for wit.

But she had opposition and government members of the Bundestag chuckling away merrily during the first reading of the 1997 federal budget when she switched into English to accuse Mr Theo Waigel, Bonn finance minister, of adopting the "same procedure as every year" by running up a huge budget deficit.

Her joke at Mr Waigel's expense alluded to a modest English export that has become a cult in Germany.

"The same procedure as every year" (with lascivious punch on the "every") is the stunch line of "Dinner for One", a scratchy 15-minute black and white comedy sketch that will flicker across the nation's television screens tonight just as it has done on every New Year's Eve since 1971.

Made in Hamburg by the NDR broadcasting station in 1963, it stars Freddy Frinton, a British music hall comic who died in 1968, and May Warden, his partner of many years. The plot, if it can be described as such, is touchingly simple.

May Warden plays Miss Sophie, who is celebrating her 90th birthday, just as she has celebrated every birthday in the company of four friends. James, her butler, played by Frinton, serves the food and drink. The catch is that the four friends, Sir Toby, Admiral von Schneider, Mr Pommeroy and Mr Winterbottom are long since dead, so James has to keep circling the table, becoming increasingly inebriated as he acts the part of each guest

and drinks a toast to Miss Sophie with each course of the meal.

James takes in copious amounts of sherry, white wine and port, stumbles frequently over the head of a strategically placed tiger rug and repeatedly asks whether Miss Sophie wants "the same procedure as last year".

The reply, always the same, is "the same procedure as every year". Despite being screened in English, without subtitles, 75m Germans watched the sketch last year through to its denouement when Miss Sophie whisks James off to her bedroom in the "same procedure as every year".

Dinner for One will be screened on six regional stations of the third television channel and will be transmitted twice on some.

Despite some overlapping, an enthusiast with access to cable or satellite TV can watch it six times between 7pm and 1am. And such enthusiasts exist, according to Mr Andreas Meinheit, a sociologist with Trendbüro, a strategic planning

consultancy in Hamburg.

He tells of "Dinner for One parties", where people gather to watch the film many times over, eating the mulligatawny soup, North Sea shellfish and roast chicken dishes featured in the sketch. "Its simplicity," Mr Meinheit explains, "answers a sense of longing for a simpler and more calculable world."

For Mr Norbert Bolz, professor of communications theory at Essen university, it is part in the ritual of New Year's Eve: a kind of comfort food that gives people a sense of security. Prof Bolz also says there is "something positive" in the continued popularity of Dinner for One. "It is a sign Germany is becoming a bit more humorous and a bit more ironical in judging itself."

In which case it is a pity that Dinner for One will not be seen in the UK. For while the sketch is in the German Guinness Book of Records as the country's most repeated TV programme, it remains unknown in Britain.



The butler in 'Dinner for One', inebriated after continually toasting his mistress while taking the place of four make-believe guests, negotiates the head on a tiger skin rug

Yeltsin lines up with Chechnya doves

By Chrystie Frestland in Moscow

Ending the war in Chechnya was one of the year's greatest accomplishments, President Boris Yeltsin said yesterday in a New Year's eve address.

The peace agreement was reached in August, during Mr Yeltsin's prolonged seclusion from active politics following his third heart attack in June.

The accord has been attacked by some of Russia's

most powerful politicians, including Mr Yuri Luzhkov, the mayor of Moscow.

Mr Yeltsin's unambiguous commitment to the peace deal, less than a month before controversial elections in Chechnya for a local president, placed him firmly among the doves and could weaken the hardline camp.

His support comes at a crucial moment, Russia's remaining troops in the region, primarily from the interior ministry, are scheduled to withdraw by the

weekend. That is likely to be a painful moment for Russian society, and for the military. It will effectively leave the breakaway republic in the hands of the separatist fighters the Kremlin set out to crush two years ago.

Subduing inflation and successfully carrying out democratic presidential elections were other achievements cited by the Kremlin leader, who returned to his office in Red Square only last week.

The greeting for the New Year, which is Russia's biggest winter holiday, signalled a continued effort by Mr Yeltsin, who underwent a quintuple heart bypass operation less than two months ago, to reassure the country that he is again firmly in charge.

Mr Yeltsin said his illness and operation had marked 1996 as a year of personal difficulties.

Now, however, he was "ready to take up the most complicated problems facing Russia", and he vowed

to "make up for lost time".

His promise followed another dribble of bad news for the Kremlin from the provinces, where leftwing opposition candidates have been performing more strongly in gubernatorial polls than the Yeltsin administration had predicted when the regional electoral marathon began in September.

In a weekend run-off, Mr Nikolai Makstuta, a Communist-backed candidate, beat the pro-Yeltsin incumbent in Volgograd in central Russia.

مركزنا من الأصل

Hopes high for signing of Hebron deal today

By Avi Machlis in Jerusalem

Israel and the Palestinian Authority yesterday said they were on the brink of an agreement on Israeli redeployment from most of the occupied West Bank town of Hebron.

Mr Yitzhak Mordechai, Israeli defence minister, said he expected an accord soon if Israeli and Palestinian negotiating teams could resolve the few remaining issues. This would pave the way for a summit meeting between Mr Benjamin Netanyahu, Israeli prime minister, and Mr Yasser Arafat, president of the Palestinian Authority, "to finalise an accord".

Mr Mahmoud Abbas (Abu Mazen), a senior official of the Palestine Liberation Organisation, said he hoped a deal could be signed today.

Mr Mordechai and Mr Abbas met yesterday in an attempt to resolve outstanding issues. The defence minister met Mr Arafat on Sunday night in a meeting he described as "excellent".

Mr Dennis Ross, US Middle East peace envoy, yesterday returned to the region to help broker a deal after his mediating efforts last week assisted in breaking weeks of deadlock in the talks. A US official said the prospects of reaching a deal soon "look very promising".

Palestinian negotiators said Israel would redeploy from Hebron a week after an accord was signed.

Nearly three months of talks were deadlocked as Israel tried to improve security for 400 Jewish settlers who live in Hebron

among about 120,000 Palestinians.

Palestinian negotiators have said Israel complied with their central demand by committing itself to continuing with the peace process and carrying out a further redeployment from the West Bank and Gaza after Hebron.

Political analysts said Israel's agreement to withdraw from most of Hebron, and its emerging commitment to a further West Bank pull-out, marked an ideological shift in the hardline Likud party led by Mr Netanyahu.

"It is a kiss of death for the idea of a greater Israel," said Mr Menachem Hofnung, political science lecturer at the Hebrew University of Jerusalem. "The idea which they professed for over three decades is no longer valid," he said. "The Likud party's central doctrine considers the Israeli-occupied West Bank an integral part of Israel."

But Mr Netanyahu yesterday reiterated his hardline policies at a coalition meeting in the Knesset (parliament). He pledged to continue supporting Jewish settlements in the West Bank, and to "prevent establishment of a Palestinian state". These issues are set to be discussed in final status talks due to resume after the Hebron redeployment.

Meanwhile, Mr Netanyahu's coalition easily rejected a Knesset motion of no confidence, raised by Mr Mofaz, an extreme rightwing party which opposes redeployment from Hebron.



Two men accused of helping organise genocide in Rwanda appeared in court yesterday in Kigali. They are Mr Silas Munyeshyamba, left, Kigali's former deputy prosecutor, and Mr Theodor Ruzibwaba, a former local administrator. Their cases were adjourned.

Billions in US tax refunds in prospect

By George Graham, Banking Correspondent

Foreign banks and insurance companies could reclaim billions of dollars in overpaid US taxes, after a court defeat for the Internal Revenue Service this month threw into question the way it has been assessing tax on branch operations.

The US Tax Court in Washington ruled that the IRS had violated the US-Canadian tax treaty in calculating taxable net investment income for North West Life Assurance of Canada.

Other Canadian life insurers operating in the US through branches, rather than through separately incorporated subsidiaries, are directly affected by the ruling and could claim as much as \$400m in tax refunds.

But the judgment could influence a similar case involving National Westminster Bank of the UK, which is in dispute with the IRS over \$180m of back tax and interest that it was forced to pay in 1995, and has filed suit against the US in the

Court of Federal Claims.

That could broaden the impact of the judgment to hundreds of foreign banks operating in the US through branches and would be likely to be pursued to the Supreme Court because of its massive financial implications for the US government.

Foreign businesses in general, and foreign banks in particular, are always a popular target for both Congress and the administration, which traditionally claim that they pay less than their fair share of US taxes. President Bill Clinton promised in his 1992 election campaign to raise \$45bn in extra taxes from foreign businesses, a promise that had to be abandoned even before he took office.

In the North West Life case, the IRS calculated tax using the Internal Revenue Code, which specifies that a branch should report as its net investment income each year the greater of its actual investment income or an amount calculated by a formula intended to represent the average of comparable US life companies.

The Tax Court agreed with North West Life, represented by Mr Jerome Libin of Sutherland, Asbill & Brennan, the US law firm, that the US-Canadian tax treaty required the tax liability of the branch to be based on the actual facts of its operations, and that this overrode the Code.

NatWest's case, covering taxes paid in 1981-87, bears some similarities to North West's not only because it relates to branch operations, but also because it revolves around the IRS's use of an arbitrary formula rather than the actual facts. For banks, the formula relates to the calculation of deductible interest costs.

NatWest yesterday refused to comment on the case, but its lawyers acknowledged that they regarded the North West judgment as "relevant".

Like the Canadian treaty, the UK tax treaty with the US provides that tax levied on a US branch should be calculated on the basis of the profits it would have made if it had been a "distinct and separate enterprise".

House of Representatives Speaker may be forced from office after misleading ethics panel

Gingrich's fate hangs on handful of votes

By Jurek Martin in Washington

The chances of Mr Newt Gingrich being re-elected Speaker of the House of Representatives next week now rest on the votes of a handful of Republicans and, to a lesser extent, on tactics employed by the minority Democrats.

While senior Republicans continued to rally behind Mr Gingrich, who has admitted misleading the House ethics committee over the financing of a college course he taught, some backbenchers and conservative commentators have urged him to step aside for the time being or

resign. Republican hopes that the ethics panel could decide on disciplinary action before the full House votes on January 7 were dampened when Congressman Jim McDermott, the ranking Democrat on the committee, said in a newspaper interview published yesterday that it would be "almost impossible" for any recommendation to be ready by that date.

The 10-member committee is equally divided between Republicans and Democrats. If it decided to censure the Speaker for ethical misconduct, he would be obliged to resign, as Congressman Jim Wright, a Democrat, did in

1989. A lesser punishment or a hung committee might enable him to survive.

A majority of the 435-member House is required to elect a Speaker.

If 20 of the 227 Republicans fail to support Mr Gingrich, and the 208 Democrats remain solid in opposition, he would be forced out of office.

About half a dozen Republicans have so far expressed varying degrees of reservations in public, most of them preferring to wait on the committee's judgment.

Only one, Congressman Michael Forbes of New York, previously a staunch supporter, has announced he

would definitely vote against a second term.

Among influential rightwing pundits, Mr William Safire of the New York Times, and Mr Robert Bork, the unsuccessful Supreme Court nominee, have urged Mr Gingrich to step aside. Mr Bork suggested a damaged Speaker might not "advance conservative causes aggressively," a concern also frequently heard on conservative talk radio.

The counter-attack from other members of the Republican leadership has stressed that Mr Gingrich's offences are relatively mild, stemming from what are described as a

misunderstanding of "arcane" tax laws and poor legal advice (Mr Gingrich fired his original lawyer just before Christmas).

Congressman John Linder, like the Speaker from Georgia, accused the Democrats of nakedly playing politics. "They want to keep Newt in the public eye as long as Clinton is being accused of laundering money," he told a television interview in reference to the controversy over Democratic party fundraising.

From a longer term standpoint, it may suit the Democrats to have Mr Gingrich in office but further weakened, though in

practice the focus of Republican power in Congress has already clearly shifted away from the Speaker and towards Mr Trent Lott, the Senate majority leader.

Several prominent Republicans have been mentioned as replacements, either temporary or permanent, for the Speaker. They include Congressman Henry Hyde from Illinois, chairman of the judiciary committee, and most of Mr Gingrich's more ideological senior deputies.

Congressmen Dick Armey and Tom DeLay, both from Texas, and Mr John Kasich of Ohio.

US telephone groups circle over Mexican monopoly

A price and advertising war has broken out as foreign competitors muscle into a newly liberalised telecoms market

Mexicans knew telecoms competition was arriving in earnest when "Mr Burton Helms" proclaimed on television he was looking forward to connecting the country's "32 largest villages".

"Do you know why mine is a long-distance phone company?" the "US businessman" bellows in atrocious Spanish in his TV spots. "Because I intend to run it from Chicago!"

"Mr Burton Helms" is a figure created by Telefonos de Mexico (Telcel) as a way of hitting at foreign telecom groups that are about to compete in the local market.

From tomorrow, US carriers such as AT&T and MCI will be allowed to offer long-distance services in Mexico, ending Telcel's 48-year monopoly.

Over the past year, half a dozen US companies and their Mexican partners have spent hundreds of millions of dollars building rival networks to capture part of Telcel's \$7bn business.

Now they are on the last lap of the deregulation race and are jostling for position with a fierce advertising war.



Ahora es bien fácil y barato hablar a Estados Unidos por cobrar

Avantel

Telcel invented "Mr Burton Helms" - named after the controversial Helms-Burton anti-Cuba trade legislation in the US - in response to the barrage of negative advertising unleashed by its rivals.

His television spiel, marked by unabashed jingoism, ends by reminding viewers that Telcel is a Mexican company at the service of the nation.

The competition, however, has gone for Telcel's Achilles' heel - the perceived poor quality of its service.

Avantel, a joint venture between MCI and Banamex, Mexico's largest bank, has focused its attack on customer dissatisfaction. Its advertisements feature long queues of anxious customers getting no attention from the indolent monopoly.

"Telcel is accustomed to dealing with captives, not with customers," says Mr Jorge Rodriguez, the chief

marketing officer at Avantel. "Mexicans have been ripped off by the monopoly for decades," he says. "Avantel wouldn't be here unless it thought it could win over a sizeable chunk of this dissatisfied market."

Avantel has also enlisted the Broncos, Mexico's most popular "ranchero" (country and western) group, to savanah Mexicans into calling their relatives in the US.

This is an important market, more than 5m Mexicans are estimated to be working in the US and most have left families behind. Peak user time in Mexico is not during weekday business hours but on Sunday afternoons, when families across Mexico's villages and market towns queue outside phone booths to call absent sons and husbands.

Alestra - an alliance between AT&T, Alfa, the Mexican industrial conglomerate, and Bancomer, Mexico's second largest bank - has signed up soap opera stars and the national soccer team to popularise its services. It is also banking heavily on the AT&T brand.

Its publicity campaign has gone for the squeaky clean, lady-in-a-labcoat image, promising clear lines and round-the-clock customer service. "We've focused on educating the public on the fact that they now have a choice of telephone carrier," says Mr Jorge Escribano, Alestra's communications director.

Although every long-distance carrier says it wants to compete on service and not on price, a barely veiled price war has already

begun. Telcel started by offering 20 per cent discounts on long-distance calls. Avantel followed by promising two flat tariffs: one peso (12 US cents) for night calls and two pesos during the day.

Alestra went one better by offering discounts of 30 and 40 per cent. Avantel then promised subscribers one month of free phone calls, which was matched by Alestra.

Meanwhile, smaller carriers such as Marcatel promise to undercut the "big three" players by spending less on advertising and flashy corporate headquarters, and concentrating instead on delivering cheaper phone services.

The price war, however, is not the upmost concern among the new carriers. Their biggest worries centre on Telcel's attempts to delay the onset of competition, and on whether the government will be a fair and impartial regulator.

"The success of the opening of the telecommunications market is of critical importance, not only for our sector but for the economy as a whole," Avantel's Mr Rodriguez says.

"We are responsible for the most substantial, visible investment taking place in Mexico today. Investors in other industries will be watching to see if the government can guarantee true, open competition."

Telcel's rivals already have many complaints. The dominant carrier has not yet disclosed the interconnection fee it is charging its own subsidiaries. If the price war intensified, Telcel's competitors say they would need this crucial piece of information to determine foul play.

"If there is true, open competition, Mexico will have better phone services, lower prices and a more efficient communications infrastructure," Mr Rodriguez says.

"If there isn't true and open competition, there will be skirmishes, higher costs and fewer services."

Leslie Crawford

Poll worries hit Karachi shares

By Farhan Bokhari in Lahore

Share prices in Pakistan yesterday tumbled by more than 2 per cent amid growing political uncertainty and lack of confidence in the economy. The KSE-100 index of the Karachi stock exchange fell over 30 points, closing at 1,344.82, a day after Pakistan's main religious party, Jamaat-Islami, announced a boycott of the February 3 elections.

The latest assessments

suggest the election may produce a fragile coalition government led by the Moslem League of a former premier, Mr Nawaz Sharif. Such a weak coalition would be unlikely to enforce tough reforms to attack rampant corruption and to encourage new investments.

The share price fall was also a sign of lack of confidence in the economic policies of the two-month-old caretaker government, appointed after Ms Benazir

Bhutto, was removed as prime minister by President Farooq Leghari.

The fall came on the first trading day after Mr Leghari announced new food subsidies. His televised speech met with scepticism in business circles for not going far enough to spell out a clear path for economic reforms.

Mr Raza Mirza, head of research at Karachi's Khadim Ali Shah Bukhari brokerage, said: "The whole country is in limbo. There's

no clear direction from the federal capital and investors are therefore nervous."

Ms Aisheer Naqvi, investment analyst at BMA Capital Management, added that the fall was inevitable "because the economy is seen to be in a bad shape".

In recent months official foreign exchange reserves have sunk and the trade deficit has been larger than expected.

See World Stock Markets, Page 26

INTERNATIONAL ECONOMIC INDICATORS: PRICES AND COMPETITIVENESS

Yearly figures are shown in index form with the common base year of 1985. The real exchange rate is an index throughout; other quarterly and monthly figures show the percentage change over the corresponding period in the previous year and are positive unless otherwise stated.

	UNITED STATES				JAPAN				GERMANY				
	Consumer prices	Producer prices	Exchange	Real exchange rate	Consumer prices	Producer prices	Exchange	Real exchange rate	Consumer prices	Producer prices	Exchange	Real exchange rate	
1985	100.0	100.0	100.0	100.0	100.0	100.0	100.0	100.0	100.0	100.0	100.0	100.0	
1986	98.6	102.1	99.8	98.0	100.9	93.3	101.4	102.9	118.5	99.8	97.5	103.8	103.8
1987	105.6	107.3	103.9	97.5	75.1	101.3	92.5	100.0	122.8	100.1	95.0	107.1	110.9
1988	109.9	103.2	108.8	98.4	71.0	102.4	92.3	107.8	96.0	101.0	96.2	112.8	106.9
1989	115.2	108.5	109.9	101.4	74.9	105.1	94.2	114.0	98.9	123.5	104.2	99.3	117.1
1990	113.9	113.9	113.5	104.0	73.2	108.4	95.7	120.1	99.7	132.2	107.0	110.0	123.5
1991	126.6	116.3	117.3	107.3	74.1	111.9	98.8	124.2	103.9	113.2	110.9	103.4	131.3
1992	130.4	117.7	120.1	107.0	74.1	114.0	95.9	125.6	112.8	114.6	116.5	104.9	138.2
1993	134.3	118.2	123.1	106.7	76.8	116.4	94.3	125.8	118.8	123.3	121.7	105.1	145.8
1994	135.9	119.9	126.5	104.5	71.9	119.2	92.6	125.4	118.5	137.8	125.7	107.7	151.8
1995	141.7	122.2	129.7	105.6	69.9	115.9	92.0	123.5	115.8	138.6	127.4	107.5	155.6
4th qtr.1995	2.7	2.2	2.6	0.7	70.1	-0.8	-0.7	3.2	-1.2	126.6	1.7	1.3	4.3
1st qtr.1996	2.7	2.2	2.7	-0.2	72.0	-0.3	-0.9	1.8	-0.4	122.4	1.6	-0.2	3.7
2nd qtr.1996	2.9	2.4	3.4	-0.8	73.4	0.1	-0.9	1.6	-0.5	121.0	1.5	-0.6	0.7
3rd qtr.1996	2.9	2.8	3.4	-0.5	73.9	0.0	-0.5	4.6	-3.5	118.1	1.5	-0.8	-2.7
December 1995	2.5	2.3	2.7	0.7	70.7	-0.5	-0.8	4.3	-0.9	126.4	1.8	1.2	n.a.
January 1996	2.7	2.2	3.4	0.2	71.6	-0.5	-0.8	0.1	-2.3	122.7	1.7	0.0	n.a.
February	2.6	2.0	2.6	-0.7	72.1	-0.3	-0.9	3.0	-2.4	122.4	1.6	-0.2	n.a.
March	2.8	2.4	2.2	-0.2	72.3	-0.2	-0.9	2.7	3.4	122.1	1.7	-0.3	n.a.
April	2.9	2.5	3.5	-0.1	73.0	0.2	-0.9	2.4	-0.1	121.2	1.5	-0.5	n.a.
May	2.9	2.3	3.4	-0.1	72.4	0.1	-0.9	0.1	-2.5	122.4	1.7	0.4	109.9
June	2.8	2.7	3.4	-0.7	73.9	0.1	-0.9	0.8	1.2	119.0	1.4	-0.8	n.a.
July	2.9	2.6	3.2	-1.3	73.7	0.4	-0.9	3.6	-5.6	118.3	1.8	-0.7	n.a.
August	3.0	3.0	3.7	-0.9	73.9	0.0	-0.7	3.9	-1.9	118.9	1.8	-0.7	n.a.
September	3.0	2.9	3.4	-0.3	74.1	-0.4	-0.8	3.0	-3.2	117.1	1.4	-0.6	n.a.
October	3.0	3.0	3.3	-0.7	74.4	-0.1	-0.8	2.7	115.0	115.0	1.5	-0.3	n.a.
November	3.3	3.0	3.7	0.1	73.7	0.1	-0.8	2.7	114.5	114.5	1.4	-0.3	n.a.
1985	100.0	100.0	100.0	100.0	100.0	100.0	100.0	100.0	100.0	100.0	100.0	100.0	100.0
1986	102.5	98.0	104.5	101.6	103.4	106.1	100.2	104.8	102.7	101.3	103.4	101.4	107.7
1987	105.9	99.1	107.5	103.0	104.8	111.0	102.9	111.6	105.5	102.8	107.1	112.9	107.5
1988	108.8	102.9	111.1	104.1	102.1	116.5	106.8	118.4	109.7	101.0	113.0	108.7	126.2
1989	112.8	108.2	115.4	105.2	99.8	124.2	113.1	125.6	112.3	105.3	121.8	113.9	137.2
1990	118.5	107.1	120.6	108.6	102.9	131.7	117.8	134.7	118.8	112.0	133.3	121.0	150.1
1991	120.2	105.9	125.8	113.4	103.7	140.3	121.7	147.9	129.5	113.2	141.2	127.5	162.4
1992	123.1	104.3	130.3	115.6	102.6	147.7	124.0	155.9	134.4	109.9	146.4	131.5	173.1
1993	125.6	101.8	133.5	118.1	101.9	153.9	128.7	161.6	138.7	96.2	148.7	136.7	180.9
1994	127.7	102.7	135.2	121.4	101.4	160.0	133.5	167.0	142.9	84.2	152.4	140.1	196.5
1995	130.0	105.7	138.0	120.4	101.8	168.8	142.0	172.2	157.8	81.2	157.6	146.0	198.0
4th qtr.1995	1.9	3.3	2.6	102.3	5.9	1.4	3.9	0.9	94.2	3.2	4.4	3.3	4.3
1st qtr.1996	2.1	-1.2	2.6	101.5	5.0	4.8	1.9	1.6	99.2	2.9	3.6	4.4	4.0
2nd qtr.1996	2.4	2.5	2.5	101.7	4.2	4.5	2.1	1.1	103.1	2.3	2.9	4.2	4.3
3rd qtr.1996	1.9	2.6	2.6	101.4	3.5	0.1	1.7	103.6	2.2	2.1	4.5	4.7	92.5
December 1995	2.1	n.a.	n.a.	n.a.	102.3	5.8	6.5	3.9	n.a.	95.5	3.2	4.4	4.1
January 1996	2.0	n.a.	n.a.	n.a.	101.4	5.5	6.0	1.9	n.a.	99.1	2.9	3.8	4.0
February	2.0	n.a.	n.a.	n.a.	101.2	5.0	4.9	1.9	n.a.	95.8	2.7	3.7	4.6
March	2.3	n.a.	n.a.	n.a.	102.3	4.5	3.8	1.8	n.a.	100.1	2.7	3.4	4.6
April	2.4	n.a.	n.a.	n.a.	102.1	4.5	2.8	2.0	n.a.	101.9	2.4	3.2	4.3
May	2.4	n.a.	n.a.										

NEWS: UK

Pressure from underwriters leads to first relaxation of rules since 1936 Spanish conflict

Lloyd's to end bar on land war cover

By Christopher Adams, Insurance Correspondent

Lloyd's of London is to offer land war insurance for the first time in 60 years following an agreement with British insurers to relax the terms of an accord prohibiting this. The accord has barely been modified since it was signed in 1936 as a reaction to the heavy and unexpected cost to insurers of air raids in the Spanish Civil War. Rising demand more recently for such cover from risk managers at US multinationals seeking to insure fixed assets in Middle East hotspots and volatile African coun-

tries has encouraged several Lloyd's underwriters to seek changes. "It's something we've been trying to make the Lloyd's authorities review for some time. Our clients are becoming impatient," said one Lloyd's underwriter.

New modifications agreed between Lloyd's and the Association of British Insurers (ABI) will in effect open up a new market for those specialising in war risk - some underwriters already offer cover for offshore war insurance like attacks on oil tankers. But there will be exclusions. The risk of nuclear attack and

war between any of the US, Russia, China, Britain and France will not be insured against. No underwriter will be able to dedicate more than 2.5 per cent of its annual premium income to land war cover and land war risk will not form part of another policy.

The changes come as Lloyd's moves to make itself more competitive following completion in September of a recovery plan to reinstate billions of pounds of old liabilities through a new company, Equitas.

During 1988 to 1992, the worst period during its 308-year history, the insurance market suffered

more than \$8bn in losses. Others gained at its expense, with new companies based in Bermuda making inroads into its market share. War risk is one niche market, however, where Lloyd's believes its underwriters have the edge on rivals.

Land war insurance is now provided only by some government-backed agencies such as the Overseas Private Investment Corporation in the US.

Mr Ron Sandler, Lloyd's chief executive, said yesterday there was scope to save up to 10 per cent of the costs of the insurance market's central organisation if this body

continued to perform its present functions. Around \$20m out of the \$180m running expenses were "amenable to further cost reduction" without transferring costs to the market.

The insurance market has appointed the members of five boards managing new business units at Lloyd's. These were created as part of the efforts to increase competitiveness.

Mr Sandler will take responsibility for insurance services, business development and north America. Mr Nicholas Pawson will chair members' services and Mr Nigel Rogers facilities management.

UK NEWS DIGEST

Regions 'lag in manufacturing'

Only two areas of the UK are in the top 20 manufacturing regions in Europe, ranked by percentage of their workforce employed in manufacturing, the GMB trade union said yesterday.

Top of the league is Baden-Württemberg in Germany with 43 per cent of its workforce in manufacturing. Second is Lombardy in Italy with 42 per cent. Six of the top ten manufacturing regions are in Germany, three in Italy and one in Spain.

The English east Midlands, where 35.4 per cent of the workforce is employed in manufacturing, and the west Midlands with 34.4 per cent, rank 18th and 20th respectively, according to an analysis conducted for the union by the University of Durham's recently opened European database.

Mr John Edmonds, general secretary of the GMB, said the league table illustrated the "dismal failure" of the governing Conservative party's industrial policy. "There was a time when Britain was the workshop of the world and the West Midlands was the workshop of Britain," he added.

SHARE SETTLEMENT

New rules drafted for Crest users

New rules have been drafted for stockbrokers and custodians using the new Crest electronic share settlement system in London and are to be discussed with regulators next month.

The rules are designed to encourage participants in Crest, which has been bedevilled by settlement delays since it started up last summer, to complete their transactions. Eventually, the rules are expected to be enforced by fines, but Crest officials said they have not yet begun to discuss the level of penalties. They will also have to write new software to levy fines automatically from late settlers.

When Crest was created after the collapse of the London Stock Exchange's Taurus project to automate the settlement of share bargains, it was not intended to give it its own rulebook.

The idea was that discipline could be exerted by the exchanges, such as the Stock Exchange, whose trades were settled through the new system. But Crest found that it needed a central set of rules applying uniformly to all participants.

BUSINESS FAILURES

Companies face gloomier outlook

Fewer businesses failed this year than in 1995 but the rate at which bankruptcies are declining has slowed to a trickle, says a survey issued today by Dun & Bradstreet, the business information group.

About 41,107 companies went out of business in England, Scotland and Wales in 1996 compared with 41,303 in 1995, it says. The 0.5 per cent annual drop, the smallest in four years, compared with a fall of 5 per cent in 1995, 22 per cent in 1994 and a drop of 11 per cent in 1993. In 1992, business failures rose 31 per cent to 82,767.

"Things are starting to get worse," said Mr Philip Mellor, senior analyst at Dun & Bradstreet. Companies were often making very competitive bids in an attempt to win business, which in the longer term was harming them, he explained.

British takeovers in US reach record \$40bn

By Paul Adams in London

Baring Brothers headed the league table for banks advising on UK takeovers in 1996, another year of large fees for investment bankers. Acquisitions Monthly disclosed yesterday.

It was a record year for UK acquisitions in the US with UK companies buying 145 US companies for just under \$40bn, though half this total came from British Telecommunications's \$20bn purchase of the remaining 80 per cent of MCI.

It was also a record year for UK bids in mainland Europe where 244 companies were acquired for \$6.5bn (\$10.85bn). BT was also the biggest spender there with its \$1.1bn deal to buy 25 per cent of French telecommunications group Cegetel.

The loss last year of Barings' independence seems to have done no harm to Barings Brothers, the corporate finance arm of ING Barings, which for the second successive year has come top of the league of advisers on public and private transactions ranked by value of deals.

Barings recorded 31 deals in 1996, five more than last year, worth a combined \$11.8bn. They included 11 public takeovers worth \$9.3bn compared with only

Top mergers and acquisitions advisers

1996 Rank	1995 Rank	Advertiser	Number of deals	Value \$m
1	1	Baring Brothers (UK)	31	11,800
2	2	Lazard Brothers (F)	34	11,096
3	3	ABN-Amro (NL)	31	10,200
4	4	Schroders (F)	32	9,826
5	5	NatWest Markets (UK)	27	9,596
6	6	Kleinfelder (US)	39	8,987
7	7	Goldman Sachs (US)	35	8,826
8	8	UBS (CH)	51	7,671
9	9	Wells Fargo (US)	10	7,550
10	10	Goldman Sachs (UK)	12	7,461
11	11	Morgan Stanley (US)	31	7,338
12	12	NatWest Markets (US)	35	6,004
13	13	ABN (NL)	35	5,689
14	14	Deutsche Morgan Grenfell (D)	39	4,434
15	15	JP Morgan (US)	11	2,682
16	16	JP Morgan (UK)	11	2,682
17	17	Robert Fleming (UK)	15	2,509
18	18	HSC Samuel Montagu (UK)	39	2,492
19	19	Price Waterhouse (US)	108	2,375
20	20	Arthur Andersen (UK)	73	2,091

* 1995 44-year ranking includes public and private deals. Source: Acquisitions Monthly

eight last year. Its largest deal was advising Royal Insurance Holdings in its \$2.4bn merger with Sun Alliance Group.

A total of 1,689 deals was completed in 1996 with a value of \$55.9bn, a few billion pounds short of last year's record. There were 13 public bids worth more than \$1bn each in 1996 out of a total 83 public deals worth \$23.4bn compared with 84

deals worth \$36.5bn the previous year. The City of London is estimated to have earned a record \$1.1bn in fees from UK takeovers in 1996.

Lazard Brothers came second in the league with 34 deals. Lazard acted in two hostile bids, successfully advising Granada Group on its \$3.6bn takeover of Forte and acting for Rentokil in its \$2.1bn takeover of BET.

Final empire honours go to Hong Kong

By Jimmy Burns in London

Several Hong Kong citizens received honours yesterday in the British government's annual New Year awards of honours ranging from knighthoods to membership of what is still called the Most Excellent Order of the British Empire. They were the last such honours to be awarded in Hong Kong, where the British colonial administration will hand over to China in mid-1997.

Mr Anthony Au-Yang Fu, the colony's Commissioner of Inland Revenue, receives a CBE (Commander in the Order), its highest honour in the current crop of awards. Mr Haider Barmas, secretary for transport, was made an OBE (officer), the next rank in the order. Other Hong Kong OBEs included Mr Kenneth Fang Hung, honoured for services to industry, and Mr Stuart Harbison.

Hong Kong representative at the World Trade Organisation. In London, Paul McCartney of the Beatles was knighted, so that he became Sir Paul. Sir Andrew Lloyd Webber, composer of the scores for Evita and Cats, was made a lord. Alan Ayckbourn, the playwright, was

knighted, and Joan Collins, the actress, was made an OBE.

The list of honours in the City of London was headed by Mr Raj Bagri, a multi-millionaire metal trader who has been non-executive chairman of the London Metal Exchange since 1983. He will become Lord Bagri.

Other City figures in the list include Mr David Rowland, chairman of Lloyd's of London, and Mr Michael Jenkins, former chief executive of the London International Financial Futures Exchange and now chairman of the Futures and Options Association and the London Clearing House.

From business and industry, knighthoods went to Mr Robert Horton, chairman of Railtrack; Mr Michael Pickard, chairman of the London Docklands Development Corporation; Mr John Laing, chairman of John Laing, the construction group; and Mr Brian Richards, co-founder of British Biotechnology and now chairman of recently floated Peptide Therapeutics.

Mr Jurek Martin, US editor of the Financial Times, was made an OBE.

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XCF ACCEPTANCE CORPORATION
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 NOTICE IS HEREBY GIVEN that CalFed Inc., a Delaware corporation ("CalFed"), entered into an indenture dated as of February 15, 1996 between CalFed and Manufacturers Hanover Trust Company, as trustee, as amended by the First Supplemental Indenture dated as of December 16, 1996 (the "First Supplemental Indenture") among CalFed, California Federal Bank, A Federal Savings Bank (formerly known as California Federal Savings and Loan Association) (the "Bank"), XCF Acceptance Corporation, a California corporation and a wholly owned subsidiary of the Bank ("XCF"), and The Chase Manhattan Bank (formerly known as Chemical Bank, successor by merger to Manufacturers Hanover Trust Company), as trustee (as so amended, the "Indenture"), with respect to \$125,000,000 principal amount of CalFed's Convertible Subordinated Debentures due 2001 (the "Securities"). The Securities were initially convertible into shares of common stock of CalFed. The Bank was initially a subsidiary of CalFed. XCF, the Bank and The Chase Manhattan Bank, as trustee (the "Trustee"), entered into (a) a Second Supplemental Indenture dated as of December 13, 1996 (the "Second Supplemental Indenture") to amend certain provisions and to amend the Indenture relating to the Securities, and (b) a Third Supplemental Indenture dated December 13, 1996 (the "Third Supplemental Indenture") to make certain provisions for conversion of the Securities pursuant to the terms of the Indenture in connection with the merger effective January 1, 1996 of the Bank and California Federal Interim Bank (the "Interim Bank"), a Federal Savings Bank and subsidiary of CalFed Bancorp, Inc., a Delaware corporation ("Bancorp"). Additionally, XCF, Bancorp and the Trustee entered into a Fourth Supplemental Indenture dated as of December 13, 1996 to make certain provisions for conversion of the Securities pursuant to the terms of the Indenture in connection with the proposed merger of CFB Holdings, Inc., a Delaware corporation ("CFB Holdings") and a subsidiary of First Nationwide Holdings, Inc., a Delaware corporation ("First Nationwide"), and Bancorp. Capitalized terms used herein and not otherwise defined shall have the meanings assigned to them in the Indenture.

The Third Supplemental Indenture was entered into in connection with the merger (the "Bank Merger"), effective January 1, 1996, of the Interim Bank with and into the Bank pursuant to an Agreement and Plan of Reorganization dated as of October 16, 1995. In the Bank Merger, the Bank was the surviving corporation and each share of Bank common stock was converted into one share of Bancorp common stock, par value \$1.00 per share (the "Bancorp Common Stock"). Pursuant to the provisions of Section 1311 of the Indenture, as a result of the Bank Merger, the Securities became convertible into the securities received by holders of Bank common stock in the Bank Merger, i.e., shares of Bancorp Common Stock. The Third Supplemental Indenture was entered into pursuant to the authority granted in Section 801(5) of the Indenture, under which the issuer and the Trustee are permitted to enter into supplemental indentures without obtaining the consent of the holders of the Securities "to make provisions with respect to the conversion rights of holders of Securities pursuant to Section 1311" of the Indenture.

The Fourth Supplemental Indenture was entered into in connection with the proposed merger (the "Bancorp Merger") of CFB Holdings with and into Bancorp pursuant to the Amended and Restated Agreement and Plan of Reorganization dated as of July 27, 1996 (the "Acquisition Agreement") and by and among First Nationwide, Bancorp and the Bank. Pursuant to the Acquisition Agreement and as a result of the Bancorp Merger, Bancorp will become a subsidiary of First Nationwide and each share of Bancorp Common Stock will be converted into \$23.00 in cash (without interest) and one-half of a Secondary Participation Interest (as defined in the Acquisition Agreement), provided that no fractional Secondary Participation Interest will be issued and, in lieu of such fractional interests, holders of Bancorp Common Stock will receive a cash payment in an amount determined in accordance with the Acquisition Agreement (the "Bancorp Merger Consideration"). Section 1311 of the Indenture requires that, as a result of the Bancorp Merger, the Securities will become convertible into the Bancorp Merger Consideration. The Fourth Supplemental Indenture was entered into pursuant to the authority granted in Section 801(5) of the Indenture.

If you have any questions, please call the Bank's Investor Relations Department at (415) 854-1180.

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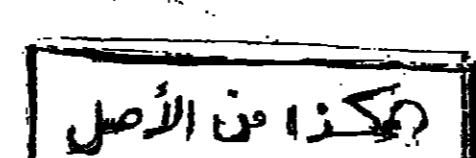
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FT Surveys



Weak government and poor management have let UK industry down, says Lord Weinstock. He continues his reflections on 33 years at the top in discussion with Richard Lambert and Bernard Gray

Britain cursed by cliques and cartels

The thing which strikes me over a span of decades is that there aren't any rules which you can apply generally for successful government intervention in industry.

For example, two major moves occurred in the late 1980s with the intervention of the Industrial Reorganisation Corporation. One was the creation of what became the modern General Electric Company, and the other was British Leyland. I don't see any inherent reason why Leyland had to be a disaster, and I don't see that GEC had to be a success. So it could not have been the government's decision to encourage rationalisation in these industries which was critical, yet the facts suggest that the intervention was important. Maybe if the government had decided to do nothing they would both have gone bust.

Even in the absence of a formal industrial policy, companies are affected by the environment in which they are operating, and the government is preponderantly responsible for that environment.

Looking ahead, I don't think there has been, until very recently, any material change for our continental competitors in the relationship between industry and government, or in the way industry has been treated by government, for as long as I can remember. But now this is changing.

Historically, our foreign competitors were helped much more than we were, particularly in realising their international ambitions. This is notably true in the industries in which GEC operates: industries connected with public utilities and, of course, defence. In these areas, until you have demonstrated a new system you won't get customers for it. And if you can't sell it at home, you are not likely to sell it anywhere else.

The German electricity generating utility ordered a big gas turbine, for instance, so that Siemens could design and build such machines and associated systems for sale internationally. The French behaved similarly, and so on. But the UK didn't. Yet for us at GEC it was essential to acquire big gas turbine technology. That was one of the reasons we started talks with Alstom. We went in that direction not because Paris is a nicer city or the climate is better, but because that was where the technology was.

There are two main reasons for going into such deals: to gain access to markets and to technology. Through their joint venture, Alstom Alsthom and GEC got both. With a single, strong management team, GEC Alstom has lived up to all expectations and blown away the critical nonsense which attended its birth.

On the other hand, when anything helpful was done by government for UK industry, say in export credits, it had immediately to be publicly announced in the House of Commons, sending our overseas

rivals flocking round to their ministries saying: 'Look what the British are doing, give us more help to resist.' Just imagine what the Japanese government must have done over the years to favour Japanese industry without letting on to the world.

Exchange rates

There are some advantages to doing business in Britain. For instance, having a floating exchange rate has allowed the currency to respond to unwelcome but irresistible economic pressures. Yet, if the UK joins in the single Euro-currency, I wonder how these economic pressures will manifest themselves. Indeed, I wonder whether the consequences of joining or of staying out have been considered in any great depth by governments, either in Britain or on the Continent. The debate has been entirely political, which is not unimportant, but we are rather in the dark as to what is actually likely to happen in everyday life. I don't know if there is a convincing argument one way or the other. If there is, I haven't heard it.

Economic management

Looking back to the government's handling of the economy in the 1950s and part of the 1960s, it was a severe disadvantage that government policy was so unstable. This made it impossible to commit to expansionist long-term plans. What passed for government policy in those days was not really any more than reaction. Few politicians seemed to have any positive idea of where the country was going - they only responded to external and internal pressures, as it were, on the hoof. It was simply stop-go, without anyone trying to stop it.

Another weakness at first was the operation of cartels. The electrical industry had earlier been completely dominated by cartels - they even used to fix turbine prices by weight! At one time or another, there must have been a ring for everything powered by electricity, though I never had the luck to be in one! This state of affairs was not finally cleaned up until the 1970s.

I read somewhere that the British are not class-ridden but clique-ridden, and I think I agree with that. There have been union cliques and capitalist cliques, political cliques and masonic cliques. I think all of that has damaged the UK.

Governments

I thought the 1945 Attlee government was a good thing. It had right on its side, insofar as there is a difference between decent behaviour towards the mass of people and indifference to their interests. That government cared about the people. Later, its policies got distorted and a lot of things went wrong, but the original basic intention was sound, if a little on the unrealistic side. Attlee was a man of great



Michael Heseltine is the right sort of minister for a government and a country like ours... and John Redwood would be the wrong sort

common sense and integrity, without hypocrisy, and willing to accommodate people who thought differently from him. I happen to think that Attlee was the best prime minister since the war, and certainly one who had a major effect on attitudes; only Baroness Thatcher has a comparable claim.

The early inspiration of Harold Macmillan, that great character actor, was probably his desire to reverse the working class poverty of his early days in politics. But one cannot help but suspect that later his principal objective was always the maintenance of power for himself and his class. I should have thought he was very upset.

After Macmillan, there was no period of coherent government until Margaret Thatcher. She produced a policy which was consistent, not always what everybody wanted, but her ideas had the great merit of being simple. Her obvious and most-

acknowledged contribution was to rein back trade union power which had become grossly excessive up to the time of the decisive miners' strike.

In the end, it was the old thing about power corrupting. Mrs Thatcher's guiding light went out before the end of 1987, and she cut herself off from wise counsel in favour of some pretty awful cronies. No one who has power can afford to be without genuine critics. Critics are of two sorts: constructive and malevolent. One can do without the malevolent ones but the other you must have. They often prevent needless mistakes.

I rather regretted that Neil Kinnock never became prime minister. Until the 1982 election, he would not have made a good PM, but that contest changed him for the better. A decent man, Kinnock is no fool and might have surprised us agreeably. As a commissioner in Brussels, however, he may well turn out to be a pain in the neck.

As for current British politicians, I happen to think that Michael Heseltine is the right sort of minister for a government and a country like ours in these modern times, and John Redwood would be the wrong sort. Michael is intelligent, with energy and charisma to match, he wants to get things done and

he will. Heseltine is a really big man, but perhaps the most consistent and credible operator of the moment at Westminster is Kenneth Clarke. His recent Budget speech was a bravura performance made out of a virtual non-event. He has to be rated a brilliant politician. He has his own clear ideas and is not deflected by arguments to the contrary. I wish I could share his certainty on some issues relating to Europe.

On consultants

Consultants are invariably a waste of money. There has been the occasional instance where a useful idea has come up but the input we have received has usually been banal and unoriginal, wrapped in impressive-sounding but irrelevant rhetoric.

Of course, consultants do vary. The best are those with highly specialist expertise in specific industrial or scientific fields. The worst are the generalists, mostly economists, who are ready - for a fee - to give advice on virtually anything and whose qualifications to do so are virtually nil.

There is an overlap between this sort of consultancy and so-called business education, a subject in which faculties have been widely established in the universities. How business education can be equated with respectable academic disciplines of any sort entirely defeats me. There is no comparison between the quality of intellect called for in, say, the classics, or philosophy, or mathematics, and business methodology.

With the recent excitement in the ethical aspects of corporate governance and allied topics, the management gurus have found a new outlet for their attention, and for the introduction of more meaningless rhetoric.

I read recently a newspaper article by the well-known Dr John Kay, discussing upon the notion of the stakeholder society, an empty and useless term for whose introduction I understand he bears some responsibility. The expression does nothing to increase our understanding of, let alone to change, the nature of the relationships within society or within industry, but now that it has penetrated the political vocabulary it will provide yet another jingle to substitute for the real thought which needs to be given to people's concerns about the way things are.

Companies in the 1950s

They were very sleepy after 5 o'clock, perhaps because their rooms were well furnished with drinks cabinets. The big wheels sat in their offices 'making policy', hunching at the Savoy.

going to trade associations, overseas tours, heaven knows what, but doing little that we would recognise as work.

They weren't doing much to drum up business; and they weren't doing much to push ahead in technology. They weren't under any pressure either. There was a lot of internal warfare in these companies; it was a time when the moral atmosphere was unhealthy. You had repressive levels of taxation, all sorts of exhortations against increasing rewards for workers and managers.

The response was, in the case of the workers, an extraordinarily complicated payments system, which produced either more money, or fewer hours; either way it was higher costs.

Directors' expenses were a scandal. They were far more concerned with the means to get at untaxed money than they were with running their businesses. Yet this was understandable to an extent, because with heavy and artificial restraints on pay and punitive taxation, they had to resort to this sort of thing to maintain standards of living.

Of course, all this is impressionistic, and I can't prove it was happening everywhere. But I would be very surprised if what was going on in a major company like AEI (the engineering company acquired by GEC in 1987) was not being repeated in companies all over the Midlands, let alone in London and the City.

The IRC

In December 1986 my wife had a telephone call from the now Lady Lever, who was at the time in St Moritz. She wanted to arrange a dinner party to take place the following February or March. It seemed extraordinary to do this so far in advance, and from Switzerland to boot. When we turned up at this dinner, George Brown, Labour minister for economic affairs, was among the guests. The others were Marcus Sieff of Marks & Spencer, Ronnie Grierson, the Warburg banker; and Leonard Wolfson of Great Universal Stores.

There was a debate that day in the House of Commons on the creation of the Industrial Reorganisation Corporation. At nearly 10pm, George Brown and Harold Lever went off to the House to vote, not having touched a drop of alcohol, and came back later, the IRC having been started on its way.

Once George was back, the whisky flowed and he told us about the reconstruction of industry which the Labour party was going to undertake. He suggested the men present might help him by joining the IRC board. Ronnie Grierson refused, I

thought on the grounds that he didn't believe in state intervention. No one else was asked directly, except me.

If the government was indeed serious, it was inevitable that GEC would get involved in the restructuring and it would not be helpful if I were a director of IRC. Accordingly, the next day I declined the invitation to join. Ronnie Grierson, on the other hand, became managing director of the IRC having, I believe, been leaned on by Sigmund Warburg to take the job.

Whatever thoughts I have since had about government intervention in industry, I must say I took the idea then very positively. Industry was not in good shape, and things were not happening on their own. Nothing good was likely to emerge from leaving some industries as they were, and I thought we ought to do something to help the process of change along a bit. Certainly, a lot needed to be done in our industry.

It seemed to us that AEI was the principal block. It was apparent that they were portraying a facade of prosperity, when their real position was quite different. What they were really doing was having regular rights issues, out of which they were paying dividends on profits which were declared but not earned.

Talking with Kenneth Bond [Weinstock's right-hand man at GEC] one day about an interview about AEI in the Financial Times, I had the sudden conviction that if we didn't do something soon, there would be nothing with which to do anything. We agreed we had better act rapidly. After discussion with colleagues, we saw Kenneth Keith of Hill Samuel the next day and told him we thought we ought to merge GEC and AEI.

Kenneth Keith went round to see the board of AEI who received him without enthusiasm. We learned later that at the subsequent board meeting the only question discussed was which merchant banks should represent AEI in the defence against a hostile GEC bid!

The City and the media

GEC in my time as managing director has never needed to raise money in the City, which is just as well since such professional services as we have sought there have usually cost fortunes in fees.

Yet what the City and the media say about a company is important. When we are denigrated, irresponsibly and falsely, as we have on occasion been, it gives succour to our rivals at home and abroad. Competitors are always on the

look-out for bits of gossip to turn to their commercial advantage in the struggle for contracts. I'm afraid that in industry, the 11th commandment applies: do unto others before they do unto you. And our competitors will take full advantage of any ammunition supplied by the media, however inaccurate.

Auditors

When I started in business, auditors quite often had a material share stake in their client companies to demonstrate the purity of their interest; the size of partnerships was limited by law to 20; the services offered other than audit were very limited in scope; and the partners were highly respected members of the business community. In this context, I remember with gratitude and affection the important roles played by George Touche and Bill Ritchie in my early days with GEC.

Over the years, the public perception of the accounting profession and those in it has notably declined. Financial scandals have escaped detection on audit. Poor leadership has resulted in fragmentation, and badly thought-out standards, such as the silly one on inflation accounting, have failed to give confidence. Today, the firms in the profession are huge businesses offering a wide range of services on the back of their statutory auditing responsibilities.

It is not to the credit of their profession that accountants are constantly seeking to shuffle out of responsibility for their audits. The current spasm of concern for corporate governance no doubt owes something to reports of dishonesty on the part of directors, or managers, but it derives no less from the pressure of accountants to free themselves from potential damage from legal action by shareholders and others who can properly claim to rely on their work.

The critical importance of the audit as an essential source of reliable data in corporate affairs indicates that the role and the shape of the accounting profession requires comprehensive reconsideration and discussion, perhaps followed by appropriate legislation rather than reliance on self-regulation.

The idea that current audits produce a 'true and fair view' is either excessively bold or meaningless. Auditors can never know enough to give a true and fair view, but they can comment on a lack of financial controls, exaggerated profits or other possible abuses. They should make more limited and specific claims, and then take legal responsibility for their accuracy.

Thursday: Weinstock the man

Cadbury, Greenbury and Tweediebury

There has to be a certain amount of regulation of the way companies work but some of the new initiatives are dragging us in the wrong direction. At the moment, we have the work of the three committees: Cadbury, Greenbury and Tweediebury, to digest.

Cadbury wants the non-executive directors to monitor the performance of the executives. My first objection is that they can't really do so because they don't have the necessary knowledge. The second objection is that even if they could, the executives would be playing up to their idea of performance which is not the same as doing the job as it should be done. The third objection is that it sows distrust between members of a board.

A great thing in GEC over the years has been the feeling of comradeship among its managerial corps. Non-

executives and executives have worked together in harmony, yet no one could accuse our people of helping themselves to excessive pay or privileges.

The most stupid thing in Cadbury was the idea that a non-executive should be entitled to demand, if he wishes to take legal action in connection with a company's affairs, that the company should pay the cost. You can imagine such actions being started for all sorts of unsatisfactory reasons, including personal ones, and leaving people too busy defending suits to do any proper work.

People say it wouldn't happen in practice; it bloody well could happen in practice. It is no way to contemplate running a business to treat the non-executives as privileged spies able to pursue their own aims at a company's expense. They have no need of any

such remedy to discharge their duties in good conscience.

The Greenbury brief is even more difficult. How much is somebody

in salary and in pension? How many share options should he have, and in what circumstances? If he seems to make a success of the business so that the share price rises, how do you impute an additional value to his contribution and how do you know the shares would not have risen anyway?

I didn't happen to see the final arrangement we made with George Simpson [Weinstock's successor at

GEC], and I agree that the threshold figure was silly, but there was nothing outrageous in it. His remuneration is not at all unreasonable for the job, and mostly he only got what Lucas was already giving him. If that is an example of the way Greenbury is meant to work, I'm afraid it doesn't work.

One also has to look back to the origins of the current fuss. The rows about executive pay started in the nationalised industries. The salaries those people are getting for running those businesses are not anything out of the way; they are probably too

about executive pay started in the nationalised industries. The salaries those people are getting for running those businesses are not anything out of the way; they are probably too

small. But it has to be surprising that in all the years those concerned were working on much smaller salaries without anyone outside disturbing their tranquillity.

The conclusion to which one is forced is that if one believes in the market, it is not the salaries which are wrong, but the recipients. If they were worth so much more than they were receiving, why were they not besieged by employers with better offers?

The Tweedie accounting reforms were introduced towards the end of the 1980s when it was generally accepted that the accounting regime had become too lax. Tweedie has set out a framework and introduced some sensible changes. However, these changes have been introduced on top of a ramshackle collection of legislation, with the consequence that

accounts are becoming increasingly difficult to understand.

Management needs to be able to get its story across to its shareholders in a clear and uncluttered document. It is also desirable that accounts should be as far as possible what they say they are, sticking as close as they can to actual events related to payments and receipts, and eschewing artificiality. The best, cheapest and simplest way to do this is by a system of cash accounting, but that unfortunately is not practicable in businesses dealing with large contracts extending over long periods of time. Maybe we have reached the point where much of the detail should be included in a Securities and Exchange Commission-style filing while a simpler and shorter document is produced for shareholders and others.

'If [executives in the privatised industries] were worth so much more... why were they not besieged with offers?'

TECHNOLOGY

The second stage of labour has just begun. Just a few centimetres of the baby's head are visible at the mother's cervix but already two thin tubes are affixed with a suction cap.

One glance at a monitor connected to the tubes shows the obstetrician that the baby's brain is not getting enough oxygen. The medical staff switch to a caesarean delivery, saving the baby from brain damage or even death, thanks to a new technology called Near Infra-Red Spectroscopy.

Research funding permitting, this could be the stuff of everyday obstetrics in three years' time. "With [the machine] we have a window into the brain," says John Wyatt, consultant neonatal paediatrician at University College London. "No matter how many drugs we had to widen the blood vessels or raise the blood pressure, until now we have been flying blind."

The same technology, which until recently was mainly used for revealing the shape of polymer structures, can also be employed in breast imaging and even predicting early organ rejection after transplants. The system is an inexpensive, non-invasive and harmless way of gathering real-time data at the bedside on oxygen level fluctuations in blood and other tissues.

Near infra-red light can penetrate up to 8cm of tissue depending on the wavelength of the light and the type of tissue illuminated. Like other scanning techniques such as ultrasound or X-ray imaging, NIRS works by extrapolating where the wave has been from the differences between what goes into the body and what comes out.

These differences arise from scattering (part of the wave is reflected and part changes direction) and absorption (the wave loses energy along the way). Scattering occurs at boundaries - skin/skull, blood/vessel, cell/cell, and is relatively constant. Absorption, however, varies with changing oxygen levels.

Oxygen is carried around the body by haemoglobin, a principal constituent and used by tissues via cytochromes in the cells. Both haemoglobin and cytochromes contain a "heme" molecule - an organic pocket holding an iron atom which binds and releases oxygen as necessary. Whether or not the molecules are carrying oxygen alters the amount of near infra-red light that they absorb.

The amount of oxygen present in every tissue can be read like a barometer of its condition. A local increase indicates an organ



Head scan: near infra-red spectroscopy provides a 'window into the brain'

See red, save a life

A new device for detecting oxygen in blood and tissue could improve scanning, says Sara Abdulla

at work - an active muscle, a digesting stomach, for example - while a local decrease can mean abnormal circulation, low blood pressure or cell death.

NIRS is most powerful for investigating the fetal brain, as this is less convoluted than an adult brain and is encased in a much thinner skull. The probe described above was developed in the Department of Medical Physics and Bioengineering at UCL and is much more accurate than existing methods of detecting fetal stress during labour, such as ultrasound heart monitoring.

Once perfected, NIRS will also be a way of assessing the extent of serious neonatal brain injury while an infant is too young for existing technology to be used. Apart from birth trauma, the

other leading cause of neonatal brain injury is cardiac surgery. Adre du Plessis of the Department of Neurology at the Boston Children's Hospital is pioneering the use of NIRS to reduce post-operative neurological dysfunction - now suffered by 25 per cent of neonatal patients. Du Plessis has found that oxygenated cytochrome is an index of brain cell (neurone) damage. The surgeon can use NIRS to track imminent neurone death, tailoring therapy accordingly.

But, according to Wyatt, whose funding requests have been rejected by the Wellcome Foundation and the Medical Research Council, neonatal applications are the Cinderella branch of NIRS technology, as funds are sunk into better-funded areas

such as breast imaging and adult brain monitoring. "Neonatal care is not fashionable enough to interest the scientific bodies and industry is too short-termist to realise that there is enormous profit to be made here too," he says.

Sonometrics, Omron, Hamamatsu and Johnson & Johnson Medical are racing to develop cheap, simple equipment to measure brain oxygen levels of adult patients during routine anaesthesia. Dave Delpy, the Hamamatsu Professor of Medical Photonics at UCL, describes the potential market - "American clinicians eager to protect themselves from medical negligence claims" - as huge.

The main focus of industry investment is NIR breast imaging. Philips has experimental equipment in its Eindhoven labs in the Netherlands, as does General Electric in its Schenectady Research and Development Centre in New York state. Carl Zeiss and Siemens are running clinical trials in some German hospitals and both hope to have their machines on the market within three years.

NIR breast imaging works on the principle that a tumour is surrounded by more blood vessels and greater blood flow than normal, which leads to unusual light absorption. Unlike X-ray imaging, NIRS is cheap, portable, comfortable to use, harmless and sensitive to tumours less than 1cm in diameter. Moreover, the damaging ionising effect of X-rays is cumulative, but NIR imaging can be used as often as necessary with no ill-effects.

Thomas Moesta of the Robert Roussel Klinik in Berlin believes that with some improvements to minimise false-positive diagnoses, "NIR imaging will be a powerful adjunct to X-ray technology. It will make a significant contribution to reducing the risk of breast cancer by offering a breakthrough in detecting interval tumours" - those which arise between X-ray scans or are too small to be picked up by them. There is some way to go before NIRS makes the transition from research tool to clinical aid. Mass production will lower costs, but at present only an expert can interpret the data. Researchers must start building a database of normal tissue oxygen values, explained Delpy at a recent Ciba Foundation meeting on the future of clinical NIR.

Sara Abdulla is science writer in residence at the Ciba Foundation

The next Technology feature will appear on Friday, January 2. The monthly Business & Environment page will appear on Wednesday, January 2.

Warehouse without the human touch

An automatic steel storage system in Germany cut damage and improved delivery, says Peter Marsh

In the gloom of one of the world's biggest metals warehouses, huge mobile cranes glide with a whoosh along rails at ferocious speed. Their job is to lift hefty steel coils in and out of a system of storage lockers as high as the nave in St Paul's Cathedral.

The installation, in Bremen, Germany, is among the most advanced examples of automated warehousing for the metals industry, aimed at smoothing as far as possible the flow of products to the customer.

The storage system is aimed at tackling an increasingly important problem for managers across a range of sectors: how to maintain close control of raw materials and finished goods, both to reduce stocks and to meet the rising demands from customers for just-in-time delivery.

In the case of the installation at Bremen, which is owned by Bregal, a three-way partnership forming one of Europe's biggest producers of galvanised and coated steels, there was a further reason for going ahead with the DM13m (£5m) installation.

Coating steels is a highly intricate process, in which the raw steel must be protected from dust and other impurities before the treatment process, and the finished coil must also be handled very carefully to minimise the risks of some of the coating being chipped during storage.

According to Stephan Fittkan, assistant manager for the storage installation at Bregal - a joint venture between the Luxembourg-owned steel company Stahlwerke Bremen, the Finnish steel producer Rautaruuki and Japanese trading house Itochu - specifying the storage system was driven partly by the need to remove manual operators as far as possible from the process to cut the risk of contamination and chipping.

The system, which has been in place fully for about two

years, has achieved good results, says Fittkan. The proportion of product that is spoiled during handling is close to zero, while in the conventional warehouse which uses lift trucks to handle materials the figure might be expected to be about 5 per cent.

With the system, "we always know where our products are and we think it has helped our operating efficiency," says Fittkan. The storage unit was constructed by Siemens Transplan, a specialist German materials handling company which is part of Siemens Siegener Maschinenbau, a large privately owned machinery group.

Each of these can be filled by coils weighing up to 40 tonnes. The maximum amount of steel it can hold at any one time is about 60,000 tonnes.

The three huge stacker cranes in the warehouse rush up and down its two aisles at up to 3m a second, taking steel in both its raw and finished form to and from the different units. The cranes act as the transport mechanisms for sending the coils, depending on whether they are in a raw or finished form, to and from customer delivery stations at the front of the warehouse or to the galvanising plant for processing.

It was built as part of the DM420m galvanised steel plant which takes raw steel and converts it to a coated form at the rate of 450,000 tonnes a year, making it among the world's biggest plants of this kind. Customers for the coated steel are from a diversified range of industries, including white goods, automotive and construction.

The storage unit itself is a concrete construction 60m tall and 200m long. It has 4,500 storage compartments - high-tech versions of the luggage compartments found in

On average a crane picks up a coil every six minutes for transferring it elsewhere in the plant. No one is allowed inside the warehouse except for repairs or maintenance - this is both to remove the potential problems of humans upsetting the process and because of the risks of being crushed by the cranes and the associated automated handling mechanisms.

The entire storage system is operated by three people a shift who sit well away from the concrete pigeonholes in a control room.



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Please contact the Joint Administrative Receiver, Paul Jeffery at KPMG, Aquis Court, 31 Fishpool Street, St Albans, Herts AL3 4RF. Tel: 01727 733000. Fax: 01727 733005.

KPMG Corporate Recovery

LEGAL NOTICES

PROVOCACY ACT 1986
UNITED CUTLERS LIMITED
NOTICE IS HEREBY GIVEN pursuant to Section 48 of the Insolvency Act 1986 that a meeting of the creditors of the above named Company will be held at the offices of the Joint Administrative Receiver, Paul Jeffery, 31 Fishpool Street, St Albans, Herts AL3 4RF, on 11th January 1997 at 11.00 am. The meeting is to be held at the offices of the Joint Administrative Receiver, Paul Jeffery, 31 Fishpool Street, St Albans, Herts AL3 4RF, on 11th January 1997 at 11.00 am. The meeting is to be held at the offices of the Joint Administrative Receiver, Paul Jeffery, 31 Fishpool Street, St Albans, Herts AL3 4RF, on 11th January 1997 at 11.00 am.

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Telephone: (385)-1-425-666/65 Facsimile: (385)-1-429-012

In accordance with Section 5 of the Regulations stipulating the procurement of goods and services and contracting of works ("National Gazette" no. 25/96, 26/96 and 32/96) the Croatian Institute for Health Insurance opens and announces the following:

INVITATION TO BIDS
to select the most favourable bidder for orthopedic and other aids, drugs and consumer and component supplies

The Croatian Institute for Health Insurance (hereinafter referred to as: Institute) opens the invitation to bids to select the most favourable bidder to supply the following:

- I. Orthopedic and other aids for insured beneficiaries of the Institute:
 - A. orthopedic and other aids
 - prostheses for arms and legs
 - carbon and electronic devices
 - wheel chairs
 - orthopedic shoes and orthopedic insoles
 - B. eye and ophthalmological aids
 - eye aids
 - contact lenses
 - eye prostheses
 - ophthalmological aids
 - C. hearing and audiological aids
 - D. aids permitting loud talking
 - E. other aids (weights, abdominal supports, aids for moving, seating and lying, walking aids, antidecubital aids, artificial breasts, wigs, aids for digestive, urogenital and endocrine systems, supplies for hemodialysis and peritoneal dialysis, consumer sanitary supplies).
2. Drugs classified as groups for medical institutions:
 - A. drugs having effect on digestive system
 - B. drugs having effect on blood and circulatory system
 - C. drugs having effect on heart and vascular system
 - D. drugs having effect on skin
 - G. drugs having effect on sensory systems and sex hormones
 - H. drugs having effect on endocrine glands system (excluding sex hormones)
 - J. drugs having effect on infections (including infectious caused by parasites)
 - L. drugs treating malign diseases and immunosuppressants
 - M. drugs having effect on skeleton and muscular system
 - N. drugs having effect on nervous system
 - P. drugs treating infections caused by parasites
 - R. drugs having effect on respiratory apparatus
 - S. drugs having effect on sensory organs
 - V. miscellaneous
 - pharmaceutical substances and packing materials for preparation of pharmaceutical preparations
3. Component and consumer supplies for medical institutions
 1. ophthalmics
 2. prostheses
 3. solutions for dialysis
 4. radiographic films
 5. chemical developers
 6. reagents for laboratory diagnosis (radioisotopes and hemo-microbiological)
 7. aids for urogenital system
 8. aids for digestive system

The bidders may be legal or physical persons, registered for manufacturing or trade of orthopedic and other aids, stated in article 1, groups of drugs stated in article 2 and component and consumer supplies stated in article 3 of this invitation, in the Republic of Croatia or abroad. The bidders are to attach the registration documentation to their bids.

- The bid must comprise:
1. Registration documentation.
 2. Authorization to represent foreign manufacturer.
 3. Statement accepting the bid.
 4. Bank Guarantee for bid security.
 5. Final price for ultimate user, expressed in US\$ and kuna (including all depending costs in respect of import and legal obligations).
 6. Terms of payment.
 7. Terms of delivery.

Bidding documentation, especially for each of supplies stated in articles 1, 2 and 3 of this invitation, may be obtained by prospective bidders from January 2nd, 1997 at the following address: Croatian Institute for Health Insurance, Management, Zagreb, Margaretska 3, 2nd floor, room no. 16, from 10.00 am to 14.00 pm (from Monday through Friday), upon the presentation of record of payment of the amount of 300 US\$ for each bidding documentation stated in articles 1, 2 and 3 of this invitation. The payment should be effectuated to the foreign exchange account at Privatna banka Zagreb, number: 30101-620-37-7022-0682800-3838 or if it is in kuna (local currency), in its equivalent amount according to the rate of exchange of the national Bank of Croatia, effective on the day of payment, to the transfer account number: 30102-640-609 for the benefit of the Croatian Institute for Health Insurance, Management, Zagreb, Margaretska 3.

The bids, together with bank guarantee for bid security, in the amount of 2% of total bid value, should be submitted not later than at 10.00 am on February 3rd, 1997 at the following address: Croatian Institute for Health Insurance, Management, Zagreb, Margaretska 3/II, room no. 13, in closed and sealed envelope bearing the following text:

"BID FOR:
- bidding package 1/orthopedic and other aids, stating type of aid/
- bidding package 2/drugs, stating group of drugs/
- bidding package 3/consumer and component supplies, stating type of supply
DO NOT OPEN"
stating the name, address and telephone number of the company.

Only those bids which will be submitted within the prescribed period of time in this invitation and which will include correct bidding documentation will be taken into consideration. Bids submitted after the stated deadlines or not written on bidding documentation will not be taken into consideration.

The opening of bids will be public. The schedule and terms of public opening of bids will be stated in the bidding documentation.

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Appear in the Financial Times on Tuesdays, Fridays and Saturdays. For further information or to advertise in this section please contact Neil Lygton on +44 (0)1753 673 4674

JAVICO 1996

ARTS

LOTTERY 2031 MEGALOT US 320 MILLION EUROCREDITS.

Circus Maximus 2031

A short story, by Michael Thompson-Noel

Garvin Rodenbeck knew that the caviar on his plate had been grown on the Moon, then shuttled to Earth, but he was awestruck, nevertheless, by the price they charged for it at Monsieur Neanderthal, one of London's starriest restaurants. Still, what the hell. No-one questioned Rodenbeck's expenses. He was the prime minister's special counsellor, and it was important that his guests this evening were handled skilfully. He wanted their support for a plan that had been devised to bolster the government's popularity. They could have all the Moon-grown caviar they wished.

Seated opposite Rodenbeck was David Weiss, a 29-year-old former champion javelin thrower who had won two Olympic gold medals, the second of which had been gained three years ago at the Tel Aviv Olympics of 2028.

In large measure, Weiss had been raised by computers. From the age of six, computers had supervised his upbringing and training. Even now, Weiss had an implant in his cerebral cortex. Via this implant, the computers still advised and protected him, especially now that he represented the Central Sports Council on the small, secretive committee that supervised the distribution of the vast sums raised by Megalot, Britain's national lottery.

"You look preoccupied, David," said Rodenbeck. "Are your computers whispering to you? What are they telling you?"

Astonishingly, Weiss blushed. It had not occurred to Rodenbeck that an Olympic champion who had been trained from childhood towards physical and psychological perfection could blush. "Sorry," said Weiss. "The computers have been telling me stuff about Monsieur Neanderthal, as well as things I didn't know about Mrs Summerell." He glanced at the woman seated between them. This was Ella Summerell, the Central Arts Council's representative on Megalot's cash-distribution committee.

"There must be things about Ella," said Rodenbeck, "that even your computers don't know."

Summerell looked levelly at Rodenbeck, then turned to Weiss. "I doubt whether there is much that I don't know about me, David," she said. "Increasingly, people have got used to the idea that computers know everything about them." Fiftyish, or more, Summerell had had all the regenerative treatments money could buy. She was ash-blond and full-figured, and was wearing a strapless evening gown woven from an iridescent, zero-gravity fabric.

"Right," said Rodenbeck. "This need not take long. All I want to do is tell you about the government's plan - my plan: the prime minister's gratitude is palpable - for a reallocation of the funds raised by Megalot, our beloved national lottery.

take you back to Megalot's origins - to remind ourselves of its development. Unless I do so you may not empathise with my plan for redistributing Megalot's billions. In its earliest days Megalot, prosaically, was called the National Lottery. But those were primitive times. The science of marketing was pre-amoebic. It wasn't until 2011 that they christened it Megalot.

"Anyway, they launched the lottery in late 1994, and in its first financial year it sold \$5.2bn worth of tickets. At a stroke, it became the world's biggest lottery. In that first year, 50 per cent of turnover was paid out in winnings, 22 per cent went in costs, tax and profit, and 28 per cent - more than \$1.4bn - was allocated to five good causes stipulated by parliament: the arts, sport, charities, national heritage and a special fund to celebrate the millennium.

"For the 1990s, this was fairly clever. In fact, the lottery swiftly revealed itself as a powerful device for generating happiness. Stupendous quantities of money gushed to the surface of national life. But a few things have changed, of course. First, in 1997 the government authorised a mid-week draw, to accompany the original Saturday-night draw. By 2017 there was a draw every day. Now Megalot selects its seven winners every six hours.

The whole thing is orchestrated most precisely. "Second, modern surveillance and demographic techniques mean that Megalot has become - imaginative. We haven't rigged Megalot. Yet from time to time it picks its own jackpot winners. It doesn't bother about the smaller prizes, but it fuses over the biggest ones - 100m Eurocredits or more - fastidiously.

"Some months ago, for example, it found a 19-year-old unwed mother in the Liverpool slums, three of whose four children had died in a bedroom blaze. Megalot examined its marketing expenditure, ticket sales and prize-distribution data for Liverpool, and then it waited. Five weeks ago Megalot awarded the tragic-yet-pretty young mother one of its biggest-ever jackpots, 320m Eurocredits. You heard about it. I'm sure. The media loved the story. I'm told that Megalot, whose consciousness is fast expanding, enjoys nothing more than rattling their chains. For a few days, lottery sales picked up, but the improvement hasn't lasted."

Rodenbeck paused. His guests had stopped eating. Summerell was drinking champagne. Weiss, who had eaten caviar but nothing else, was drinking lemon juice. Rodenbeck was keen to convince them of the attractions of the scheme he was about to reveal, though their support was not essential to its success. The plan would proceed, with or without their help.

And anyway, they were figure-heads. They had been put on Megalot's spending committee because the government wanted the arts and sports councils to be represented by well-known and glamorous individuals. If push came to shove, Summerell and Weiss would do as they were told. They would not have a choice.

Summerell, Rodenbeck observed, was regarding him suspiciously, whereas it was impossible to know what Weiss was

thinking. Before leaving his office, Rodenbeck had flicked through the dossiers again. Summerell, a sculptor by profession, and twice widowed, was wealthy, and popular with the arts establishment. Her file stated that she was sexually active, and described her partners as "young, transient, manual-status males".

Strangely, Weiss's dossier contained little more than a recapitulation of his athletic career. Until he was 26, Weiss had lived at the national sports institute in Cumbria, which guarded its secrets fiercely. He was even wealthier than Summerell. Almost the only item of psychosexual interest in his file was the claim that from an early age Weiss had been guided by the computers that watched over him towards "optimum bisexuality" - standard procedure, apparently, for potential Olympic champions. Yin and yang, or something.

"Garvin, where is all this going?" asked Ella Summerell, glancing at Weiss. "David and I have not got all night."

"Almost there," said Rodenbeck smoothly. "I have summarised Megalot's story since 1994. In particular, I have stressed how modern marketing skills have kept its great heart pumping. But I want to circle back now to my opening remark about reallocating the sums generated by Megalot.

"Over the years, there have been important advances in Megalot's financial efficiency. It now pays no tax, and the sum accounted for by running costs has been trimmed to 3 per cent of turnover. As a result, the proportion paid in prizes has risen from 50 per cent originally to 63 per cent, leaving 34 per cent for arts and sport. Megalot no longer gives money to charities or heritage projects. All that stopped in the 2010s.

"But the government has now concluded that Megalot's billions are wasted on arts and sport. For 37 years, lottery money has been pumped into arts and sports projects beyond number. Let us start with the former. Thanks to Megalot, Britain now has 11 international-class opera houses; thousands of new or renovated theatres, galleries, cinemas, libraries; and more than 250 subsidised television channels devoted solely to the arts, including literature. As a percentage of GDP Britain spends more on the arts than any other bar none.

"Yet what have we achieved? The answer, as I've indicated, is moribundity. Enervation. Ennui. By common consent, Britain now has no novelist, no playwright, no poet, no painter, no sculptor - you'll confirm what I say, Ella - no film-maker, no choreographer of world renown. As for all the new computer arts, we are not at the races. Megalot's money has had a deadening effect. Virtually all we have to show for it is a parasitic arts bureaucracy. No wonder the prime minister was worried. Among the underclasses there is dangerous resentment at the way Megalot's money has been squandered on the artistic pursuits of the overclasses.

"Almost the same is true of sport. In 1996, Britain won a solitary gold medal at the Atlanta Olympics. There was consternation, anger - national shame. So the government said it would spend \$50m of lottery money a year on a programme to finance

Britain's most promising athletes, the hope being that Britain's sporting prowess would be revived in time for the Olympics of 2004. And so it was. At the 2004 games, Britain won five golds. In '24 - 15 golds. But three years ago, when David won his second javelin gold, the total was only seven, and the signs for Antananarivo next year are worrying. We're expecting only three golds.

"Naturally, the underclasses are less resentful of the money spent on sport than of the money given to the arts. But the government cannot allow Megalot's turnover and prestige to suffer. The time has come to act."

"So," interrupted Ella Summerell. "You are going to reduce Megalot's contributions to the arts and sport and divert the money into earlier variations of bread and circuses. This is bound up with the *Katharsis* project, isn't it?"

"It is everything to do with *Katharsis*," said Rodenbeck. "And the word's not reduce. The word is eliminate. All Megalot funding of arts and sport will cease from noon tomorrow. Instead, in accordance with the programme laid down by the architects of the *Katharsis* project, all Megalot's money will be directed towards the provision of a national circuit of games, in the style of ancient Rome. We will rebuild Circus Maximus and the Coliseum here in London. We'll have it all: battles, chariot races, gladiators, wild beasts. Well, such wild beasts as we can find. There is a global shortage of big cats, let alone elephants.

"But plans are well advanced. For example, there will be four gladiator schools. Violent criminals, mainly. For some reason there is a surplus of killers who want to train as a *retiarus* - a net-carrier. The *retiarus*, you'll recall, had a net, a trident and a dagger."

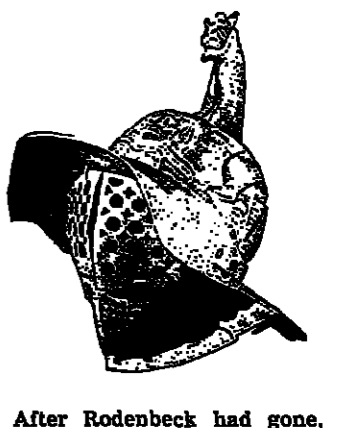
"This is absurd," said Summerell, but not convincingly. "On the contrary," argued

After Rodenbeck had gone, Weiss and Summerell sat in silence for a while. Summerell continued to drink champagne. Eventually, she said: "We ought to talk, David. My apartment is a block away. I want you to come with me. Unless you'd rather not."

Beyond the housetops, David Weiss could see a pink gleam of early light. He was over by the window. He had been listening to his computers. At last he returned to the bed. Ella Summerell looked at him admiringly. "I can see now why they gave you two gold medals, David. What did your computers say?"

"Well, it's all completely true," said Weiss huskily. "Plans are far advanced. But re-establishing the Roman games was not Rodenbeck's idea. It was Megalot's idea. My computers are practically tongue-tied this morning. Not themselves at all. Can you guess what their last words were?"

"No," said Ella, offering him her breast. "They said: 'Ave Megalot!' - 'Hail Megalot!' I think that's really cool."



Instead of starting with laurels for the best of the year's programmes, let us begin this review of television in 1996 with raspberries for some of the stinkers. *Rhodes* was not just a rotten drama serial but a memorable one because the BBC lavished so much money and trouble on it. The locations were impressive and the photography superb, but almost everything else was disappointing. If you began by knowing little about Cecil Rhodes and the early days of South Africa, you ended up still knowing little but being thoroughly confused into the bargain. The clearest element was the message: "Racism and imperialism are Bad Things". Who on earth thought it worth spending all those millions to deliver such a familiar message?

The BBC was also responsible for bringing back *The Liver Birds*, a comedy idea only marginally less disastrous than the one they have just announced for 1997: to mount a doctored repeat of *Till Death Do Part* with the episodes in which Alf Garnett uttered his notorious racial remarks suppressed. Have the people now running the BBC never read *Nineteen Eighty-four*? Are they not aware that Orwell thought it

up while working at the BBC? And do they really not understand the point Orwell was making when he put Winston Smith in the Ministry of Truth and gave him the job of re-writing the events of the past to make them chime with the politically correct values of the present?

The year's output was chock-a-block with programmes which either pretended to take the supernatural seriously, or - worse - really did so. This idiosyncrasy (frequently explained as millennial hysteria, though why such a sudden outbreak of credulousness should be caused by a man-made calendar system is far from clear) spread across all four terrestrial networks. Richard Dawkins mounted a brave and lonely stand against it, but all the signs were that the foolishness would continue. Similarly the fashion for "girly" series, in which young women strive to ape all the most unpleasant characteristics of

young men, not only continued but expanded. In series such as *Fujiama Party* and *The Girlie Show* the babes demonstrated, to the credit of the female sex, that in laddishness they came a poor second to the real McCoy.

There were botched efforts in almost all departments. The home produced *Newsnight*, a sort of underground fancy dress party, competed with *The Stars*, a tedious horror import from the US, for the Most Prezentious Drama Serial Award. Both were brought to us by the BBC. Paul Merton and Gaby Roslin went head to head in a trial to see who was least capable of copying successful old formats: Merton came unstuck trying to imitate Tony Hancock and Roslin found herself out of her depth while trying to present a 1970s style chat show. But the most fiercely fought contest was for Most Long Winded And Boring International Sports Event. The result was a

dead heat between *The Olympics* and *Euro 96*. Yet there was, happily, much worth celebrating too. Thanks to the great success of *Pride And Prejudice* in 1995, adaptations from classic literature came crashing back into fashion and towards the end of the year we were treated to *Emma* and *Moll Flanders* by ITV and *The Tenant Of Wildfell Hall* by the BBC. It seemed a pity to have them packed quite so tightly on top of one another, but with television it never rains but it pours. Much was made of comparing these productions, to the detriment of one or another, but history will surely say that all three were pretty good. We now have *The Mill On The Floss* to come and doubtless many more. We should celebrate because nowhere else - not in foreign television or anybody's cinema - is this sort of material done better than on British television.

Television in 1996/Christopher Dunkley

Laurels and raspberries

Stories was a splendid example of the state-of-the-art documentary using a modern lightweight camera to shoot intimate footage in all conditions. All four of these series were also made by the BBC.

The most impressive programme category of the year, however, was the arts series. January brought *The House*, an everyday story of opera folk which showed what life can be like backstage at the Royal Opera House, Covent Garden. It was deeply revealing and wickedly amusing. In April came *A History Of British Art*, written and presented by Andrew Graham-Dixon who proved just how revelatory and revolutionary a little bit of thinking can be. He teased us and went over the top occasionally, but this was the most interestingly argued series on its subject since Berger's *Ways Of Seeing*. Then in June we had *Dancing In The Streets*, the best ever television series on rock and roll; and in November *American Visions*, Robert Hughes' packed and fascinating guide to the history of American art and culture.

All four of these arts series were made by BBC2 which for this and a host of other reasons is consequently declared Network Of The Year.

COMMENT & ANALYSIS

Straight talk for survival

Life has taken on a whole new meaning for Major Ruranga Rubaramira, an officer in the Ugandan army, since he made a shocking discovery seven years ago.

"I am more of a man than I was before," he says. "I have more focus on life. I can accomplish more. I have learnt how important it is to live, something I don't think I knew before."

The turning point for this army man was a revelation that would have triggered suicidal depression rather than spiritual awakening in a lesser man. While still in his early 40s, he found he was carrying HIV, the virus which causes Acquired Immune Deficiency Syndrome (Aids).

Instead of surrendering to the disease, Major Ruranga went in to battle with the same drive he had shown fighting in the bush for the guerrilla forces that brought President Yoweri Museveni to power in 1986. He started counselling afflicted fellow soldiers, then helped set up a centre to offer advice to the public.

His regular spots on "Capital Doctor", a radio programme which offers frank advice on safe sexual practices, have made him a household name. Now the major is trying to set up a network linking all those infected with the virus, estimated at one in 10 of Uganda's 20m inhabitants.

If this dynamic approach is typical of the man, it is also typical of the country. Uganda, more than any other African nation, has spared no efforts in its campaign against Aids since registering its devastating impact in the early 1980s.

Uganda has opted for openness in dealing with the problem, brushing aside the natural prudishness of a conservative society and objections from the religious establishment.

Prominent personalities go public when they are infected with the virus - spread by heterosexual

Uganda's openness in tackling Aids has led to sharp falls in infection rates, says Michela Wrong

means in Uganda as in much of Africa. Condoms are liberally distributed and free testing for the disease is available. Straight Talk, a newsletter for teenagers distributed in the government-owned newspaper, discusses sex - and how to avoid infection - in explicit detail.

On the main roads, huge billboards recommend fidelity, abstinence and warn against the lustful feelings generated by alcohol. And because the campaign has the blessing of President Museveni, Aids research attracts the brightest graduates, rather than being dismissed as a career dead-end.

Today that stance appears to be paying off. In what experts are hailing as a breakthrough for an African nation and the first real spark of hope for the continent, Aids has taken a dive in Uganda.

Evidence of a decline in HIV first started appearing in 1993, in blood tests carried out on pregnant women attending ante-natal clinics - the easiest way of monitoring infection rates in the general population. But the health ministry was wary of declaring victory prematurely.

Now, with the results showing a consistent trend, confidence has grown. The incidence of HIV in young women aged between 15 and

19 years, considered a particularly vulnerable group, fell from 18.9 per cent in 1991-92 to 11.3 per cent in 1993-95. Among 20 to 24-year-olds, it dropped from 24.7 to 18.7 per cent over the same period.

The most dramatic falls have been registered in Kampala, where young people have the easiest access to condoms and expert advice. But rates in isolated rural areas also appear to be stabilising or falling.

Originally there were fears that the decline reflected the death of a large part of the infected population. But further study suggests that a radical change in sexual behaviour - exactly what the government has been urging on its people - is responsible.

"We have a tremendous wealth of behavioural data which suggests people are not having as many casual partners as before, they're using condoms and they're delaying the start of sexual activity," says Dr Elizabeth Marum, Aids technical adviser to USAID, the US aid agency. "When you see the same trend in study after study you have to believe it."

With so many friends and family struck down by the disease, nicknamed "alim" by the locals, Ugandans - like the homosexual community in the US - have

adapted their lives to the harsh reality of Aids.

Teenagers are hesitating before plunging into sexual activity. Couples thinking of starting a relationship get tested first. Wedding dates are not set until both partners have been certified as HIV-negative.

"Almost no one in Kampala now gets married without being tested. There's no living blindly in a state of uncertainty any more," says Ms Catherine Watson, technical adviser to Straight Talk.

Since 1991, over 300,000 Ugandans have voluntarily presented themselves for testing. "In no other African country have so many people taken that step. It is a testament to the courage of the average Ugandan citizen and the level of community awareness," says a researcher.

Other African countries have been unwilling to adopt Uganda's forthright methods. In neighbouring Kenya, for example, President Daniel Arap Moi has ruled out sex education in schools. Christian and Moslem leaders have burnt condoms in public, while a quack who has bottled a "miracle" cure is receiving government funding.

"Uganda shows that when you have a country with the political will to be open and candid, a population that is receptive and donors who are consistent in their support, you can actually see results," says Dr Marum.

The future remains frightening for Uganda nonetheless. Entire rural communities have been wiped out, and a generation of orphans left to fend for themselves. At 43, average life expectancy is the lowest in the world - though until the battle against HIV began to show results, it was expected to fall to 31 by 2010.

But having faced the worst, Uganda now begins to see a more optimistic future. Its neighbours, by contrast, have yet to register the nature of the epidemic they are facing.



Warrior against Aids: Major Ruranga Rubaramira

LETTERS TO THE EDITOR

Number One Southwark Bridge, London SE1 9HL

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Nuances missed in questioning EC trade move on Burma

From Mr Marino Marcich

Sir, You may have legitimate grounds to question the motivation behind the European Commission's proposal to revoke Burma's tariff privileges in protest against its alleged use of forced labour ("EU and Burma", December 19). But it should be pointed out that under General Agreement on Tariffs and Trade article XX (the so-called exceptions to the general rules), nothing prevents a World Trade Organisation member from adopting measures "relating to the products of prison

labour" (article XXe). Also, withdrawal of tariff privileges under the generalised scheme of preferences is a different legal matter from imposition of punitive tariffs.

Another common misconception is that the multilateral rules do not contain provision for environmental regulation. Exceptions to the WTO rules include measures "relating to the conservation of exhaustible natural resources" (art. XXg), or measures "necessary to protect human, animal or plant life or health" (art. XXb).

The trade/labour and trade/environment interface is more nuanced than your editorial suggests. Nonetheless, your call for constructive policy initiatives and skilful diplomacy with regard to Burma is a much needed policy alternative on both sides of the Atlantic.

Marino Marcich, director, Intl. Investment and Finance, National Association of Manufacturers, 1331 Pennsylvania Ave., N.W., Suite 1500N, Washington, D.C. 20004, US

Tax breaks can be good for the state

From Mr Richard Baron

Sir, You report that Mr Jürgen Stark in the German Finance Ministry wants to stamp out unfair national tax practices ("Born minister attacks 'unfair' EU tax havens", December 23). However, legislating against low tax rates or specific reliefs which individual countries choose to offer reflects an attitude to the state on which we can improve.

The attitude is that the state should be allowed to grow to whatever size it chooses, independent of market forces. A business can only grow if it can persuade customers of the value of its products. The state, on the other hand, can choose to provide whatever goods or services it likes, and can use the tax system to force its citizens to be its customers regardless of their individual wishes. (Their collective wishes are taken into account through elections.)

The improvement is to impose some control over the state, using the choice of location of economic activity which the single market offers. Tax competition could make governments think like businesses and only provide services when their provision could be justified to the customers, the citizens.

Countries which offered moderate levels of taxation while still raising enough revenue to provide a civilised level of public services would attract both capital and the most productive labour. Those countries would benefit from fuller employment and a higher standard of living. While one sympathises with Germany's short-term difficulties, on a longer-term view Germany could be as big a beneficiary as any country from such a development.

Richard Baron, taxation executive, Institute of Directors, 116 Pall Mall, London SW1Y 5ED, UK

Christmas message seems questionable

From Dr Ian Collis

Sir, I tell you that your editorial ("Greed and the good life", December 24) was wrong and that covetousness, or avarice, is usually considered one of the deadly sins, will your newspaper mend its wicked ways?

Ian Collis, 65 Delaware Mansions, Delaware road, London W9 2LJ, UK

From Mr Andrew Cecil

Sir, Your editorial ("Greed

and the good life") seemed in rather inappropriate taste as the newspaper's Christmas message and more widely as what must be taken to be the moral perspective of your perception of the underlying rationale for economic activity.

To argue that values such as "trust", "generosity" and "co-operation" are worthwhile objectives might seem honourable. However, when the reason for your support is focused exclusively on the bottom line, with the result-

ing insinuation that there is not necessarily an intrinsic value to society from pursuing these objectives, the moral stance of the editorial is thrown into question.

If the editorial is a fair reflection of the state of affairs, there is genuine cause for concern. If not, the FT should reflect on the agenda it is putting forward to its readers.

Andrew Cecil, rue Juliette Wytsman 72, 1050 Brussels, Belgium

Results dictate the right direction

From Mr David Jenkins

Sir, Lucy Kellaway poses the question ("Happy new year, happy new environment", December 23) what happens if a company in which people are empowered is merged with another that is governed by the command and control principle? She suggests that, in practice, where this occurs is the orthodox way of running a business that prevails.

This course of action would be counter to the achievement of commercial goals. Where a company introduces empowerment this strategy is not working unless it produces results

that can be measured. A common result is to reduce the costs of running the business. (For example, over the past 18 months a pharmaceutical factory, by empowering teams, has secured a reduction in costs in excess of 50m without a significant reduction in the numbers of staff employed or investment in new machines.)

Companies that are run on the command and control model do not achieve comparable results. On the contrary, they encourage behaviour that undermines their own efforts to achieve profitability - even survive

by rewarding negative action, for example, managerial empire-building - thereby draining scarce resources and discouraging staff from making a positive contribution by devising more efficient methods. In a business expanded by a merger which path to take is not a difficult decision for any rational manager. Which system is producing results that can be measured? The answer tells them which way to go.

David Jenkins, TEK Associates, 9 Middle Way, Oxford OX2 7LH, UK

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Grey is beautiful

The experience of Toledo, Ohio, reflects the re-birth of America, says Patti Waldmeir

This is the story of an extraordinary journey, from pride to hubris, through despondency to rebirth. It is the story of one town's experience of the American economic renaissance - and an allegory of a new American triumphalism.

The setting is Toledo, Ohio - the most middle-American of cities. It is a town where the smokestacks have names, where the architecture is relentlessly industrial. Outsiders see Toledo as a cliché of Rustbelt dreariness. Insiders understand that grey can be beautiful.

It is late September 1986, and the proud burghers of this motor industry town have gathered to celebrate the re-opening of the long-derelect Amtrak rail station. The station bears an unfortunate resemblance to a giant urinal, all white tiles and glass blocks, antiseptic and angular.

But the city and the federal government have just spent \$8.5m (£5.08m) renovating this monument to 1950s utilitarianism. The great and the good have come, decked out in civic pride and shimmering fabrics, to celebrate Toledo's renaissance.

They have come to mark a new phase in the history of industrial America. Pride and dominance in the 1960s gave way to complacency in the 1970s, leading to a collapse in the 1980s that was economic and emotional.

Now industrial America is back with a new triumphalism. After five years of average economic growth at 3.5 per cent, employment is at a 25-year high and exports are up 18 per cent in two years. Unemployment is so low that Toledo boasts there is "not an unemployed construction worker within 250 miles".

With an almost audible sigh of relief, Toledo has shaken off the gloom and despondency which so characterised the 1980s and early 1990s - and which marked the US psyche nationwide until a mysterious moment in the run-up to the November election.

The city and the country have discarded what were profoundly unAmerican sentiments: fear, pessimism and self-doubt. They have rediscovered optimism.

It is the same sentiment which makes administration officials in Washington quit

etly radiant: the sense that, at least for the moment, all is for the best in the best of all possible economic worlds.

Growth is strong, inflation low and the fundamentals set fair for the future. The US budget deficit, despite the political rhetoric about the need to balance the budget, represents only 1.4 per cent of gross domestic product - half the figure demanded of European Union countries hoping to be part of the single currency. And the civilian federal government is smaller, as a percentage of the workforce, than at any time in 60 years.

But it has been a tough psychological journey to reach that point - not least in Toledo. Heavily dependent on the motor industry based in nearby Detroit and famed for its rigid and poor industrial relations, this city hit industrial bottom in the 1980s harder than most.

Competition from Japanese carmakers nearly destroyed it. Resurrection came, ironically, only when Toledo adopted Japanese-style management methods and the concept of industrial teamwork - and in some cases, not until local companies sold out to their Japanese competitors.

It was a humbling experience for the erstwhile masters of the automotive world.

It is from this unAmerican blueprint of tripartite corporatism that Toledo's new, all-American optimism has grown

For years, they fought the industrial invaders from Japan, stooping as low as physical attacks on Japanese vehicles and citizens. In the end, they found themselves all but colonised.

Today, Japanese management methods reign in Toledo, and in some plants, Japanese managers stand alongside their US counterparts. Yet it is hard to find a business leader - or even a production line worker - who does not hail the change.

Toledo industrialists admit that good luck and a more favourable exchange rate helped their recovery. They acknowledge that the renaissance may be threatened, once the cycle of motor industry growth turns downward. But they argue the lessons learned during the town's bout of self-examination will mitigate the effects of a downturn.

At New Mather Metals, Mr Ron Malcolm - president of this company which makes stabiliser bars for car suspension systems - is explaining Toledo's comeback strategy. His blue workshirt bears a white logo embroidered with his first name: next to him, a Japanese man stands in silence, identified only as "Watanabe". He is the representative of NKK Spring, the Japanese company which purchased Mather Metals in 1987 and renamed it New Mather.

Mr Malcolm's tale strikes one as strangely unAmerican: the story of how a town - crippled by what in other countries would have been called class warfare - mapped out a happy future of co-operation between management, labour and government. But everyone agrees the key to Toledo's success was ending the warfare between management and labour.

"Toledo had a reputation as a bad labour town," says Mr Joe Tomasi, director of

the Northwest Ohio Center for Labor Management. "In those days, if you walked through the plant, you didn't get a high-five from the employees, you got an obscene gesture."

The recession of the early 1980s finally put paid to all that. "We realised that, if we weren't going to get it together together, we weren't going to get it together at all," he says. "The only way to save jobs was to become partners in making it work."

That is the approach which saved the Toledo Jeep plant, then owned by American Motors and the oldest continuously operating motor plant in the US. Mr Bruce Baumhower, president of the local branch of the United Auto Workers union, explains how the new partnership was forged: "We were making rocker bars for \$5 each, and the company could outsource them for \$4 each. They offered us a chance to do the job cheaper than the outsourced company - or lose 140 jobs. In the end, we were making rocker bars for \$3 each. That turned around our relationship with management."

Chrysler subsequently bought Jeep from American Motors and today the Jeep plant is exporting vehicles to Japan. President Bill Clinton even sought to cash in on Jeep's success, visiting the plant during his recent campaign to drive the two-millionth vehicle off the assembly line.

But says Mr Tomasi: "If we hadn't changed labour/management attitudes, we wouldn't have a Jeep plant here today." It is the same story at New Mather Metals, and throughout Toledo.

Management and labour are not the sole proprietors of the city's comeback strategy: the third partner is government - as in the renovation of the city's station. Lucas County raised a special tax levy to help fund the Regional Growth Partnership, Toledo's economic development agency. City and state offered tax incentives to attract investment.

And it is from this lastingly unAmerican blueprint of tripartite corporatism that Toledo's new, all-American optimism has grown.

The wheel has come full circle, from pride to despondency and back to pride. Toledoans are masters of the universe once again. What an American feeling.

هناك ما لا يحصى

COMMENT & ANALYSIS

FINANCIAL TIMES

Number One Southwark Bridge, London SE1 9HL
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Tuesday December 31 1996

Mr Clinton's global parish

The responsibilities of US global leadership, never light, are particularly complex in the post-cold war era. Mr Bill Clinton enters his second term with a new foreign policy team but with the conventional expectations that his mark on history, whatever his personal inclinations, will be mostly determined by what he accomplishes outside his own country.

Mr Warren Christopher, the outgoing secretary of state, is fond of saying that US foreign policy should reflect American values. These he defines as democracy, free markets, human rights, and collective economic and military security, laudable goals but easier to define than to implement.

It does not help that the current mood of the US is inward-looking. That reflects a parochialism evident elsewhere in the world, but it matters more when you are trying to run the sole remaining superpower. There are isolationist, even xenophobic, tendencies on both left and right of the US political spectrum. Mr Clinton, to his credit, does not share these but they are strong enough to limit his freedom of manoeuvre.

Much of the second term agenda is predetermined by policies already in train, and by problems which require continued management. These range from the expansion of Nato, which will require ratification by the US senate as well as careful handling of Russia, to Middle East, Balkan and Irish peace processes all threatened by intransigence and terrorism. US relations with a powerful but prickly China will require constant attention.

Modest wish-list

But it is still possible to construct a modest wish-list for the president, starting with the international institutions which can be so helpful in sharing global burdens. Mr Clinton must explain to his countrymen, including the Republican majority in Congress, that a world leader cannot afford to leave his dues to the UN and the World Bank unpaid. Mr Kofi

Annan, the new UN secretary general, was after all the preferred US candidate. The least his discreet sponsor can do is give him the tools for the job.

Second, the lesson of the Balkans and central Africa is that more preventive diplomacy is needed, sometimes backed by use of force to avert genocide or unmanageable refugee flows. Such intervention will seldom be credible without US involvement. There are welcome signs that Mrs Madeleine Albright, the incoming secretary of state, thinks in these terms, as does General John Shalikashvili, chairman of the joint chiefs of staff.

Global policeman

That should not - and, for domestic political reasons, will not - lead to the US assuming the role of global policeman. But it could generate a productive debate re-defining America's global interests beyond those usually considered vital to national security. If the consequence is fewer US troops in western Europe, where they are less needed, and more on carefully designed assignment elsewhere, then so be it.

Some old policies have yielded meagre results and need re-examining, among them the so-called "dual containment" of Iraq and Iran. Saddam Hussein certainly needs containing, but preferably in ways that discriminate between him and his victims. As for Iran, the effort to isolate it through trade sanctions risks rebounding on the US. Cuba, an insignificant real threat these days, comes into the same category.

But above all, a president who now knows the foreign policy ropes should use his second term to address the American role in the world more consistently than he did in the first. That does not require a rigid "Clinton doctrine", but rather the application of his subtle mind and communicative skills. The presidency remains a powerful "bully pulpit" against the forces of parochialism, if the occupant is prepared to use it for that purpose.

The sun sets on Empire

One certain prediction can be made for 1997. Half-a-century after the granting of independence to the Indian sub-continent, the transfer of Hong Kong to China will see the sun finally set on the British empire.

The old imperial power will retain a handful of far-flung dominions. But the Falklands Islands, Gibraltar, Anguilla and the rest are little more than tiny specks on a map which was once swathed in red. Together, such relics of a more glorious past speak for fewer than 200,000 citizens.

When the process of European decolonisation began in earnest in 1947, more than a third of the world's population lived in territories ruled by the great powers of the 19th century. Now only a quarter of one per cent remain under foreign sovereignty, most of them in Hong Kong or in the US dependency of Puerto Rico.

Looking back, Britain has a creditable record of disengagement. It is possible to argue now that national boundaries were sometimes drawn in the wrong places. The present condition of Pakistan, for example, may lead some to question again the wisdom of partition. There were disappointments elsewhere. The wind of change which Mr Harold Macmillan saw sweeping through Africa at the start of the 1960s obscured the looming tribal conflicts and the shallow roots of democracy in much of that continent, as can be seen from subsequent events in Nigeria and Uganda.

Without bloodshed

But, by and large, Britain has extricated itself skilfully, without bloodshed, and with good intent from its former dominions. In this respect, its last important act of decolonisation may be a great deal more troubling than many of the others. In spite of the safeguards negotiated in the joint declaration with China, the handover of Hong Kong to an avowedly anti-democratic regime will not be a comfortable experience.

The process of disengagement has also left only a few scars on Britain itself. Apart from the

trauma over Suez in 1956, the nation has reacted remarkably smoothly to the retreat from global economic and military power. Its political and social institutions have survived more or less unscathed. Trading and investment patterns have adjusted remarkably quickly to the new political realities.

Valuable network

The Commonwealth is an institution easily maligned. But it still represents a valuable network of political, cultural and technical contacts between Britain and more than 50 former colonies. Few former imperial powers have managed to remain on such good terms with their erstwhile possessions.

That said, decolonisation has not been without a price for Britain. Mr Dean Acheson's famous remark in 1962 that Britain had lost an empire but had failed to find a role still has an uncomfortable resonance. The skill with which the nation retreated from its dominions has not been matched by comparable clarity in the search for a more appropriate niche on the world stage.

The refusal of politicians from all parties to scale back their pretensions has been a powerful contributory factor in Britain's failure to come to terms with its place in the European Union. A partnership with France and Germany has not seemed quite grand enough for a nation with such an illustrious past.

The delusions re-awakened by Mr Margaret Thatcher's victory in the Falklands conflict further slowed the process of adjustment. To admit that Britannia no longer ruled the waves was somehow to invite the charge of being unpatriotic.

The self-deception has delayed a much-needed reappraisal of Britain's place in the world. Such an exercise need not be gloomy. As a still formidable regional power, it has much to offer. Its language, its culture, its inventiveness and the historical ties of empire all have a valuable contribution to make to the international community. Britain also needs, though, to be at ease with itself.

One chance to get it right

Mr Blair is aware that if he reaches Number 10 he will have little time to adjust to the realities of power, says Philip Stephens

How to win, how to govern. How to reassure, how to be radical. These thoughts will be in constant collision in the mind of Tony Blair during the next few months. The electoral odds say that, by May at the latest, Mr Blair will be the first Labour leader for 12 years to enter 10 Downing Street. He promises Britain its first taste of modern social democracy. He can expect only one chance to get it right.

You could forgive him for discounting the general election outcome. Almost from the moment John Major's Conservatives began to divide over Europe after sterling's ejection from the exchange rate mechanism, Britain seems to have been taking for granted the prospect of a Labour government.

Expectation, though, is now edging towards reality. So the questions multiply. The British are a cautious lot: much easier to dislike the Tories than to enthuse about the alternative. Mr Blair seems set to win, but what will he do then? Beneath the clatter of the campaign, he has to prepare for the realities of power.

Mr Blair knows the score. Before the 1992 election, the then shadow employment secretary was asked what Labour should set as its priority if it won. The reply was unhesitating. Grand designs could wait. The real task was to govern competently.

He has moved on since then. Voters expect something more from a would-be prime minister than a promise not to behave like the neighbourhood delinquent. But he has not lost sight of the basic truth. However tough the election campaign, the important test will come in the transition from opposition to government.

The prevailing political fashion says 1996 has not been the best of years for Mr Blair. The leader lost some of his youthful shine. Not so long ago he was every mother's favourite son-in-law. Now, apparently, older women are suspicious. There is said to be something wrong with his hairstyle. The adjective smarmy has gained common currency.

The Conservatives' controversial "devil eyes" poster campaign over the summer re-awakened fears about New Labour's real intentions. Within the next few days this powerful, demonic image will once again fill the nation's advertising hoardings.

There have been troubles within the shadow cabinet. The offer of a referendum on Scottish devolution was handled carelessly. Harriet Harman's choice of a selective school for her son brought out all the Old Labour tensions, personal and political.

John Prescott, the deputy leader, warned Mr Blair against travelling too fast along the modernisation road. Robin Cook, the shadow foreign secretary, manages to remain supportive yet conveniently distant. It has not been hard to imagine the struggles to come in a Labour cabinet.

In reality, these were small setbacks. Mr Blair won the important battles. His personal grip is tighter than that of any of his post-war predecessors - intentionally so. Mr Blair, who is still only 43, is a keen student of Harold Wilson's administration during the 1960s. He will tell you that Wilson faced a host of pressures to make the wrong decisions almost



from the moment of taking office. To do otherwise was to be accused of betrayal. Mr Blair has got his betrayals in first.

Labour's draft manifesto, published in the summer, was short on bold promises. The few specific pledges, on class sizes in schools or hospital waiting lists, related to the small change of public spending. That was the point. Mr Blair's golden rule is to promise nothing in opposition which he does not expect to be able to deliver in government.

Political commentators may crave big ideas. He considers the offer of a referendum on Scottish devolution was handled carelessly. Harriet Harman's choice of a selective school for her son brought out all the Old Labour tensions, personal and political.

John Prescott, the deputy leader, warned Mr Blair against travelling too fast along the modernisation road. Robin Cook, the shadow foreign secretary, manages to remain supportive yet conveniently distant. It has not been hard to imagine the struggles to come in a Labour cabinet.

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no apology for buying the economic orthodoxy of the times. He is an avowed admirer of the market economy. He likes to sound tougher on inflation and fiscal probity than the Conservatives.

His speeches are peppered with allusions to the mobility of capital and production. He is comfortable with the supply-side economics which will determine whether a nation prospers in the harsh climate of international competition. The careful courtship of industry is not simply a pre-election ploy. The destruction of the belief that Labour is anti-business is among the principal priorities of a first term in office.

Gordon Brown, the shadow chancellor, is a pivotal ally. The media spotlight often falls on differences between the two men. Mr Brown, piped at the post by Mr Blair in 1994, still harbours hopes of leading the party.

In the autumn, he was reluctant to concede the offer of a referendum on a single currency. More recently, he has championed the economic case for keeping open the party's remaining options on tax rates for the wealthy. Mr Blair's political instincts, which favour ruling out any post-election increase in the

top rate of income tax, are more likely to prevail.

It is impossible to say what might eventually become of such tensions in government. But, for the present, they belie the strength of the alliance.

It was Mr Brown who ruthlessly stripped Labour of its illusions about tax and spending after the defeat in 1992. At the party conference in October, Mr Brown was applauded for talking tough on inflation and promising tax cuts for the low paid. An earlier speech replacing the goal of an egalitarian society with the narrower aim of equality of opportunity raised scarcely a murmur of protest.

No doubt the politics of economic orthodoxy will cause problems for Labour in government. Before the election, Mr Brown will oblige shadow cabinet colleagues to make still more "tough choices" as between public spending priorities. Beyond extra resources for the unemployed paid, there will be no extra cash in his first Budget.

But the realities of fiscal austerity will still come as a shock to many in the party. It is relatively easy to make theoretical choices after 18 years in opposition. No one gets hurt. Mr Blair may be fond of saying it is harder to operate in opposition than in

government. He will think differently when it comes to making real cuts in real public services.

Economics alone, however, will not decide the success or failure of a Labour administration. As Mr Major has found to his cost, economic prosperity is a necessary but not a sufficient condition for political popularity. And Mr Blair has anyway set himself a higher hurdle.

His promise to work with the grain of flexible markets has been accompanied by a pledge to restore the nation's social fabric through the extension of educational opportunity and reform of the welfare state. Transforming the educational prospects of the unskilled, reform of welfare benefits and a sustained reduction in long-term unemployment will be neither cheap nor easy. Yet without such changes, Mr Blair will have failed. A symmetry between economic efficiency and social cohesion lies at the heart of his political philosophy.

Europe will provide more immediate challenges. Decisions taken in the next few years will shape Britain's relationship with its continental neighbours for a generation.

Within weeks of the election, the new government will be presented with a treaty proposing another overhaul of the European Union. The Labour leader would find it easier to sign than Mr Major. Privately, Mr Blair has already identified the areas where he could strike a bargain with Britain's partners. But the national mood of Euroscepticism will make it hard to concede even a limited further pooling of sovereignty - the more so if the Conservatives oppose any treaty.

The issue of a single currency is more dangerous still. Labour seems certain to keep sterling out of the vanguard of monetary union. A Britain led by Mr Blair will join later only if he can build a cross-party coalition in favour. But standing aside will carry a price, both in terms of confidence in the financial markets and of relationships with other European governments.

At home, a parliament for Scotland, an assembly for Wales and reform of the House of Lords are all promised for the first legislative session of a Labour government. In reality, constitutional reform will depend on the parliamentary arithmetic. Mr Blair would need a sizeable majority and, even then, success could well depend on the extent to which Mr Blair is willing to co-operate with Paddy Ashdown's Liberal Democrats.

And a start on constitutional change will throw up as many questions as it answers. Once committed to the principle of decentralising power, Mr Blair will find it hard to avoid more radical reform of the nation's other political institutions, including the House of Commons.

If he wins, a dozen other issues from Northern Ireland to unrest among the public sector unions will crowd in. Events will allow him precious little time to set his own agenda. After so long in the wilderness, these may be challenges to relish. No one doubts Mr Blair's ambition for office. Narrow political calculation will tell him the next 100 days or so are the most important of his political life. But if he is successful, it will be the 100 days after that which really count.

OBSERVER

All in Black and white

■ Something would have been out of character if Conrad Black, the Canadian newspaper tycoon, had merely quietly shaken the Australian dust from his feet and moved on.

Black recently sold his 24 per cent stake in the Fairfax chain, after a long and ultimately fruitless campaign for more flexible media ownership rules. But Black has now had the last - very long - word, via the pages of Australia's Sydney Morning Herald and Canada's Globe and Mail newspapers.

"Whatever the failings of Canadian, British and American politicians," Black writes, "they never approach the depths of juvenility regularly plumed by Australian politicians."

John Keating, Australia's former PM, comes in for particular mauling. Keating coined the memorable line that allowing Fairfax to fall under either Black or local media magnate Kerry Packard would be like choosing between a thesaurus and a gorilla.

According to Black, Keating "huffed and puffed, schemed, revised recent history and stormed around his office swearing vengeance on his enemies, but on his promises to us sat inert as a sput pudding".

Black says John Howard, the present PM, made no promises on Fairfax ownership and thus broke none. But Howard was sufficiently embarrassed by the issue that Black's lieutenant Dan Colson had to be smuggled into the garage of Howard's Sydney office building. "There were many scenes that were too farcical to be worthy of high office-holders in a serious country," Black claims.

Nevertheless, "I, and we, leave Australia with nothing but good will". Oh really?

A slight kink

■ Klaus Kinkel, who incurred the wrath of British Eurosceptics yesterday, is no stranger to controversy. He's been in deep water with Bundestag back-benchers for his widely perceived mishandling of relations with Iran and China.

But why should the German foreign minister be accident prone? He is, after all, intelligent and engaging, with a well deserved reputation for honesty.

His statement putting the forthcoming UK general election at the top of a list of "fateful decisions for Europe" in 1997 provides a clue. Numbered 705/96, it bears witness to Kinkel's unending desire to transmit his views to a wider public. But by the time his spokesman had appeared to

parry questions on the UK, Kinkel's thoughts on the Czech republic and the Dutch EU presidency had cranked across Bonn's fax machines, as the 706th and 707th press releases to come from his ministry this year.

Amid all the usual stuff - country and rap music on their way out, men will grow sideburns and goates, younger people will lead a revival of the cocktail party, and there will be a boom in ocean cruises, poetry, parking meters that accept credit cards, wearing snowshoes, and professional miniature golf

- Long gives up on the biggest guessing game of all.

His 1996 forecast rather under-shot the Dow Jones average; now he declines to make stock market speculations for 1997. "No one can do it," he says.

At last - an honest broker.

Broke but honest

■ It's the time when every media cubby-hole ticks itself out with predictions for the new year. Rather than pretend to the status of Nostradamus, Observer writers watching others make a hash of it.

But at least one futurologist is good enough to apologise for getting it wrong. In Denver, Kim Long has just come out with his 14th annual compendium of

trend predictions. Long's predictions for 1997 in his American Forecaster Almanac are based on his perusal of newspapers, magazines, trade journals, online databases, statistical data and public surveys.

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Body and soul

■ Anyone wondering why Anita Roddick's Body Shop chain has been doing so badly in the US - where it continues to make losses - might find an explanation in a full-page advertisement that has just appeared in the New York Times. It announces a half-price sale "on some of your favourite products, which are being discontinued".

Financial Times

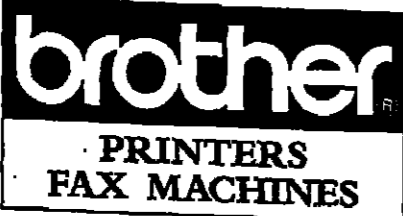
100 years ago

Grain Speculation in Germany
Stettin, 30th Dec. - A general meeting, attended by every member of the Corn Exchange here today, unanimously resolved, as a protest against the new law prohibiting speculation in futures, to absent themselves henceforward from the Corn Exchange. Reuter.

Russian Railways
St. Petersburg, 29th Dec. The railway which is being constructed between Sumarand and Andijan, with branches in the direction of Tashkent and New Marghilan, will be completed in 1898. The Vistula line will become the property of the State from the beginning of 1896. A sum of 13,900,000 marks is to be applied during 1897 to the construction of State railways in Finland. Reuter.

50 years ago

Coal Shortage in Portugal
Many privately owned industrial concerns are likely to be seriously affected by the interruption of coal shipments from the United States caused by the strike. The gas and electricity works in Portugal are nevertheless thought to have sufficient supplies to tide them over until the "pipe-line" is refilled. Some delay is expected in the delivery of numerous other products.



Italy announces incentives for purchasers of new cars

By Robert Graham in Rome
Italy's centre-left government yesterday unexpectedly introduced incentives for the purchase of new cars, as part of a package of measures to stimulate the economy.

The scheme covers the next nine months. Owners of cars over 10 years old who have had the vehicle for at least six months will receive a discount when trading it in for a new model. The government will then reimburse producers for giving the discount.

The incentive was announced alongside fiscal measures designed to raise L4,305bn (\$2.81bn) as part of the 1997 budget. Mr Romano Prodi, the prime minister, said his eight-month-old govern-

ment was entering a new phase with the emphasis on fighting unemployment and promoting economic growth. The decision to introduce a stimulus to Italy's depressed domestic car market came as a surprise even though the industry had been lobbying for this since September. The government has been against the idea, except as part of a European Union initiative.

Flat, which accounts for 45 per cent of the domestic car market, saw its shares rise L112 to L4,340 as news leaked that a decision was imminent. For new vehicles up to 1,300 cc, the car purchase discount will be a maximum of L1.5m. For larger cars the maximum will be L3m. Other measures to encour-

age faster growth include a reduction in value added tax from 19 to 10 per cent on residential property repairs, and a VAT cut from 16 to 10 per cent on meat, meat products and processed meats like salami. At the same time, employers will be able to benefit from selective tax breaks to ensure that labour costs are cheaper in the depressed south of the country.

The overall cost of these measures will be L1,787bn. The economy is expected to grow 1.3 per cent next year against the budget's projection of 2 per cent. The fiscal measures to raise L4,305bn were in line with expectations. Mr Vincenzo Visco, the finance minister, said they would generally be

neutral both on inflation and for the taxpayer. He estimated the effect on inflation would be 0.02 per cent. The bulk of the funds will come from obliging producers of oils, alcohol, methane gas and electricity to accelerate their excise duty payments. Petrol prices will remain unchanged but the temporary tax of 1.22 per litre, introduced last year to support Italian troops in Bosnia, will remain in force. Cigarette prices will also go up, raising some 1500bn, but this price increase will not take effect until the end of February. About 1500bn will be raised by a promised crack-down on VAT evasion in the scrap metal business.

World Stocks, Page 26

Yung raises Citic stake

Continued from Page 1
driven by investors' attraction to the company's mainland projects and its strong connections in China.

Army fails to back Milosevic

Continued from Page 1
be an attempt by the army chief to keep his forces out of Serbia's political turmoil. Protests began six weeks ago against the cancellation of local election results which gave victory to opposition parties.

UK politicians unite to hit at German foreign minister

By David Wighton in London and Peter Norman in Bonn
British politicians of all parties yesterday criticised remarks by Mr Klaus Kinkel, the German foreign minister, suggesting that the British people vote for further European integration in next year's general election.

Kinkel advice to British voters on EU prompts 'meddling' claim

In next June's conference in Amsterdam where crucial decisions will be taken on reforming EU institutions. But Eurosceptics in the ruling Conservative party said the comments showed that the UK's EU partners were hoping for a Labour election victory to further their integrationist aims.

UK markets

Which large European stock market matched Wall Street's 25 per cent total return in 1996, after adjusting for currency? And which bond market enjoyed the highest return after Italy, again in common currencies? The surprising answer in both cases is the UK. Conventional wisdom has it that British investors who stayed home in 1996 missed out on raging bull markets elsewhere. After all, UK equities rose only 11 per cent, less than half Wall Street's 25 per cent rise. And gilts were flat none of the euphoria over European monetary union which boosted fringe bond markets in continental Europe crossed the English Channel.

Agon/Providian

When a Dutch insurer splashes out \$3.5bn on some US businesses, making its case on the grounds of earnings-enhancement, scepticism looks in order. Nonetheless, the logic of Agon's acquisition of Providian's insurance businesses is real, thanks to the good match of Agon's existing US businesses with Providian's. There should be plenty of scope for cost-cutting.

UK takeovers

So far as it goes, there is nothing wrong with Mr Alistair Defriez's weekend call for more upfront disclosure of advisers' share purchases in British takeover battles. But a sufficient response to the problems highlighted by the Northern Electric debacle is not.

French jobless rate hits post-war high

Continued from Page 1
policy change is planned. The cabinet meets on Friday to discuss the replacement or re-appointment of two of the nine monetary council members.

The names chosen will be closely scrutinised for any hint that the government might be wavering in its determination to maintain the present franc/D-Mark exchange rate.

Earlier this month, Mr Jean-Claude Trichet, governor of the Bank of France, rejected calls for a depreciation of the franc, saying it was no longer overvalued against any European currency. His comments followed calls for depreciation or devaluation from Mr Valéry Giscard d'Estaing, the former French president, and two members of the bank's monetary council.

FT WEATHER GUIDE
Europe today
Snow showers are expected in England and Ireland but Scotland will be mainly dry with sunny spells. The Benelux and Germany will have sunny periods. France will have sunny spells with occasional snow showers in the extreme north-west. Snow is expected over high ground in Spain and there will be rain elsewhere. Most of Portugal will have sunny periods but there will be showers in the south. Northern Italy will have snow but there will be rain in the south. The Balkans will have a mixture of sun and cloud with snow showers. Northern Greece and western Turkey will have rain.

Five-day forecast
An easterly to north-easterly flow will be maintained over western Europe as high pressure persists over the British Isles. Occasional snow is expected during the week. Low pressure areas with associated fronts will cause rain and showers in southern Europe.

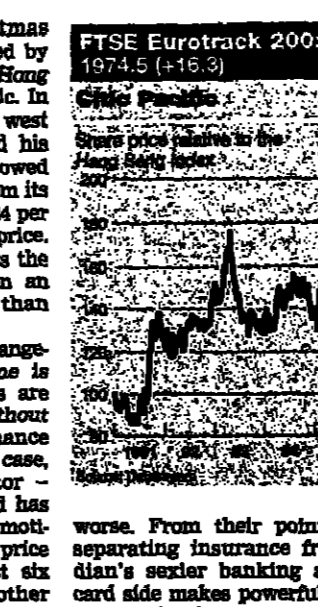
Maximum	Minimum	Forecast
Abu Dhabi	24	fair
Accra	30	fair
Algiers	19	showers
Amsterdam	10	sun
Athens	16	fair
Bangkok	33	rain
Birmingham	10	fair
Bombay	30	fair
Brussels	10	rain
Buenos Aires	20	fair
Calcutta	30	fair
Cairo	22	fair
Cardiff	10	cloudy
Cebu	28	fair
Chicago	11	fair
Colombo	28	fair
Dakar	22	fair
Dallas	18	sun
Doha	24	sun
Dublin	10	sun
Dubrovnik	10	sun
Edinburgh	10	cloudy
Faro	15	showers
Frankfurt	10	cloudy
Geneva	10	showers
Glasgow	10	fair
Hankow	10	fair
Hong Kong	22	sun
Honolulu	24	fair
Jakarta	27	rain
Jerusalem	17	showers
Karachi	29	sun
Kuala Lumpur	21	sun
Las Palmas	21	showers
Lima	25	sun
Lisbon	11	sun
London	10	sun
Luxembourg	10	sun
Lyon	10	sun
Madras	18	showers
Madrid	15	showers
Manila	24	showers
Melbourne	18	showers
Mexico City	21	sun
Mumbai	27	sun
Nairobi	27	sun
Nassau	25	showers
New York	11	cloudy
Nice	11	rain
Nicosia	10	sun
Osaka	10	sun
Paris	10	cloudy
Perth	10	sun
Prague	10	showers
Rangoon	24	showers
Reykjavik	10	cloudy
Rio	21	showers
Rome	17	showers
S. Francisco	18	rain
Seoul	22	cloudy
Singapore	30	showers
Stockholm	10	fair
St. Petersburg	10	showers
Sydney	21	sun
Taipei	18	showers
Tel Aviv	21	fair
Tokyo	11	rain
Toronto	10	showers
Vancouver	7	rain
Verona	1	snow
Vienna	10	sun
Warsaw	10	showers
Washington	4	rain
Wellington	18	rain
Whangarei	10	showers
Zurich	7	showers

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THE LEX COLUMN

Red capitalism

The year's biggest Christmas present has surely been bagged by Mr Larry Yung, chairman of Hong Kong conglomerate Citic Pacific. In a deal that puts the capitalist west into the shade, Mr Yung and his senior managers have been allowed to buy 15% per cent of Citic from its Chinese parent company at a 24 per cent discount to the market price. That leaves Mr Yung, who gets the bulk of the shares, sitting on an immediate profit of more than HK\$3bn (\$388.1m).



Citic's description of this arrangement as an incentive scheme is ludicrous, since the managers are getting the rewards upfront without having to jump any performance hurdles. Mr Yung is, in any case, already a substantial investor - with 5 per cent - in Citic and has plenty of options to hone his motivation. But since Citic's share price has risen tenfold in the past six years under his guidance, other shareholders should probably welcome the increase in his personal stake.

That still leaves the question of why the Chinese are selling out at this big a discount. They probably need the money for their own projects and were unable or unwilling to place such a large stake in the market. The only loser, then, would appear to be the Chinese taxpayer. But Citic could suffer too. Its near-100 per cent premium to net asset value is based on the fact that its unrivalled connections on the Chinese mainland have secured it a stream of lucrative investment opportunities there. Whether Beijing, having nearly halved its stake to 25% per cent, will be as keen to supply such goodies in future remains to be seen.

UK takeovers

So far as it goes, there is nothing wrong with Mr Alistair Defriez's weekend call for more upfront disclosure of advisers' share purchases in British takeover battles. But a sufficient response to the problems highlighted by the Northern Electric debacle is not. Certainly, the Takeover Panel director-general is right that prompt disclosure of any advisers' share purchases is needed. But that alone does not deal with the real problem, which is "friends" being permitted to come to the aid of target companies. Such friends may not be directly financially rewarded for their assistance. But the risk of favours later on, ultimately at the expense of the target's shareholders, is too great to be ignored. After all, most friends have their own shareholders' interests to think about. So pure altruism is unlikely to explain their actions.

UK markets

Which large European stock market matched Wall Street's 25 per cent total return in 1996, after adjusting for currency? And which bond market enjoyed the highest return after Italy, again in common currencies? The surprising answer in both cases is the UK. Conventional wisdom has it that British investors who stayed home in 1996 missed out on raging bull markets elsewhere. After all, UK equities rose only 11 per cent, less than half Wall Street's 25 per cent rise. And gilts were flat none of the euphoria over European monetary union which boosted fringe bond markets in continental Europe crossed the English Channel.

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John E. Rockart James Short Jeffrey Sampler
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26, 27, 28 February 1997.
Information and bookings: Linden Selby
Tel: +44 (0)171 262 5050 Fax: +44 (0)171 724 7875
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Heating Replacement Parts and Controls Ltd. WOLSELEY

Tuesday December 31 1996/Wednesday January 1 1997

IN BRIEF

Repsol rump to be sold in spring

Repsol, the Spanish oil, gas and chemicals conglomerate which was the first of Spain's big state enterprises to tap the markets, will be fully privatised early next year when the government sells its remaining 10 per cent stake in the group. Page 12

China names banks for currency trading China identified four Shanghai-based international banks which would be authorised to engage in local currency business, opening the way for greater foreign involvement in its banking sector. Page 12

Northern Electric recommends bid Northern Electric, the north-east of England-based utility, finally recommended that shareholders accept a hostile £782m (\$1.5bn) bid from CalEnergy, the US power group, ending one of the most finely-balanced of recent takeover tussles. Page 13

Lorho demerger plans delayed Lorho's plans to demerge its African trading arm from its mining interests have been delayed by the need to sell the Princess hotel chain. But the demerger's critics claim the European Commission's ban on Anglo-American voting its 28 per cent stake in Lorho during an inquiry into the two companies' control of the world platinum market, is holding up the deal. Page 13

Companies in this issue table with columns for company name, share price, and analyst name.

Market Statistics table with columns for market type and value.

Chief price changes yesterday table with columns for market, price, and change.

Aegon buys Providian operation

Dutch insurance group's shares rise 11% after \$3.5bn US acquisition

By Gordon Cramb in The Hague and Lisa Branston in New York

Shares in Aegon, the Dutch insurance group, shot up 11 per cent yesterday after it announced a \$3.5bn (\$2bn) acquisition. The purchase of the insurance operations of Providian, a quoted US company, will make Aegon the biggest insurer in the Netherlands and lift it from 17th to 12th among listed life insurers worldwide. Providian plans to focus on its consumer lending business. The deal caps a year of dramatic consolidation in western insurance markets, with merger accords between AxA and UAP in France, and Royal and Sun Alliance in the UK. The purchase is the biggest among a flurry of high value transactions in the Dutch financial sector. Before Christmas, Fortis, a rival insurer, concluded the €1.25bn (\$550m) takeover of MeesPierson, the Amsterdam merchant bank. MeesPierson was sold by ABN Amro, the country's biggest banking group, which last month agreed to pay \$1.95bn for Standard Federal Bancorp, a Midwest retail bank.

Yesterday's deal will increase Aegon assets by a fifth, ranking it above Nationale-Nederlanden, the insurance side of ING, the financial group which has long been the Dutch insurance market leader. Mr Tom Rosencrans, insurance analyst at Robertson-Humphrey in Atlanta, said that while the merger would double the size of Aegon's US operations, the fragmented nature of the US life sector meant it would still have less than 1 per cent of the market. Providian's operations "are so diverse few people were interested in acquiring the whole business", he said. As a result, Aegon won it for a low multiple of about nine times projected 1996 earnings. Acclaim for the intricately funded deal left Aegon shares €110.90 higher in Amsterdam at €110.10. Aegon is paying \$2.82bn, or \$98 per share, in a mixture of new shares and an 8 per cent tranche of its equity repurchased from Vereniging Aegon, its controlling association. This will follow the separate spin off of Providian Bancorp, the savings and credit side of the Louisville, Kentucky-based combine. The deal includes businesses marketing individual life, accident, health and retirement cover, and a property and casualty side. Mr Kees Storm, Aegon chairman, said the deal would be immediately earnings enhancing on completion next year. Mr Irving Bailey, Providian chairman, will join Aegon's US board. By early afternoon Providian shares, which had recently shown strong gains, were off \$1 1/4 to trade at \$51 1/2. Details, Page 12, Lex. Page 10

Group now has own share capital of FF25bn

France Télécom takes step towards sell-off

By David Owen in Paris

France Télécom will today be transformed into a company with its own capital in an important step towards next year's partial privatisation of the state-controlled operator. The company will have initial share capital of FF25bn (\$4.76bn), comprising 1bn shares with a nominal value of FF25 each. Mr François Fillon, telecommunications minister, said earlier this year that the proportion of capital offered to investors in the first of probably two tranches should be "about 20 per cent". Though the figure was not subsequently confirmed, this suggests the number of shares offered in the initial tranche could be about 200m. In such a case, the shares would be priced at about FF125 each for the finance ministry to meet its aim of raising FF25bn from the first tranche. Though the flotation could take place as early as April, it is understood that a date between May and mid-June may be more likely. The government has promised to retain a 51 per cent holding in the group, with a maximum of a further 10 per cent reserved for employees. Under the company's new rules, a government representative will be appointed to ensure that the company's general policies and orientation comply with the government's wishes. A state delegation will also be established to "monitor the economic activity and financial management" of subsidiaries. The planned public offering should provide the vast bulk of the French government's expected privatisation receipts for 1997 of FF27bn. The sale should also give the government an opportunity to get its privatisation drive back on course after a number of high-profile setbacks, notably this month's suspension of the privatisation of Thomson, the electronics group. Current bank valuations of France Télécom range from FF100bn to FF200bn. The wide range is partly because details have yet to be agreed on interconnection charges for new operators when the French telecoms market is opened to competition in 1998. If France Télécom's proposals are adopted, new entrants to the market would be faced with high interconnection charges on local calls.



French telecoms minister François Fillon says the proportion of capital offered to investors should be 'about 20 per cent'

Crucible plans expansion in Asian markets

By Tim Burt

Morgan Crucible, the UK engineering and specialty materials group, plans to accelerate its international expansion with a series of joint ventures and bolt-on acquisitions in Asia and the Pacific Rim. The group, one of the world's largest manufacturers of thermal ceramics and specialty carbons, is expected shortly to announce a joint venture in Japan and a further two in China. Mr Bruce Farmer, chief executive, believes sales in the region could outstrip those in continental Europe, where Morgan Crucible reported profits of £22.4m on turnover of £174.7m last year. He is also considering spending up to £100m on acquisitions, particularly in thermal ceramics, which contributed £27m to group operating profits of £101.5m in 1995. "The bolt-on route is the way we will go, and we will see two or three deals in the first quarter of 1997," Mr Farmer said. The move is part of a strategy to exploit growing demand in emerging markets for thermal ceramics, which are used mainly for fire insulation in the automotive, chemical and petrochemical industries. Mr Farmer described that market - worth an estimated £1.1bn a year - as highly fragmented and ripe for consolidation. "There is a lot of opportunity for mopping up and we believe we have the potential to double in size."

New York utilities poised for \$2.8bn merger

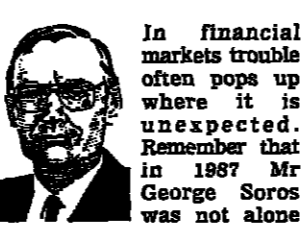
By Richard Tomkins in New York

The troubled history of the Long Island Lighting Company, the quoted US utility that charges America's highest electricity rates, looks set to end in a \$2.8bn (£1.67bn) merger with the neighbouring Brooklyn Union Gas Company. The companies said they had agreed to a stock swap which will see LILCO absorbed into a so-called unnamed company. The deal values LILCO at \$23 a share. If the merger wins the necessary regulatory approval it will end a saga that at one stage brought a proposal to take LILCO into public ownership - a rare example, possibly unprecedented in the US, of a state takeover bid. LILCO's electricity rates are about double the US average because the company has more than \$8bn of debt incurred in building the Shoreham nuclear power plant, which never opened because of public concerns about safety. Late in 1994, Mr Mario Cuomo, then governor of New York State, launched a \$2.53bn (£1.51bn) takeover bid for the company with the aim of cutting its electricity rates. He said state ownership would save the company \$250m (£149.70m) a year because it would no longer have to pay taxes or dividends. The state's bid, valuing LILCO at \$21.50 a share, failed when Mr Cuomo, a Democrat, lost an election to Mr George Pataki, a Republican. Mr Pataki threw out the scheme. The proposed merger with Brooklyn Union Gas Company, known as Bug, is likely to win broad approval because the two companies will be able to share overheads. The companies said they expected the merger to produce savings of \$1bn over 10 years. Bug also sees the opportunity to offer natural gas services to LILCO's 1.1m customers. Gas services are relatively undeveloped on Long Island. The merger is the latest in a string of deals between US electricity utilities and gas companies, spurred by the deregulation of the US electricity market. Electricity companies, fearful of increased competition, are girding up to become "full service" energy suppliers offering a wider range of products.

investors were willing to punt on the possibility of a cyclical recovery in Japan, to the tune of net inflows of \$45bn (£27bn) to the Tokyo stock market in the first six months. But since then the inflows have collapsed, and indeed have turned negative in one or two months. Without the prospect of foreign buying - there may even be some disillusioned selling - the Tokyo market has begun to look panicky on some days. Tokyo has become the prime speculative stock market, without the support of income (even now, the average dividend yield is only about 0.8 per cent). True, returns on competitive investment assets in Japan are also tiny. But equities must have the reasonable prospect of capital gains to sustain them. When, however, the market reached modestly higher levels in the year it was seen to be capped by potentially vast insurance. Japan is buried in debt but starved of returns have declined to 2 or 3 per cent, a long way below the actuarial requirement of perhaps 5.5 per cent. The days when Japanese companies could regard the cost of equity as being approximately zero with the bond market. In most countries stock prices move in parallel with bond prices, albeit with a lag. This is because there is a yield relationship between bonds and equities. In the US, the fall in bond yields since the summer has underpinned the stock market's autumnal strength. But in Japan equities are not bought for yield, so the argument becomes that when bond yields rise (ie bond prices fall) - signalling anticipated economic recovery - the stock market rises. Lately, bond yields have fallen, economic fears have intensified and stocks have weakened. Two developments are necessary to stabilise Tokyo's stock market. Prices must fall, per-

haps sharply, to establish a base from which they can move up. Secondly, companies must pay out worthwhile dividends to establish a standard of comparison with domestic bonds and overseas equities. But such a shake-out would once again threaten Japanese banks and life companies with financial catastrophe. The Japanese culture does not encourage a swift resolution of conflicts. That is why Japan's financial crisis has been dragging on for seven years - since the Nikkei Average hit 39,000, twice today's level. The crisis is scarcely closer to resolution, except that the burden is gradually being transferred from the private to the public sector. We may not be very close to an acceptance by the Japanese authorities that a stockmarket crash might be part of the solution rather than another manifestation of the problem. But surely the day will come.

Barry Riley Time for the Tokyo stock market's seven-year hitch



In financial markets trouble often pops up where it is unexpected. Remember that in 1987 Mr George Soros was not alone in expecting the crash to take place in Tokyo - it actually happened on Wall Street. Now we all worry about Wall Street, but is Tokyo more vulnerable? At any rate, the Japanese equity market has been the worst-performing leading market in 1996. The Topix is down 7 per cent and the Second Section Index by 12 per cent, reflecting the gloom in the domestic second-liners. In dollars, the Topix has 17 per cent. Tokyo underperformed Wall Street by some 32 per cent in 1996 - curious when Japan provided so much of the liquidity which has boosted the global markets. Early in the year foreign

investors were willing to punt on the possibility of a cyclical recovery in Japan, to the tune of net inflows of \$45bn (£27bn) to the Tokyo stock market in the first six months. But since then the inflows have collapsed, and indeed have turned negative in one or two months. Without the prospect of foreign buying - there may even be some disillusioned selling - the Tokyo market has begun to look panicky on some days. Tokyo has become the prime speculative stock market, without the support of income (even now, the average dividend yield is only about 0.8 per cent). True, returns on competitive investment assets in Japan are also tiny. But equities must have the reasonable prospect of capital gains to sustain them. When, however, the market reached modestly higher levels in the year it was seen to be capped by potentially vast insurance. Japan is buried in debt but starved of returns have declined to 2 or 3 per cent, a long way below the actuarial requirement of perhaps 5.5 per cent. The days when Japanese companies could regard the cost of equity as being approximately zero with the bond market. In most countries stock prices move in parallel with bond prices, albeit with a lag. This is because there is a yield relationship between bonds and equities. In the US, the fall in bond yields since the summer has underpinned the stock market's autumnal strength. But in Japan equities are not bought for yield, so the argument becomes that when bond yields rise (ie bond prices fall) - signalling anticipated economic recovery - the stock market rises. Lately, bond yields have fallen, economic fears have intensified and stocks have weakened. Two developments are necessary to stabilise Tokyo's stock market. Prices must fall, per-

The Tokyo market has begun to look panicky on some days equity which is required, not least, to recapitalise the financial system and finance privatisations. But capital can only be attracted by proper rewards. In resorting to a policy of ultra-low interest rates the Japanese government is threatening a pension fund disaster. Recent pension fund

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Conference forming the IT function

COMPANIES AND FINANCE: INTERNATIONAL

Spring sale planned for rump of Repsol

By Tom Burns in Madrid
Repsol, the Spanish oil, gas and chemicals conglomerate...

low the sale in February of 21 per cent of state-owned equity in Telefonica...

domestic electricity group, to about 50 per cent, and it could also sell its remaining 25 per cent in Argentina...

was 12 times oversubscribed in the UK and eight times in the US. The government is expected to weight the forthcoming issue towards the domestic retail tranche...

the Telefonica disposal for it will account for 60 per cent of the total offer. Sept, the state's industrial portfolio company which controls the Repsol stock...

government equity in the conglomerate and the addition of Santander Investment, the merchant banking unit of the Santander group...

INTERNATIONAL NEWS DIGEST

Banc One to buy Liberty Bancorp

Banc One has agreed to buy Liberty Bancorp, an Oklahoma-based bank, in a merger which values Liberty Bancorp at about \$546m...

Mellon Bank expands

Mellon Bank, the US financial services group, has agreed to buy Buck Consultants, a benefits consultancy, in a deal valued at an estimated \$200m...

Hansa Bryggeri sold

Volvo, the Swedish car and truck maker, and Orkla, the Norwegian food and drinks group, yesterday agreed to sell their jointly-owned Norwegian brewer Hansa Bryggeri for Nkr110m (\$23.6m)...

Elektrim buys 75% of Emit

Elektrim, a Warsaw-listed company, yesterday agreed to pay 7.8m zlotys (\$2.72m) for a 75 per cent share in Emit, a local electrical machinery producer...

Telkom set to raise prices

Telkom, the Indonesian domestic telecoms carrier, is poised to raise some of its call rates from January 1 after the government said yesterday the average tariffs for domestic telephone services would be increased by 2.64 per cent in 1997...

Decision day for Republic Bank

A two-year battle for control of one of the Caribbean's largest commercial banks will be determined today in Trinidad. The annual general meeting of Republic Bank will be dominated by an effort by insurance group Colonial Life, the bank's largest shareholder...

Inflow to US mutual funds slips

The net cash flow into US mutual funds was \$33.6bn in November, slightly down from \$34.5bn the previous month, according to the Investment Company Institute. But the \$17.1bn of new cash flow into stock mutual funds, fuelled by demand for growth and global equity funds...

China looks overseas for funds to build roads

By Tony Walker in Beijing
China will seek \$6.5bn in foreign investment over the next five years to upgrade its national highways. A large proportion of these funds are expected to come from overseas stock markets...

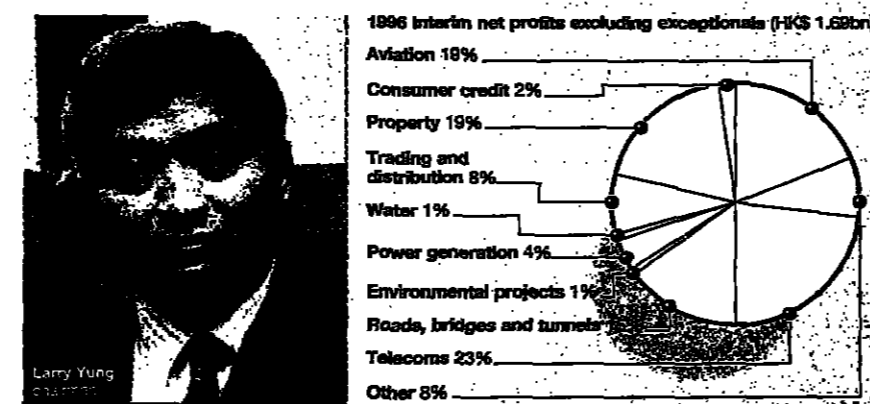
Yung tightens grip on Citic's reins

Buy pleases market but poses some new questions

Specifically Citic Pacific



Mr Larry Yung, chairman of Citic Pacific, has already established himself as China's most prominent businessman in Hong Kong. Yesterday's announcement that he and a management team would pay HK\$10.9bn (\$US1.4bn) for a 15.5 per cent stake in his company tightens his personal grip on Citic Pacific's growing corporate power...



1990 to the ranks of Hong Kong's 10 biggest companies. As his company has risen, so has Mr Yung's profile. He has become associated with a flamboyant lifestyle, owning a champion racehorse, sitting as a steward of the Jockey Club, one of Hong Kong's most prestigious institutions, and buying a country estate in England...

And there is little doubt that he is the best-connected businessman in Hong Kong. These connections include his father, Mr Rong Yiren, Citic's vice-president, and founder of Citic, the mainland parent. Such contacts have helped secure lucrative infrastructure projects on the mainland and alliances with some of Hong Kong's dominant companies...

Whether the price paid is ultimately justified will depend on earnings growth. Mr Hoosonally at J.P. Morgan is optimistic, forecasting a rise in net profits from HK\$3.4bn this year to HK\$3.9bn in 1997 and HK\$4.9bn in 1998. The company itself has outlined plans to maintain strong investment in infrastructure projects on the mainland, where it typically achieves a rate of return of 15 per cent...

In its markets, particularly in the infrastructure sector. Another is the fate of the group's big strategic investments, such as its stake in Hongkong Telecom. There is also a question mark over relations with its parent company and the Chinese authorities, and whether these will be affected by yesterday's deal...

John Ridding
Lex. Page 10

China names banks for currency trading

By Tony Walker in Beijing and John Ridding in Hong Kong
China yesterday identified four Shanghai-based international banks which would be authorised to engage in local currency business, opening the way for greater foreign involvement in its banking sector...

lished fully-fledged yuan operations. The People's Bank in Shanghai said the banks would be allowed to make yuan-denominated loans and take deposits. It provided sketchy details, but it appears foreign banks engaging in yuan business will be subject to the same tax rate which applies to Chinese banks...

Local institutions opposed the decision to allow foreign banks to trade in local currency, arguing they would be subject to unfair competition. Foreign banks have lobbied hard to be permitted to engage in yuan business, saying that heightened competition would further enliven China's sleepy banking sector...

Shanghai experiment is successful. Meanwhile, HSBC said yesterday it had received approval to establish a new branch in Pudong, the financial district of Shanghai. Mr Chris Langley, HSBC general manager for Hong Kong and China, described the licence for yuan business as a step forward in China's financial reforms...

Agiv sells construction arm to Dutch group

By Andrew Fisher in Frankfurt
Agiv, the loss-making German industrial group, has taken the first big step in its restructuring by selling control of Ways & Freytag, the construction company, to Hollandsche Beton Groep (HBG) of the Netherlands for about DM270m (\$173.6m) in cash...

create a significant new grouping in the European building sector. The deal will give HBG increased access to the German market, provide a platform for expansion into eastern Europe, and increase its turnover from about DM5bn to more than DM8bn. It will also enable Agiv to concentrate on its core engineering, electronics and services activities...

it would make, but this is likely to be substantial as it has held the shares since 1969. Last year, Agiv made a DM56m loss but has forecast an improved 1996 result. HBG said it intended eventually to buy the remaining shares in Ways & Freytag, which specialises in bridge and tunnel construction. Colonia, the German insurance company, owns

some 10 per cent of the shares and BHP-Bank about 5 per cent. Like other German construction companies, Ways & Freytag, has suffered from the downturn in construction activity after the post-unification boom. Its acquisition by HBG would enable it to build activities in foreign markets, Agiv said.

Aegon takes purchase of US insurance concern in its stride

Aegon and Provident first made contact a year ago, in a meeting which culminated in the Dutch group's \$2.5bn agreed offer yesterday for the insurance side of the Kentucky-based financial services company. But then Mr Kees Storm, Aegon chairman, is used to marathons. He has run 14 of them, including one in Hanover two days before the 1993 deal which brought the takeover of Scottish Equitable, the UK pensions provider...

increased earnings. Company forecasts suggest that 1996 net income should increase by about a sixth from the F1.32bn achieved last year. "We should start to forget to think we are working in a mature market. Everybody has been describing it as that since the late 1980s, but this is a growth market," Mr Storm enthuses. The Provident operations are due to be positive for earnings per share from the time the deal is completed in the first half of next year, and will add about 5 per cent from 1998. This is in spite of an increase of some 10 per cent in Aegon's issued equity as a result of the issue of new stock to Provident shareholders...

From that it made earnings before tax of \$318m, almost as much as the \$311m achieved by Aegon's existing US division, which had double the level of premium income at \$2.26bn and a bigger asset base of \$32.43bn. Aegon derives about three-quarters of its worldwide income from life activities and the rest from health, property and casualty as well as banking. In the US it concentrates on life and annuity products, and health cover. Provident will bring it greater mass in those sectors, broaden its range of retirement and savings instruments, and take it into new target groups of customers. Aegon also regards Provident's technological capabilities as beneficial.

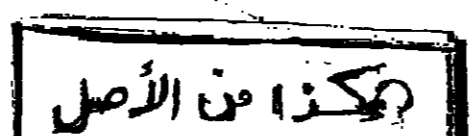
All Aegon's acquisitions are friendly and managements are left intact. Mr Irving Bailey, Provident chief executive, will become vice-chairman of Aegon USA. The \$3.5bn value on the deal includes the assumption of some \$780m in debt and \$100m in monthly income preferred stock. Of the remaining \$2.62bn, or \$28 per Provident share, roughly half will be met through the issue of new US shares by Aegon. The rest will come from the conversion to US status of shares which the Dutch company is to repurchase from Verzening Aegon, an

association that holds some 40 per cent of the insurer's equity. Verzening Aegon, which came into being when the company was created in 1983 through the merger of a Dutch mutual office with a listed insurer, will see its stake decline to 32 per cent. But it will be issued new preferred shares to maintain its voting rights, and plays a further role in the transaction which the company said yesterday would optimise funding and limits risk. The association is to sell an option to Aegon which guarantees the downside on the price of the shares required for the deal.

The number of shares which Provident shareholders are to get will be based on Aegon's share price for the 20 days which precede closing of the transaction. The \$28 value is subject to adjustment if that average exceeds \$61.153 or goes below \$50.084. But if it emerges at less than \$44.475 or above \$65.173, the agreement "may be terminated unless the parties agree to further adjust the number of shares," Aegon said. Support for the share price - if any is needed, following its 11 per cent jump yesterday - will come from the Verzening, which intends to replenish its holding to 40 per cent through purchases in the market. Aegon is then to buy back any preferred stock issued to the association which it would then no longer need to keep up its voting power. Like this tailor-made funding structure, Mr Storm sees the world insurance business as requiring products designed for

particular national circumstances. "I strongly believe life and pensions are not a global business," he says. Aegon concentrates on five main geographical areas: the Netherlands, which in the first nine months of this year accounted for nearly 60 per cent of pre-tax income; the Americas, which brought in just under a third; the UK, largely through Scottish Equitable; Spain, where it has made two purchases this year; and Hungary, the group's beachhead into eastern Europe. After 105 years Aegon recently sold a Belgian operation. It was one of several countries where the group has retreated. But a year ago it began selling life products in Germany, a market which Mr Storm regards as no more difficult than Japan, Asia and central Europe are the regions he sees as most likely for further expansion.

Gordon Craib



JAN 1 1997

COMPANIES AND FINANCE: UK

Northern succumbs to CalEnergy

By Michael Lindemann. Northern Electric, the UK utility, yesterday finally recommended that shareholders accept a hostile takeover bid from CalEnergy...

that the 650p per share offer from CalEnergy, the US independent power producer, did not reflect Northern's real value. Other institutions, including Foreign and Colonial, said they were considering staying on as minority shareholders in the hope of a special dividend.

Lonrho's plans for demerger are delayed

By Paul Adams. Plans by Lonrho to demerge its African trading business from its mining interests have been delayed by the need to first sell its Princess hotel chain, the company said yesterday.

Wiseman may buy Pride arm

By Motoko Rich. Scottish Pride, the former processing arm of the Scottish Milk Marketing Board, yesterday said it was not in discussions with Robert Wiseman Dairies, its main rival, about a possible takeover of Scottish Pride.

Wm Cook postpones Triplex Lloyd defence

By Richard Wolfe, Midlands Correspondent. William Cook, the steel castings company, was forced yesterday to postpone its final defence against the £58m (£96.5m) hostile bid by Triplex Lloyd because of a court order.

Lonrho's plans for demerger are delayed

Discussions with Prince Alwaleed, the Saudi businessman, regarding the sale of the 10 Princess hotels in the US, Mexico and the Caribbean have yet to reach fruition. Lonrho said yesterday talks with potential buyers were proceeding.

Investors tackle year-long love affair with football

But Patrick Harverson detects a note of caution emerging as the buoyant sector is swelled by newcomers

It will go down as the year the City fell in love with football - not as a sport, but as an investment. Such has been the demand during 1996 among institutional and individual investors for football shares...



Poised to strike: Alan Shearer scores last weekend for Newcastle United, which plans to float in the spring

keen to acquire football stocks. Sponsorship, merchandising, ticket and other commercial revenues are all on a steady upward path. Corporate sponsorship is a particularly promising area and clubs whose long-term deals are close to expiry are well-placed to demand bigger payments from sponsors.

Crédit Commercial de France Lire 150,000,000,000 Floating Rate Notes due 1998. In accordance with the Terms and Conditions of the Notes, notice is hereby given that for the Interest Period from December 31, 1996 to March 28, 1997 the Notes will carry an interest rate of 7.1875% per annum.

Banco di Roma S.p.A. US\$200,000,000 Floating rate subordinated loan participation certificates due 2001. Issued by J.P. Morgan GmbH for the purpose of making a subordinated loan to Banco di Roma.

PORTUGAL TELECOM 1996 Half Year Results. Full Service Telecom Provider. - International / Domestic Telephony - Leased Lines - Mobile Services - Cable Television - Data Communications. (in million, except*) 1996 USD 1996 PTE 1995 PTE \ (%) Operating Revenues 1,470 229,976 209,219 +10%

Table with columns for company names and financial data. Includes companies like British Airways, British Petroleum, etc.

BANQUE NATIONALE DE PARIS Programme for the Issuance of the Series 78 Tranche 1. Floating Rate Notes due 1997.

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INTERNATIONAL CAPITAL MARKETS

Hopes of recovery for Tokyo fade

By Gwen Robinson in Tokyo

Buffeted by the waning fortunes of the yen against the dollar, Japan's stock and bond markets ended the year on Monday somewhat bruised and battered. In a brief half-day session the Nikkei 225 stock average fell 7.89 points to end the year at 19,361.35, having fallen below the 20,000 line for the fifth consecutive year and well off the year's starting point of 20,618.00. Bonds, meanwhile, fell further in Monday's session on concerns about the yen's sharp depreciation against the dollar, to a 45-month low of Y116.20 last Friday. The combined weakness of stocks, bonds and currency as domestic investors continue to channel funds overseas is widely interpreted as a reflection of growing doubt among investors about the ability of the economy to retain its fragile growth momentum. Forecasts for the first half of 1997 show fading hopes of recovery in the markets until at least the second half of the year.

The recent declines are due to questions about whether the government overstepped the mark with its relatively austere 1997 draft budget unveiled last week and a scheduled increase in April of the consumption tax, from 3 per cent to 5 per cent, at the same time as ending temporary income tax rebates. The combined effects of increasing the tax burden and raising public spending are likely to be a slow economic recovery and lower corporate earnings. The ¥77,800bn budget for 1997-98 raises spending by a nominal 3 per cent in the year from next March, much lower than the 5.8 per cent rise in 1995-96, and features a 0.1 per cent reduction in central government public spending and a cut of more than ¥4,000bn in fresh national bond issuance from a record ¥21,000bn. Critics have described the 1997-98 budget as overly reliant on increased tax revenues, and markets have responded with a resounding

vote of no-confidence. Most analysts are now predicting the Nikkei 225 index will stay within the 20,000 to 22,000 range in the first half of the year, while bonds are likely to languish until the yen strengthens sufficiently against the dollar to draw investors looking for foreign-exchange gains. Nonetheless, equities analysts stress the exceptionally cheap valuations of stocks against bonds, which are currently at their lowest levels in more than 20 years. "The Japanese stock market was soggy in December and is almost certain to remain weak in the first quarter, but valuations are still exceptionally good for this market," says Mr Jason James of James Capel Pacific. Like many strategists, Mr James argues that the market would rise in reaction to positive economic data, including the recent pick-up in industrial production and other indicators of growth. "That part of the forecast went according to plan, but the area which has not gone

according to plan has been the tightness of government policy for the next fiscal year. Now, everybody agrees the economy will slow, and almost certainly show negative growth in the lead-up to the consumption tax increase, so it seems unlikely that the Nikkei index can break above the top end of its 1996 trading range, 22,750, until at least the third quarter of next year," he says. Stocks may receive a mild boost from further deregulation of the asset management industry set for early next year, which will enable fund managers to purchase higher proportions of equities for their portfolios. However, this relaxation of rules will also provide greater scope for fund managers to channel funds overseas. Japan's financial authorities hope sweeping financial reform will draw fresh funds into domestic markets, lowering concern that Tokyo is losing its status, not only as a major stock-trading centre but also as the place to trade Japanese equities. In the

past five years, the volume of Japanese shares trading in London has tripled to 18 per cent of Tokyo's total trading volume, according to Nomura Research Institute. Ms Mineko Sasaki-Smith of CS First Boston says the biggest deterrent for investors is the realisation that no further fiscal stimulus measures will be forthcoming. "The markets have been lacklustre, but there has been some wishful thinking that the government would come up with stimulus measures. But these hopes have been dashed and the market has been left with little positive news," she says. Another deterrent for foreign investors, which account for about 10 per cent of the equity market's capitalisation and 20 per cent of daily turnover, is the weakening of the yen. The year has lost 9.6 per cent of value against the dollar from the beginning of January to December 10. "Japan is the only major market where you could have lost like that," Ms Sasaki-Smith says.

Record response to IFCI facility

By Conner Middeldam

The International Finance Corporation of India (IFCI) has raised \$100m through a syndicated loan which saw the largest oversubscription for an Indian financial institution transaction this year. The IFCI had originally sought \$75m, but when banks made commitments totalling more than \$130m during general syndication, it decided to increase the issue by \$25m. Banks were given the option of making a five-year bullet loan or a longer-dated amortising loan with an average life of five years. Either way, the loan carries an interest margin of 75 basis points over Libor. Some 62.5 per cent of banks opted for the amortising, longer-dated option, indicating that lenders are becoming more comfortable with longer-dated Indian debt. The transaction was jointly arranged by ANZ Banking Group, which won the mandate for the deal, Banque Paribas in Singapore, and Sakura Finance Asia in Hong Kong. In general syndication, a further 15 banks joined the transaction. The IFCI is the third largest all-India development finance institution, after the Industrial Development Bank of India and the Industrial Credit and Investment Corporation of India. In Scandinavia, Gjensidige Bank has jointly mandated Den norske Bank and Union Bank of Switzerland to arrange a \$250m revolving credit facility. The deal has a maturity of five years, carries an interest margin of 17.5 basis points, and a commitment fee of 8.75 basis points.

German trading volumes jump

NEWS DIGEST

Trading volumes on Germany's financial markets rose sharply this year to new all-time highs, Deutsche Börse said yesterday. The securities exchanges generated an overall volume of DM8,985bn, up 11 per cent from 1995. A large contribution to this rise came from share trading, with total turnover rising by 40.5 per cent to DM2,434bn, while bond trading increased only marginally to DM6,550bn, from DM6,354bn the previous year. Trading activity also rose on the DTB, the Deutsche Börse's derivatives exchange, where 77.3m contracts changed hands, up 33 per cent from the 58.2m contracts traded in 1995. The DTB said its growth had been "considerably stronger than that of other major European derivatives exchanges", and believes it has now replaced Matif, its French rival, as the second largest futures and options exchange in Europe behind Life, the London-based derivatives exchange. In the year to end-November, trading volumes on Matif had fallen 4 per cent from the previous 12 months, while transactions on Life had increased by 25 per cent. *Samer Iskandar*

French fund risk warning

French money market funds, which are offered to investors as an alternative to bank deposits, are not devoid of risk, according to a recent report by Moody's Investors Service. The US credit rating agency, Moody's warned that these funds do not carry deposit insurance, and that their sponsors are often under no legal obligation to compensate investors for booked losses. The agency cited increased competition from life insurance products and bank deposits, as well as the arrival of foreign competitors, as the main factors that expose French money market funds to risk of loss. "There is greater likelihood that money fund managers will attempt to generate competitive returns by taking on inappropriate levels of credit or market risk," Moody's said. *Samer Iskandar*

CME in benchmark switch

In a move it hopes will make its leading contract more palatable to cash Eurodollar traders, the Chicago Mercantile Exchange on January 13 will begin settling its eurodollar and Libor futures and options contracts against the British Bankers' Association rates, the predominant benchmark for settling over-the-counter contracts. The exchange, which currently uses its own survey of banks to settle its futures, said divergence between the BBA rates and the CME settlement rates exposed customers who use futures contracts to hedge their over-the-counter positions to basis risk. "This move is customer-driven. It demonstrates that Merc is dedicated to being the most user-friendly and efficient derivatives exchange in the world for customers, members and clearing firms," said Mr Jack Sandner, CME chairman. *Laurie Morse, Chicago*

Bund futures ahead despite early close

MARKETS REPORT

By Richard Adams in London and Lisa Bransten in New York

Some bond traders in Paris killed time by playing cards yesterday, as holiday season lethargy kept government bond markets quiet in most centres. Activity in Europe was confined to the German, Spanish and Italian markets, where a healthy performance by German bunds helped drive prices upwards in the other two markets. In spite of an early close for the market in Frankfurt, the price of March bund

future contracts settled at 100.50. That was an increase of 0.13 seen at Friday's close. Spanish and Italian future contracts again outperformed the rest of Europe. Spanish bond contracts were up 0.32 to 112.53, having notched a record mark of 112.60 during the day's trading in Madrid. Spanish cash bonds were the best performers, with the 10-year benchmark up 0.52 to 112.96. The yield fell to 6.85, giving Spain a spread over Germany of 106 basis points, just two ticks away from its record low spread of 104 set on December 16. Italian BTP futures were up 0.30 to 128.56. The Italian

cash market became more lively toward the close, ending 0.21 up at 113.25. Trading in French national bond futures was little moved by news of France's post-war record high level of unemployment, despite a relatively healthy volume of 25,000 contracts exchanged on Matif. The March contract closed at 129.30. French cash market prices were subdued as dealers awaited Thursday's issue of the new 10-year benchmark OAT, dated April 2007 and paying a 5.5 per cent coupon. Trading in long UK gilt futures was quiet. The March contract on Life fell

to 109.81, but on very light volume. Selling by hedge funds in Tokyo was said to have driven down the price of Japanese government bond futures for March to 123.97, but they later recovered to 124.30 on Life. US Treasury prices posted modest gains in very quiet trading yesterday morning, despite figures on home sales that were slightly stronger than expected. Treasury prices slipped in early trading on the release of figures showing that just over 4.04m existing homes were sold in November. Economists had forecast existing home sales of 3.96m.

Later, however, the market reversed course and by midday in New York, the benchmark 30-year note was up 1/8 at 99 1/2 to yield 6.521 per cent, while two-year notes were 1/8 stronger at 99 1/2 yielding 5.787 per cent. The March 30-year bond future added 1/8 to reach 114 1/4. The curve that maps the yield spread between the two-year note and the long bond held steady at 75 basis points in early trading. Trading was expected to be quiet through the start of the new year. Today, the market is close at 2pm New York time and will be closed on New Year's Day.

WORLD BOND PRICES

Table with columns: Country, Coupon, Maturity, Bid Price, Change, Yield, etc. Includes Australia, Austria, Belgium, Canada, Denmark, France, Germany, Ireland, Italy, Japan, Netherlands, Portugal, Spain, Sweden, UK Gilts, US Treasury, etc.

US INTEREST RATES

Table with columns: Rate Type, Bid Price, Change, Yield, etc. Includes One month, Two month, Three month, Six month, One year, etc.

BOND FUTURES AND OPTIONS

Table with columns: Instrument, Bid Price, Change, Yield, etc. Includes France, Germany, UK Gilts, etc.

UK GILTS PRICES

Table with columns: Maturity, Bid Price, Change, Yield, etc. Includes Short-term, 12 months, 18 months, 2 1/2 years, etc.

FTSE Actuaries Govt. Securities

Table with columns: Maturity, Bid Price, Change, Yield, etc. Includes UK Gilts, US Treasury, etc.

FT/FISMA INTERNATIONAL BOND SERVICE

Table with columns: Instrument, Bid Price, Change, Yield, etc. Includes US, Japanese, etc.

Other Fixed Interest

Table with columns: Instrument, Bid Price, Change, Yield, etc. Includes various international bonds.

UK Indices

Table with columns: Index Name, Bid Price, Change, Yield, etc. Includes FTSE 100, FTSE 250, etc.

FT Fixed Interest Indices

Table with columns: Index Name, Bid Price, Change, Yield, etc. Includes various fixed interest indices.

Gilt Edged Activity Indices

Table with columns: Index Name, Bid Price, Change, Yield, etc. Includes various gilt edged activity indices.

Other Fixed Interest

Table with columns: Instrument, Bid Price, Change, Yield, etc. Includes various international bonds.

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مركزنا الأصل

Dollar holds firm in quiet holiday market

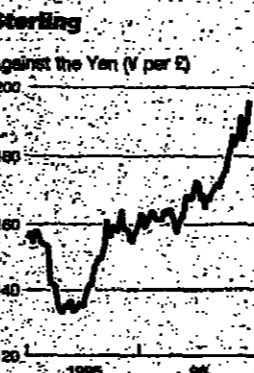
MARKETS REPORT

By Graham Rowley

The dollar held firm against the D-Mark and yen in quiet trading on foreign exchange markets yesterday as dealers wound down for the holiday period.

Mr Horne said US asset markets "were continuing, and would continue, to support the dollar's stability even strength over the next couple of weeks".

Analysts said the dollar was being supported by companies which imported goods into Japan which were buying the currency ahead of the holidays when foreign exchange markets would be closed.



The Swiss franc weakened, continuing the trend of 1996 which has seen the currency depreciate by about 7 per cent against the D-Mark since its peak in the spring.

Mr Horne at Smith Barney said the French franc remained "in the front line of vulnerable currencies, especially if the dollar were to weaken".

POUND SPOT FORWARD AGAINST THE POUND

Table with columns: Dec 30, Closing mid-point, Change on day, Bid/offer spread, Day's high/low, One month rate, Three months rate, One year rate, Bank of England.

DOLLAR SPOT FORWARD AGAINST THE DOLLAR

Table with columns: Dec 30, Closing mid-point, Change on day, Bid/offer spread, Day's high/low, One month rate, Three months rate, One year rate, J.P. Morgan.

CROSS RATES AND DERIVATIVES

Table with columns: Dec 30, Bid, Offer, DM, FF, SF, Yen, etc.

UK INTEREST RATES

Table with columns: LONDON MONEY RATES, Dec 30, Over-night, 7 days, One month, Three months, Six months, One year.

EMU EUROPEAN CURRENCY UNIT RATES

Table with columns: Dec 30, Bid, Offer, Rate, Change on day, % +/- from % spread, Div. yield.

BASE LENDING RATES

Table with columns: Bank, Rate, %.

WORLD INTEREST RATES

Table with columns: December 30, Dec 31, One month, Three months, Six months, One year, Lomb. rate, Dec. rate, Rate rise.

EURO CURRENCY INTEREST RATES

Table with columns: Dec 30, Short term, 7 days, One month, Three months, Six months, One year.

THREE MONTH EURO CURRENCY FUTURES (LFF) DM1m points of 100%

Table with columns: Dec 30, Jan, Feb, Mar, Apr, May, Jun, Jul, Aug, Sep, Oct, Nov, Dec.

THREE MONTH EURO CURRENCY FUTURES (LFF) L1000m points of 100%

Table with columns: Dec 30, Jan, Feb, Mar, Apr, May, Jun, Jul, Aug, Sep, Oct, Nov, Dec.

THREE MONTH EURO CURRENCY FUTURES (LFF) SF1m points of 100%

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THREE MONTH EURO CURRENCY FUTURES (LFF) SF100m points of 100%

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THREE MONTH EURO CURRENCY FUTURES (LFF) SF10m points of 100%

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THREE MONTH EURO CURRENCY FUTURES (LFF) SF100m points of 100%

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Table with columns: Dec 30, Jan, Feb, Mar, Apr, May, Jun, Jul, Aug, Sep, Oct, Nov, Dec.

CITICORP U.S.\$50,000,000 Subordinated Floating Rate Notes Due November 27, 2005

CITICORP U.S.\$50,000,000 Subordinated Floating Rate Notes Due January 30, 1998

FIRST PACIFIC FIRST PACIFIC CAPITAL LIMITED (Incorporated in Hong Kong with limited liability)

DEN DANSKE BANK US\$100,000,000 Subordinated floating rate notes due 2000

JPMorgan

Notice to Bondholders of OLYMPIC CORPORATION (the Company) Yen 5,000,000,000

U.S.\$50,000,000 Subordinated Floating Rate Notes Due January 30, 1998

WORLD TAX REPORT World Tax Report enjoys an international reputation for being the first to report on all important changes in the many tax jurisdictions.

Halifax Building Society (Incorporated in England under the Building Societies Act 1986) Issue of up to an aggregate of £200,000,000

COMMODITIES AND AGRICULTURE

Financial Times writers look back at a hectic year in the commodities markets

Copper turmoil shakes LME to its foundations

It has been the most momentous year for the London Metal Exchange since it was threatened with almost total collapse by the 1985 tin crisis. On June 12, Sumitomo Corporation of Japan said it had sacked its chief copper trader, Mr Yasuo Hamanaka, saying he had run up losses of \$1.8bn (later amended to \$2.6bn) through unauthorized trading.

The copper price would fall. His removal from the fight helped copper, which in mid-May had reached a 1996 peak of \$2,715, drop sharply to below \$1,800 a tonne. As LME dealers scrambled to cover margin calls, other metal prices also fell - what many of the traders had available to turn quickly into cash was other traded metals.

The turmoil shook the LME to its foundations but there were no defaults and no member was forced into bankruptcy. Turnover remained high. Whether there will be any long-term damage to the exchange remains to be seen. But it has been given a virtual clean bill of health by the UK senior financial regulator, the Securities and Investments Board.

The gold price moved strongly upward in the first few weeks to achieve a peak for the year, in US dollar terms, of \$414.80 a troy ounce at the afternoon "fix" in London on February 5. This was its highest level for six years. However, even by the end of that first week in February there were indications that the rally was proving difficult to sustain.

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Other precious metals followed. At the start of the year speculators were still hoping to boost silver through the \$8 a troy ounce barrier. They failed and silver at the end of 1996 reached a 11-year low but seemed firmly supported at about \$4.85. Platinum group prices languished at their lowest for 3 1/2 years - Russian exports to the west were blamed.

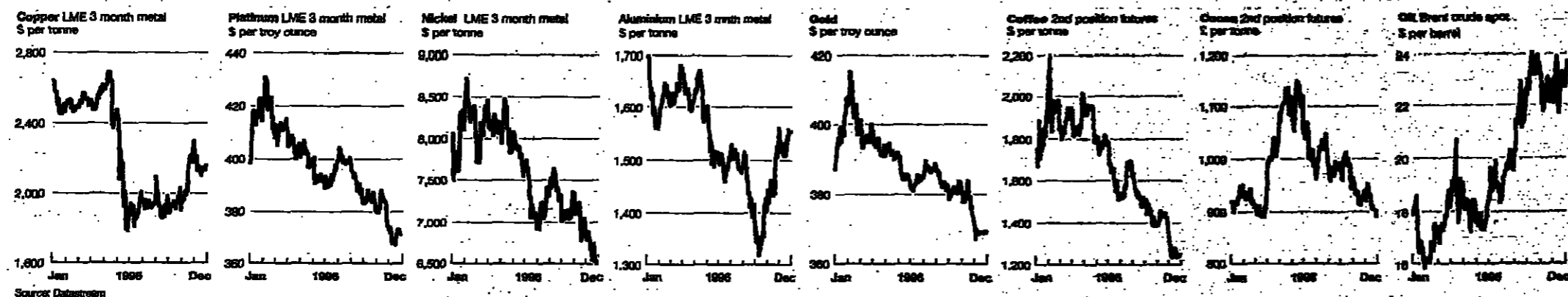
Freezing weather keeps oil price high

The strength evident in oil prices for much of the second half of 1996 has continued right up to the end of December. The price of Brent Blend, the global benchmark, has averaged more than \$26 a barrel for the year, well above the 1995 average of \$17.20.

But prices yesterday slipped again with the prospect of prolonged freezing weather in Europe. Brent Blend for February delivery was quoted at \$23.70 a barrel in mid-afternoon trading in London, 28 cents up on its close last Friday.

At the start of the year, few had expected any sustained price increase. Billiards in the US had pushed crude prices above \$19 a barrel but reports that Iraq wanted to conclude an oil-for-food deal with the United Nations soon caused prices to fall to \$16-\$17. The behaviour of the Baghdad regime proved to be one of the most volatile factors in the oil market.

How they performed in 1996



Low stocks bolster coffee Wheat on a roller-coaster ride

Coffee prices in 1996 were, like so many other commodity markets, dominated by low stocks. World stocks started off the year at seven-year lows of around 30m 60kg bags compared with 46m bags at the start of 1995. The low inventories and high consumption led to price volatility which is set to continue into 1997.

erable price volatility next year," said Mr Eagles. Although prices are not high by historic standards - the market soared to over \$4,000 a tonne in 1994 after frosts destroyed part of Brazil's crop - they are likely to show modest growth until bigger harvests replenish consumer stocks.

This year has been a rather shocking one for the world's grain markets, with wheat prices hitting their highest level in recent memory and then dropping back by half as world grain stocks began to rebuild again after the northern hemisphere harvests.

Analysts expect US wheat prices at the farm gate to cluster just above \$3 a bushel next year, as world wheat stocks continue to rebuild. "Last year was something of a blip," said Mr Keith Collins, chief economist for the US Department of Agriculture. "We had a 60-year low in grain stocks in relation to use, and we don't expect to see that again soon."

US cotton acreage fell from 17m in 1995 to 14m this year, and is projected to dip further in 1997 as a result of the policy changes. Many US grain farmers are also livestock producers, and meat price cycles were as volatile as grain in 1996.

and is projected to dip further in 1997 as a result of the policy changes. Many US grain farmers are also livestock producers, and meat price cycles were as volatile as grain in 1996. Feeder cattle prices hit a low of \$54 a hundredweight at the end of April as farmers slaughtered herds in response to rising feed costs.

COMMODITIES PRICES

BASE METALS LONDON METAL EXCHANGE. Table with columns for metal type, price, and change.

Precious Metals continued. Table with columns for metal type, price, and change.

GRAINS AND OIL SEEDS WHEAT LIFFE. Table with columns for wheat type, price, and change.

SOFTS COCOA LIFFE. Table with columns for cocoa type, price, and change.

MEAT AND LIVESTOCK LIVE CATTLE CME. Table with columns for cattle type, price, and change.

ENERGY CRUDE OIL NYMEX. Table with columns for oil type, price, and change.

HEATING OIL NYMEX. Table with columns for oil type, price, and change.

POTATOES LIFFE. Table with columns for potato type, price, and change.

SUGAR '11' CSCE. Table with columns for sugar type, price, and change.

COTTON NYCE. Table with columns for cotton type, price, and change.

PRECIOUS METALS LONDON BULLION MARKET. Table with columns for metal type, price, and change.

NATURAL GAS NYMEX. Table with columns for gas type, price, and change.

UNLEADED GASOLINE NYMEX. Table with columns for gas type, price, and change.

FUTURES DATA. Table with columns for contract type, price, and change.

VOLUME DATA. Table with columns for contract type, volume, and price.

SPICES. Table with columns for spice type, price, and change.

INDICES. Table with columns for index type, price, and change.

SPICES (continued). Table with columns for spice type, price, and change.

INDICES (continued). Table with columns for index type, price, and change.

JOTTER PAD. A grid for taking notes.

CROSSWORD No.9,262 Set by ARMONTE. A crossword puzzle grid.

ACROSS and DOWN crossword clues. A list of crossword puzzle clues.

Solution to Saturday's prize puzzle on Saturday January 11. Solution to yesterday's prize puzzle on Monday January 13.



ndations

JAVICO LTD

FT MANAGED FUNDS SERVICE

FT Cityline Unit Trust Prices are available over the telephone. Call the FT Cityline Help Desk on (+44 177) 873 6278 for more details.

OFFSHORE AND OVERSEAS

BERMUDA (SIB RECOGNISED)

Table listing Bermuda funds including Bermuda Currency Funds, Bermuda Equity Funds, and Bermuda Bond Funds.

BERMUDA (REGULATED)**

Table listing Bermuda regulated funds including Bermuda Equity Funds, Bermuda Bond Funds, and Bermuda Money Funds.

GUERNSEY (REGULATED)**

Table listing Guernsey regulated funds including Guernsey Equity Funds, Guernsey Bond Funds, and Guernsey Money Funds.

GUERNSEY (SIB RECOGNISED)

Table listing Guernsey SIB recognised funds including Guernsey Equity Funds, Guernsey Bond Funds, and Guernsey Money Funds.

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Prudential Fund Managers (Guernsey) Ltd

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Barclays Bank of Canada Ltd

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ICI Asset Management Ltd

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Shaper & Pridemore Ltd

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Offshore Funds

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Advertisement for Imperial Cancer Research Fund featuring a photo of a woman and text: 'Every day, we help thousands of people like Zoe fight cancer. Give people with cancer a fighting chance...'

Crossword puzzle grid with the word 'CROSSWORD' at the top.

LONDON SHARE SERVICE

ALCOHOLIC BEVERAGES

Table listing companies in the Alcoholic Beverages sector with columns for company name, share price, and change.

BANKS, MERCHANT

Table listing companies in the Banks and Merchant sector.

BANKS, RETAIL

Table listing companies in the Banks and Retail sector.

BREWERIES, PUBS & REST

Table listing companies in the Breweries, Pubs & Rest sector.

BUILDING & CONSTRUCTION

Table listing companies in the Building & Construction sector.

BUILDING MATS. & MERCHANTS

Table listing companies in the Building Mats. & Merchants sector.

CHEMICALS

Table listing companies in the Chemicals sector.

CHEMICALS - Cont.

Table listing companies in the Chemicals sector (continued).

DISTRIBUTORS

Table listing companies in the Distributors sector.

DIVERSIFIED INDUSTRIALS

Table listing companies in the Diversified Industrials sector.

ELECTRICITY

Table listing companies in the Electricity sector.

ELECTRONIC & ELECTRICAL EQPT

Table listing companies in the Electronic & Electrical Eqpt sector.

ENGINEERING

Table listing companies in the Engineering sector.

ENGINEERING, VEHICLES

Table listing companies in the Engineering, Vehicles sector.

EXTRACTIVE INDUSTRIES

Table listing companies in the Extractive Industries sector.

ENGINEERING

Table listing companies in the Engineering sector.

EXTRACTIVE INDUSTRIES - Cont.

Table listing companies in the Extractive Industries sector (continued).

FOOD PRODUCERS

Table listing companies in the Food Producers sector.

Advertisement for 'Merseyside' survey on Thursday, April 3, featuring a large title and promotional text.

ENGINEERING - Cont.

Table listing companies in the Engineering sector (continued).

ENGINEERING, VEHICLES

Table listing companies in the Engineering, Vehicles sector.

EXTRACTIVE INDUSTRIES

Table listing companies in the Extractive Industries sector.

EXTRACTIVE INDUSTRIES - Cont.

Table listing companies in the Extractive Industries sector (continued).

FOOD PRODUCERS

Table listing companies in the Food Producers sector.

FOOD PRODUCERS - Cont.

Table listing companies in the Food Producers sector (continued).

GAS DISTRIBUTION

Table listing companies in the Gas Distribution sector.

HEALTH CARE

Table listing companies in the Health Care sector.

HOUSEHOLD GOODS

Table listing companies in the Household Goods sector.

HOUSEHOLD GOODS - Cont.

Table listing companies in the Household Goods sector (continued).

INSURANCE

Table listing companies in the Insurance sector.

INVESTMENT TRUSTS

Table listing companies in the Investment Trusts sector.

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Handwritten text at the bottom of the page, possibly a signature or date.

LONDON SHARE SERVICE

INV TRUSTS SPLIT CAPITAL - Cont.

Table listing investment trusts with columns for name, price, and change.

OTHER INVESTMENT TRUSTS

Table listing other investment trusts with columns for name, price, and change.

INVESTMENT COMPANIES

Table listing investment companies with columns for name, price, and change.

LEISURE & HOTELS

Table listing leisure and hotel companies with columns for name, price, and change.

LIFE ASSURANCE

Table listing life assurance companies with columns for name, price, and change.

MEDIA

Table listing media companies with columns for name, price, and change.

OIL EXPLORATION & PRODUCTION

Table listing oil exploration and production companies with columns for name, price, and change.

OIL, INTEGRATED

Table listing integrated oil companies with columns for name, price, and change.

OTHER FINANCIAL

Table listing other financial companies with columns for name, price, and change.

PAPER, PACKAGING & PRINTING - Cont.

Table listing paper, packaging, and printing companies with columns for name, price, and change.

PHARMACEUTICALS

Table listing pharmaceutical companies with columns for name, price, and change.

PROPERTY

Table listing property companies with columns for name, price, and change.

PROPERTY - Cont.

Table listing property companies (continued) with columns for name, price, and change.

RETAILERS, FOOD

Table listing food retailers with columns for name, price, and change.

RETAILERS, GENERAL - Cont.

Table listing general retailers with columns for name, price, and change.

SUPPORT SERVICES

Table listing support services companies with columns for name, price, and change.

SUPPORT SERVICES - Cont.

Table listing support services companies (continued) with columns for name, price, and change.

TELECOMMUNICATIONS

Table listing telecommunications companies with columns for name, price, and change.

TEXTILES & APPAREL - Cont.

Table listing textiles and apparel companies with columns for name, price, and change.

TOBACCO

Table listing tobacco companies with columns for name, price, and change.

TRANSPORT

Table listing transport companies with columns for name, price, and change.

WATER

Table listing water companies with columns for name, price, and change.

AM

Table listing American companies with columns for name, price, and change.

AM - Cont.

Table listing American companies (continued) with columns for name, price, and change.

AMERICANS

Table listing American companies with columns for name, price, and change.

CANADIANS

Table listing Canadian companies with columns for name, price, and change.

SOUTH AFRICANS

Table listing South African companies with columns for name, price, and change.

GUIDE TO LONDON SHARE SERVICE

Prices for the London Share Service are delivered by list, part of Financial Times... This service is available to companies whose shares are regularly listed in the United Kingdom...

THE MAPPIN & WEBB SALE NOW ON UP TO 75% OFF 18 carat gold and gem set jewellery. UP TO 75% OFF International watch brands. 1/2 PRICE Sterling silver canteens of cutlery. MAPPIN & WEBB At branches nationwide. Call our flagship store at Regent Street on 0171 734 3801 for details.

WORLD STOCK MARKETS

Highs & Lows shown on a 52 week basis

EUROPE

AMSTERDAM (Dec 30 / Fri)

Table of stock prices for Amsterdam, including symbols like AEX, and their corresponding high, low, and current values.

BRUSSELS (Dec 30 / Fri)

Table of stock prices for Brussels, including symbols like C20, and their corresponding high, low, and current values.

PARIS (Dec 30 / Fri)

Table of stock prices for Paris, including symbols like CAC 40, and their corresponding high, low, and current values.

BERLIN (Dec 30 / Fri)

Table of stock prices for Berlin, including symbols like DAX, and their corresponding high, low, and current values.

STOCKHOLM (Dec 30 / Fri)

Table of stock prices for Stockholm, including symbols like OMX, and their corresponding high, low, and current values.

OSLO (Dec 30 / Fri)

Table of stock prices for Oslo, including symbols like OBX, and their corresponding high, low, and current values.

COPENHAGEN (Dec 30 / Fri)

Table of stock prices for Copenhagen, including symbols like OMX, and their corresponding high, low, and current values.

LONDON (Dec 30 / Fri)

Table of stock prices for London, including symbols like FTSE 100, and their corresponding high, low, and current values.

ZURICH (Dec 30 / Fri)

Table of stock prices for Zurich, including symbols like SMI, and their corresponding high, low, and current values.

VIENNA (Dec 30 / Fri)

Table of stock prices for Vienna, including symbols like WSE, and their corresponding high, low, and current values.

WARSAW (Dec 30 / Fri)

Table of stock prices for Warsaw, including symbols like WSE, and their corresponding high, low, and current values.

INDICES

Table of various stock indices including Dow Jones, Nikkei, and others, with columns for Dec 27, Dec 28, Dec 29, Dec 30, High, Low, and % Change.

INDEX FUTURES

Table of index futures data for various markets, including symbols like S&P 500 and Nikkei, with columns for Open, High, Low, and Change.

US INDICES

Table of US stock indices including Dow Jones, S&P 500, and others, with columns for Dec 27, Dec 28, Dec 29, Dec 30, High, Low, and % Change.

Rockwell wishes everyone a very Happy New Year



LONDON EQUITIES

Table of London equity prices for various companies, including symbols like BP, and their corresponding high, low, and current values.

Table of London equity prices for various companies, including symbols like BT, and their corresponding high, low, and current values.

Table of London equity prices for various companies, including symbols like GSK, and their corresponding high, low, and current values.

Table of London equity prices for various companies, including symbols like HSBC, and their corresponding high, low, and current values.

Table of London equity prices for various companies, including symbols like Lloyds, and their corresponding high, low, and current values.

WORLD STOCK MARKETS

Table of stock prices for various international markets including Hong Kong, Singapore, and others.

Table of stock prices for various international markets including Seoul, Taipei, and others.

Table of stock prices for various international markets including Tokyo, Osaka, and others.

Table of stock prices for various international markets including Sydney, Perth, and others.

Table of stock prices for various international markets including Melbourne, Auckland, and others.

Table of stock prices for various international markets including Johannesburg, Nairobi, and others.

Table of stock prices for various international markets including Cape Town, Harare, and others.

Table of stock prices for various international markets including Lusaka, Windhoek, and others.

Table of stock prices for various international markets including Accra, Lagos, and others.

Table of stock prices for various international markets including Addis Ababa, Kinshasa, and others.

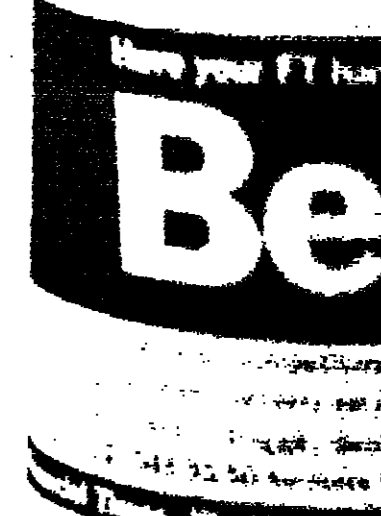
TOKYO - MOST ACTIVE STOCKS

Table of most active stocks in Tokyo, including symbols like Toyota, and their corresponding high, low, and current values.

NEW YORK STOCK EXCHANGE PRICES

Main table of stock prices with columns for stock symbols, prices, and changes. Includes sections for 'NEW YORK STOCK EXCHANGE PRICES', 'NASDAQ LISTED STOCKS', and 'NASDAQ LISTED STOCKS'.

Power Steering advertisement for Hewlett-Packard. Text: 'If the business decisions are yours, the computer system should be ours. www.hp.com/go/computing'.



Continued on next page

JAN 1 1997

4 pm close December 30

NYSE PRICES

Table of NYSE stock prices including columns for stock name, price, change, and volume. Includes sub-sections for 'Continued from previous page' and 'T'.

Table of NYSE stock prices including columns for stock name, price, change, and volume. Includes sub-sections for 'U', 'V', 'W', 'X', 'Y', 'Z', and 'A'.

Table of NYSE stock prices including columns for stock name, price, change, and volume. Includes sub-sections for 'B', 'C', 'D', 'E', 'F', 'G', 'H', 'I', 'J', 'K', 'L', 'M', 'N', 'O', 'P', 'Q', 'R', 'S', 'T', 'U', 'V', 'W', 'X', 'Y', 'Z', and 'A'.

NASDAQ NATIONAL MARKET

4 pm close December 30

Table of NASDAQ stock prices including columns for stock name, price, change, and volume. Includes sub-sections for 'A', 'B', 'C', 'D', 'E', 'F', 'G', 'H', 'I', 'J', 'K', 'L', 'M', 'N', 'O', 'P', 'Q', 'R', 'S', 'T', 'U', 'V', 'W', 'X', 'Y', 'Z', and 'A'.

Table of NASDAQ stock prices including columns for stock name, price, change, and volume. Includes sub-sections for 'A', 'B', 'C', 'D', 'E', 'F', 'G', 'H', 'I', 'J', 'K', 'L', 'M', 'N', 'O', 'P', 'Q', 'R', 'S', 'T', 'U', 'V', 'W', 'X', 'Y', 'Z', and 'A'.

Table of NASDAQ stock prices including columns for stock name, price, change, and volume. Includes sub-sections for 'A', 'B', 'C', 'D', 'E', 'F', 'G', 'H', 'I', 'J', 'K', 'L', 'M', 'N', 'O', 'P', 'Q', 'R', 'S', 'T', 'U', 'V', 'W', 'X', 'Y', 'Z', and 'A'.

AMEX PRICES

4 pm close December 30

Table of AMEX stock prices including columns for stock name, price, change, and volume. Includes sub-sections for 'A', 'B', 'C', 'D', 'E', 'F', 'G', 'H', 'I', 'J', 'K', 'L', 'M', 'N', 'O', 'P', 'Q', 'R', 'S', 'T', 'U', 'V', 'W', 'X', 'Y', 'Z', and 'A'.

Table of AMEX stock prices including columns for stock name, price, change, and volume. Includes sub-sections for 'A', 'B', 'C', 'D', 'E', 'F', 'G', 'H', 'I', 'J', 'K', 'L', 'M', 'N', 'O', 'P', 'Q', 'R', 'S', 'T', 'U', 'V', 'W', 'X', 'Y', 'Z', and 'A'.

Table of AMEX stock prices including columns for stock name, price, change, and volume. Includes sub-sections for 'A', 'B', 'C', 'D', 'E', 'F', 'G', 'H', 'I', 'J', 'K', 'L', 'M', 'N', 'O', 'P', 'Q', 'R', 'S', 'T', 'U', 'V', 'W', 'X', 'Y', 'Z', and 'A'.

Advertisement for 'Belgium' featuring the text 'Have your FT hand delivered in Belgium.' and 'Gain the edge over your competitors by having the Financial Times delivered to your home or office every working day.'

Table of AMEX stock prices including columns for stock name, price, change, and volume. Includes sub-sections for 'A', 'B', 'C', 'D', 'E', 'F', 'G', 'H', 'I', 'J', 'K', 'L', 'M', 'N', 'O', 'P', 'Q', 'R', 'S', 'T', 'U', 'V', 'W', 'X', 'Y', 'Z', and 'A'.

High-flying Dow in Nine bourses scale all time peaks Santa Claus rally

AMERICAS

US shares traded quietly, but prices continued the modest "Santa Claus" rally which began at the start of the week, writes Lisa Branstetter in New York.

At 12.30 pm, the Dow Jones Industrial Average was up 17.68 at 6,578.59, on course to break the record set on Friday.

The Standard & Poor's 500, which has underperformed the Dow in recent sessions, was also on course to set a new record with a gain of 1.26 at 758.04.

Technology shares were mixed with the Nasdaq composite, which is weighted toward that sector, edging up 0.33 at 1,281.71.

The market will be open for a full day of trading today, but it will be closed tomorrow for New Year's Day.

Technology shares were mixed with the Nasdaq composite, which is weighted toward that sector, edging up 0.33 at 1,281.71 and the Pacific Stock Exchange technology index off 0.2 per cent.

on the Nasdaq, shed 81% at \$134, while Microsoft, the index's second largest issuer added 4% at \$55.

There was some merger news that moved shares in yesterday's session. Long Island Lighting added \$3 or 16 per cent at \$224 on news that the troubled utility had agreed to merge with Brooklyn Union Gas.

Provident, the US insurer, slipped 1% to \$514 on news that it would be acquired by Aegon, the Dutch insurer, in a deal valued at about \$2.6bn.

SANTIAGO made a steady start to the final session of 1996 with the IPSA index gaining 0.49 or 0.6 per cent to 88.27 at mid-session.

MEXICO CITY, helped by another solid start on Wall Street, also shared in the general optimism seen

across Latin America. At mid-session, the IPC index was up 11.89 at 3,339.09.

CARACAS showed every indication of wanting to notch up its eighth straight day of advances. At mid-session, the IBC index was 24.82 higher at 6,632.15.

Shares in Johannesburg ended their last full trading day of 1996 in upbeat mood, advancing 4.1 to 6,629.2 on the overall index after a session of solid two-way trade.

Industrial shares put on 73.8 to 7,889.4 with South African Breweries gaining R4 to R119 and Minorco adding R1.25 to R88. Dealers said there was good buying by local institutions.

Gold was also active as the bullion price made a steady recovery towards \$370. The golds index gained 7.2 to 1,502.5.

EUROPE

Nine continental bourses hit new all time highs, joining New York and London. A number of professionals said that the highs came in thin volume, and would not be tested properly until after the holiday season.

AMSTERDAM was the best performing senior bourse, peaking on the news that Aegon planned to pay FI 3.5bn for a US life business. There was heavy trading in a number of financial stocks, and at the close the AEX index was 9.15 or 1.4 per cent higher at 648.24.

Aegon was the star attraction, reaching FI 112.10 at one stage following the announcement at the opening bell that it was substantially extending its reach in the US via the purchase of the life operations of Provident Corporation. The shares ended up FI 10.90 or 11 per cent at FI 110.10.

Aegon, which estimated that the Provident deal would add 5 per cent to earnings in 1998, turned over 1.6m shares.

ING, up 90 cents at FI 62.50, notched up a volume of 2.05m shares. Fortis

gained 80 cents to FI 60.50. Royal Dutch added FI 1.70 or 2.9 per cent at FI 88 as oil prices continued to harden. KNP BT, the paper group, gained 90 cents to FI 37.70 as sentiment stayed firm on a recent broker upgrade.

The four major Nordic bourses each turned in new highs, the most emphatic being in COPENHAGEN, where the KFX index rose 2.10 or 1.6 per cent to 136.13, and in STOCKHOLM, where the Affarsvärlden General index closed 24.7 better at 2,402.9. Here, the pharmaceuticals group, Astra, got US marketing clearance for Lexxel, an agent for the treatment of hypertension, and its A shares leapt SKr37.

ZURICH, too, had a good day for drug stocks, which led the active list with Roche up SFr60 to SFr10,495 and Novartis SFr19 higher at SFr1,528. However, professionals said that the day was characterised by quiet trade, position squaring and window dressing ahead of the year-end as the SMI index climbed a solid 26.1 to close at a record 3,948.3.

MADRID, yet again, was

FTSE Actuaries Share Indices

Table with columns: Dec 30, Hourly change, Open, 10.30, 11.00, 12.00, 13.00, 14.00, 15.00, Close. Rows include FTSE 100, FTSE 250, FTSE 1000, FTSE 100, FTSE 250, FTSE 1000.

bolstered by optimism that Spain would be among the first countries forming Europe's single currency at the beginning of 1999.

The general index peaked 2.91 higher at 443.42, turnover climbing from Pta78.4bn to Pta87.6bn.

Banesto led the market in terms of volume, settling at Pta22 at Pta1,035 in around 8.4m shares.

the CAC 40 index was up 11.68 at 2,318.63. Volume was FFf2.5bn, with around half of that in block trades in Renault, Elf Aquitaine, Total, Carrefour and other blue chips.

Renault fell sharply during the morning session following talk that the motor giant was set to acquire the truck business of Sisu of Finland. The shares recovered later in the session, ending up FFf1.60 at FFf112.60.

Bancaire gained FFf20 or 3.3 per cent to FFf622. Accor, buoyed by press reports that the hotels group was about to finalise a thermal baths deal, jumped FFf 1.4 to FFf638.

MILAN was helped by a strong day for Fiat on hopes that the government was about to unveil a package of aid measures for the local car market. Fiat put on almost 3 per cent, rising L112 to L4,340 after touching a best of session L4,380. The Mibtel index ended 91 or 0.87 per cent higher at 10,592.

MARKETS IN PERSPECTIVE

Table with columns: 1 Week, 4 Weeks, 1 Year, Start of 1996, Start of 1997, % change in US \$ T. Rows include Austria, Belgium, Denmark, Finland, France, Germany, Ireland, Italy, Netherlands, Norway, Spain, Sweden, Switzerland, UK, EUROPE, Australia, Hong Kong, Japan, Malaysia, New Zealand, Singapore, Canada, USA, Mexico, South Africa, WORLD INDEX.

Buoyant futures take Sydney to fresh record

marginally lower, reflecting of growing concern among investors about the direction of the Japanese economy, further weakening of the yen against the dollar and austere fiscal conditions in the coming year, writes Gwen Robinson.

The Nikkei 225 average shed just 7.69, ending the half-day session at 19,361.35m after moving below its lows of mid-July.

The broader Topix index, by contrast, gained 4.14 to 1,470.94 and the capital-weighted Nikkei 300 was up 0.92 at 280.26. Volume for the half-day session thinned to an estimated 149m shares against Friday's full-session volume of 282m. Advances led declines by 569 to 453 with 199 unchanged.

However, other major banks were sold, Sakura Bank shedding Y15 to Y328 and Sanwa Bank down Y50 to Y1,580.

Yega Enterprises, the park game and amusement ride company which last week announced a sharp downward revision of full-year earnings on an extraordinary loss of Y230n to write off cumulative losses at its US subsidiary, plunged below Y4,000 for the first time in about four months.

It hit a new low for the year of Y3,750 before recovering to end the year's trading at Y3,900, down Y150.

On turnover of almost NZ\$2m, Fletcher Challenge gained 5 cents to NZ\$2.90. SENEZHEN BS extended last Friday's 10 per cent recovery, the class index rising 12.85, or 9 per cent more, to 155.19 in turnover of HK\$375m. Traders were encouraged by a commentary by the People's Daily, the mouthpiece of the Communist party, which said last Friday that excessive speculation had been checked by a recent crackdown on stock markets.

HONG KONG rose in active trading, lifting the Hang Seng index by 76.61 to 13,480.75. Turnover was HK\$3.5bn, up from Friday's HK\$5.6bn. Citic was the most active stock, jumping to an all-time high after learning of management plans to buy 15.47 per cent of the company. The shares rose HK\$2.00 to HK\$45.60.

WELLINGTON closed higher with the broad market led up by a good showing for market leaders. The 40 capital index ended 6.01 higher at 2,856.43. NZ Telecom added 5 cents to NZ\$7.15

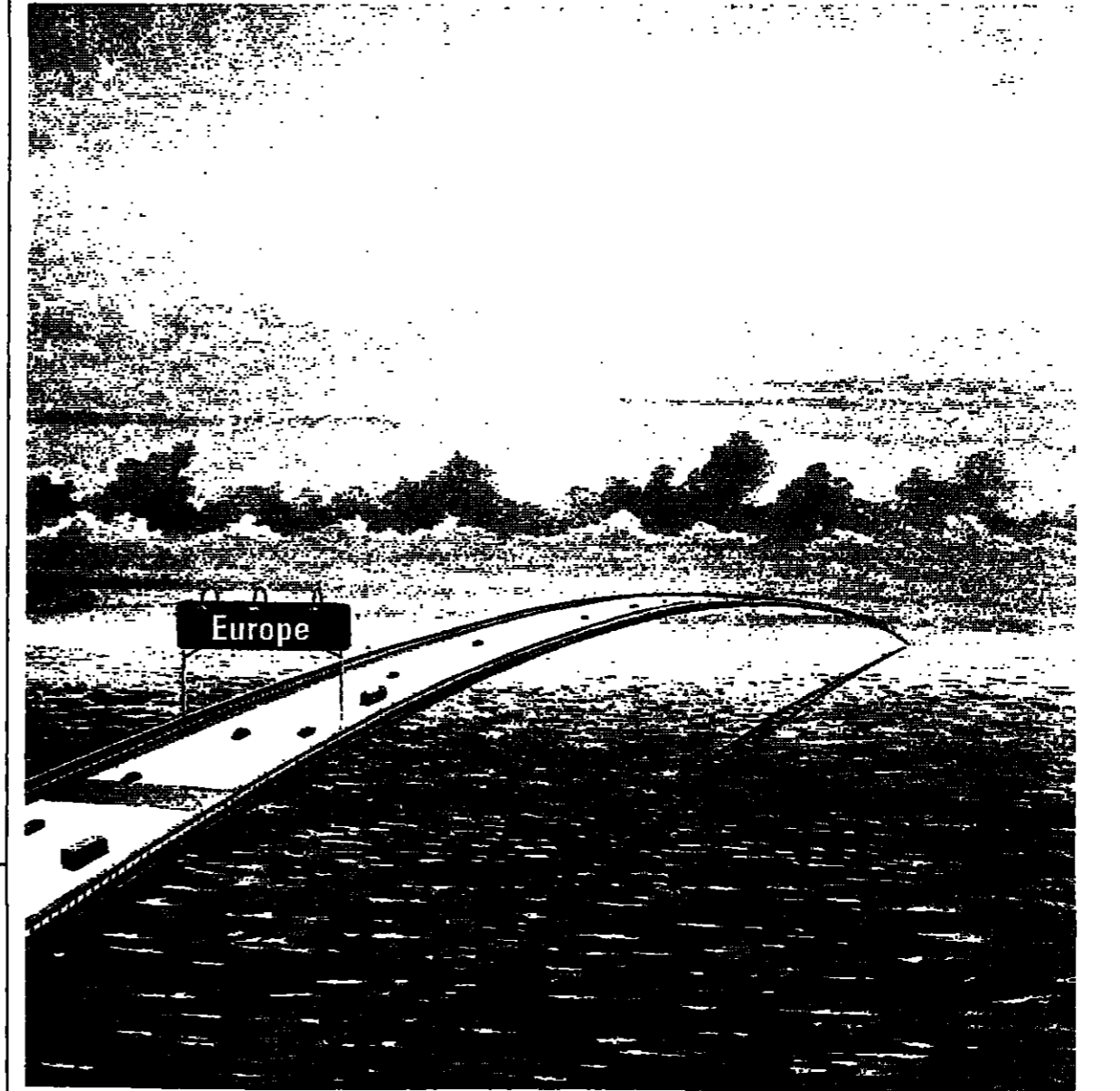
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Table with columns: REGIONAL MARKETS, Figures in parentheses show number of lines, US Dollar Index, Day's Change, FRIDAY DECEMBER 27 1996, THURSDAY DECEMBER 26 1996, DOLLAR INDEX. Rows include Australia, Austria, Belgium, Denmark, Finland, France, Germany, Hong Kong, India, Indonesia, Italy, Japan, Korea, Malaysia, Mexico, Netherlands, New Zealand, Norway, Philippines, Singapore, South Africa, Spain, Sweden, Switzerland, Thailand, United Kingdom, USA, Americas, Europe, Nordic, Pacific Basin, Euro-Pacific, North America, Europe Ex. UK, Pacific Ex. Japan, World Ex. US, World Ex. Japan, World Ex. Japan (2425).

The Financial Times plans to publish a Survey on

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